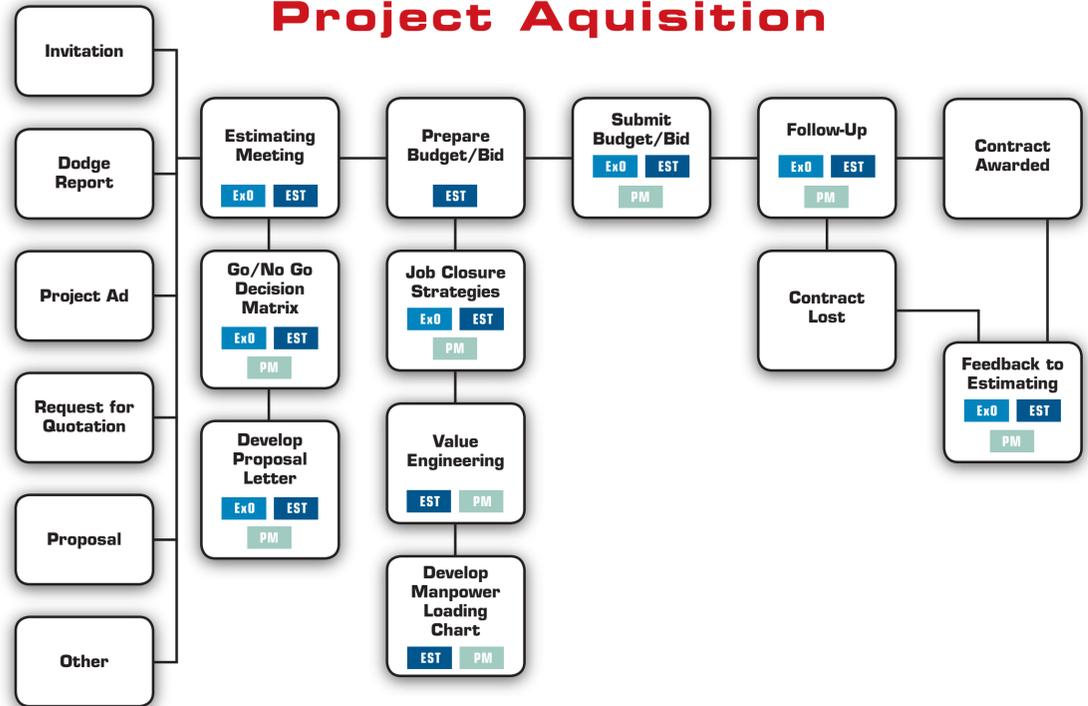
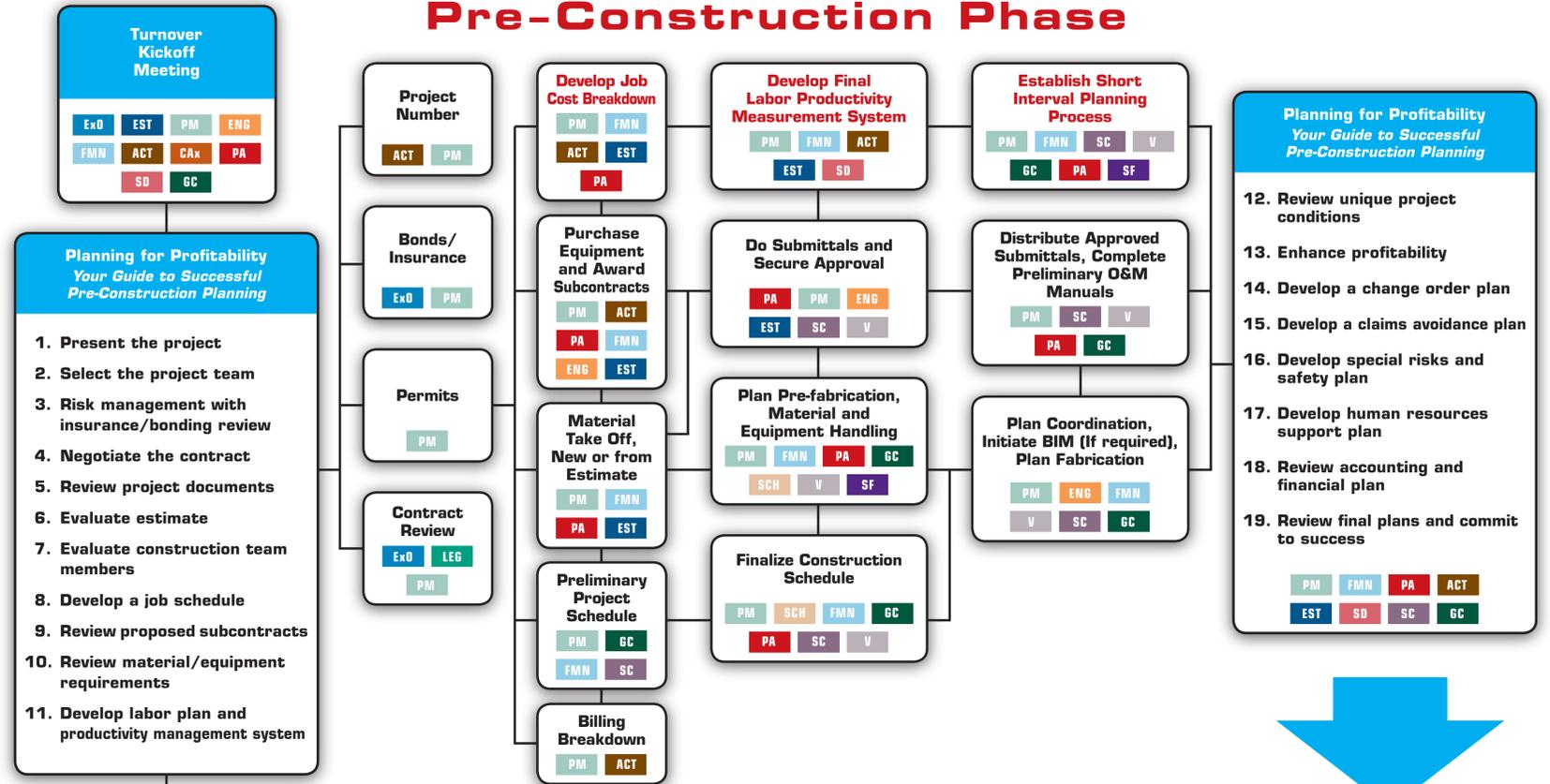


