

**BRIEFING NOTE****SUMMARY OF MATTERS CONSIDERED BY THE MANAGEMENT BOARD  
ON FRIDAY, 20 MARCH 2009****MONTHLY REPORTS**

1. Monthly Reports were received from the Rector, the Senior Principal, Faculty Principals, the Principal of the Imperial College Business School, the Chief Operating Officer, the Pro-Rector (Education), the Pro-Rector (International Affairs), the Pro-Rector (Commercial Development), and the College Secretary. The Board also received a Health and Safety update as well as the monthly Financial Management Report and the Communications Report.

**OVERSEAS STUDENT NUMBERS**

2. The Director of Planning gave a presentation on the reasons why the College would be likely to benefit from increasing its overseas student numbers, and the various ways in which this could be achieved.

3. The Board agreed to increase the number of overseas students recruited to postgraduate taught courses at the College from the next academic year. Faculty Principals would be asked to aim for an overall increase of approximately 330 students to enable the College to meet the increasing demand for taught master's courses, as demonstrated by the significantly higher number of applications which had been received so far this year.

**CONTINUING PROFESSIONAL DEVELOPMENT**

4. The Board considered a report on the College's Continuing Professional Development provision. The College's current provision was organised independently by various departments and units, but principally by the Centre for Professional Development in ICON; the Faculty of Medicine and AHSC. The report showed that other universities had a much bigger presence in this market than the College.

5. The Board agreed that, although the external CPD market was growing, the competition was well entrenched, and it was likely that the most lucrative market segments would be badly hit by the current crisis. If the College was to increase its presence in this market, it would require significant investment and it was unlikely that the College would see a return on this investment for several years. Therefore CPD would not be a viable means of increasing short-term income during the recession.

Although the Board had no appetite for a significant expansion in CPD at this time, it was agreed that existing and any proposed CPD courses would have to be profitable and should also be subject to appropriate quality assurance arrangement. To this end, the Board agreed that the College should identify an academic champion to encourage moderate development where appropriate and also to manage QA for CPD. In addition to this central champion, it was suggested that each Faculty should also identify a Faculty-level champion for CPD.

**OTHER REPORTS AND MINUTES**

7. Quarterly Reports were received from the College Fund Board and Imperial Innovations.