SUCCESSFUL PROJECT MANAGEMENT FLOWCHART

Project Aquisition



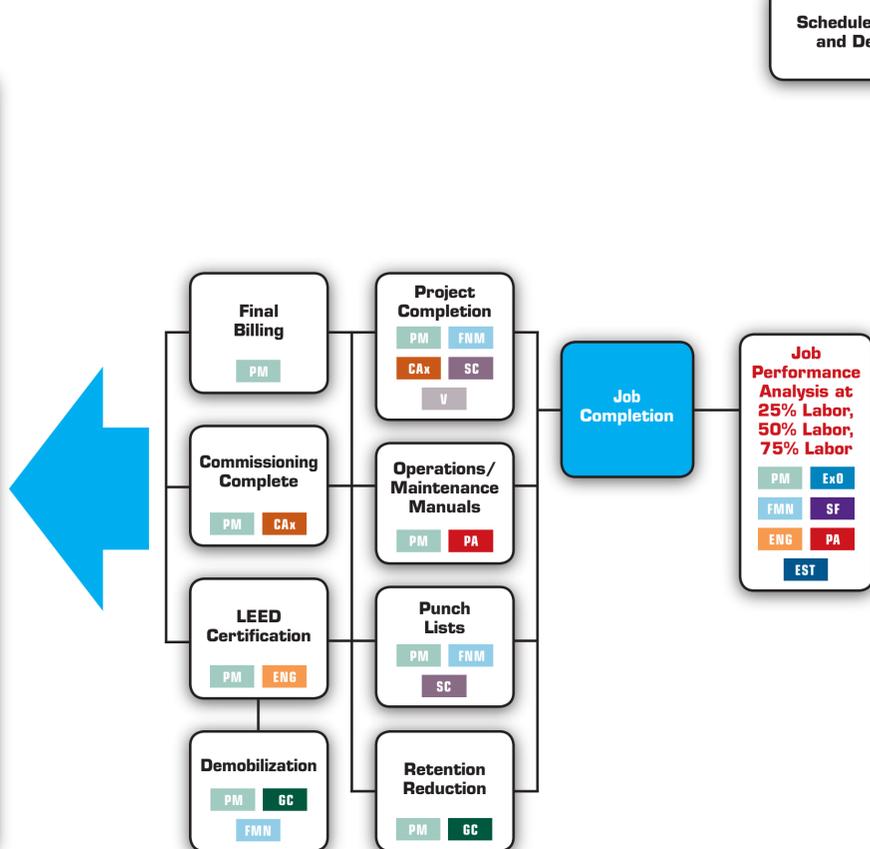
Pre-Construction Phase



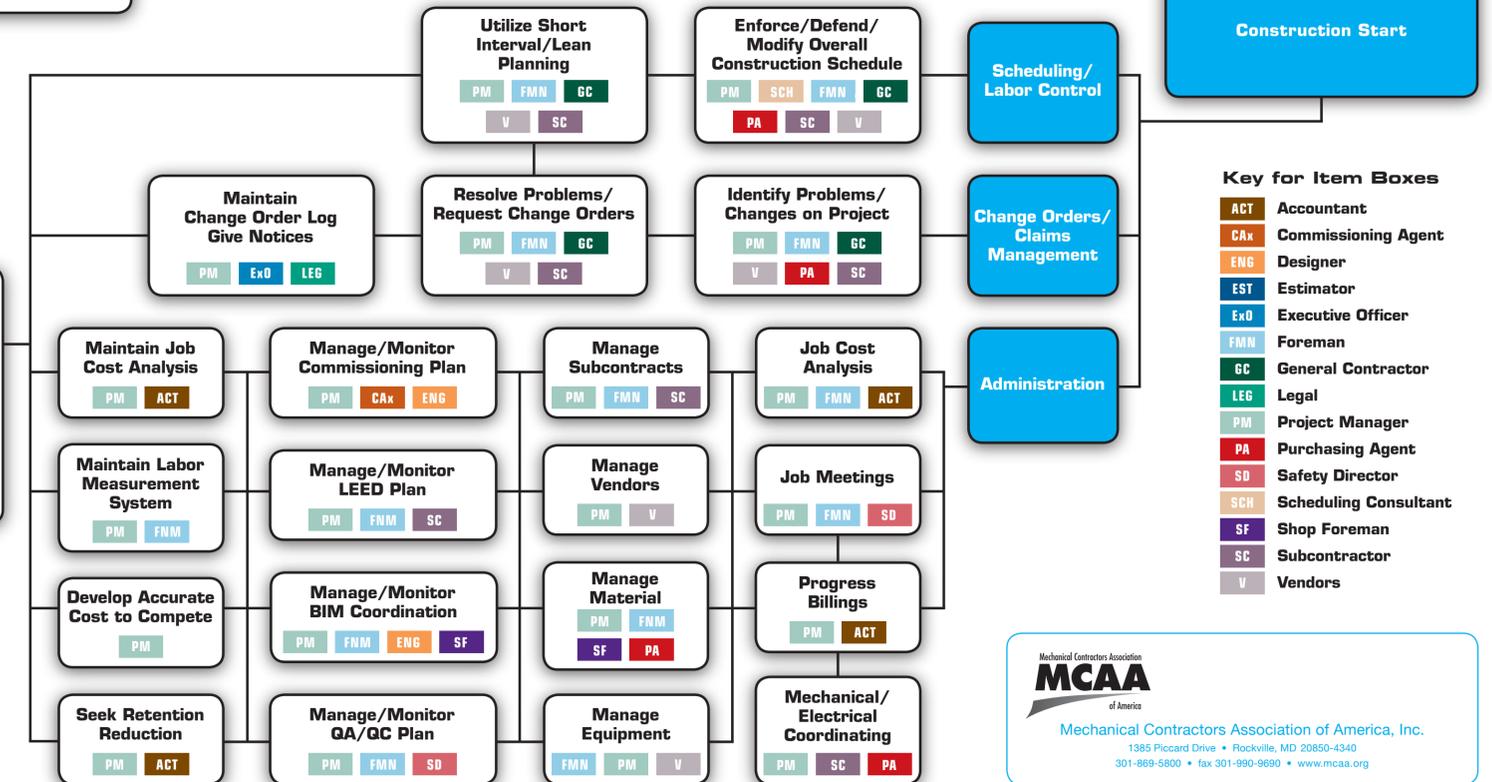
Post Job Review

The following questions can help guide discussion and analysis of the project. This list is intended as a starting point; you may wish to add other items as appropriate.

- How did final costs compare to estimated costs?
- What major assumptions were used in estimating the job? Were they accurate?
- What major variances occurred? What caused them?
- How did labor productivity compare to the estimate?
- What factors affecting labor productivity should be considered in future planning?
- Did the project follow the original schedule?
- How good were company relations with the following?
 - > Project owner
 - > Design professionals
 - > General contractor
 - > Subcontractor
 - > Other trades on job
 - > Suppliers and manufacturers
- How well did the general contractor treat the company in terms of:
 - > Scheduling
 - > Payment
 - > Coordination with other trades
 - > Material handling facilities
 - > Change orders
 - > Safety
 - > Back charges
 - > Other
- Did the project team follow through with goals and procedures established in pre-planning, particularly those for:
 - > Pre-fabrication
 - > Material handling
 - > Shop drawings
- What were the project team's overall strengths?
- What would the project team do differently on future projects?



Construction Phase



Key for Item Boxes

- ACT Accountant
- CAx Commissioning Agent
- ENG Designer
- EST Estimator
- ExD Executive Officer
- FMN Foreman
- GC General Contractor
- LEG Legal
- PM Project Manager
- PA Purchasing Agent
- SD Safety Director
- SCH Scheduling Consultant
- SF Shop Foreman
- SC Subcontractor
- V Vendors