2012 ANNUAL FINANCIAL PLAN

City of Burnaby

2012

ANNUAL FINANCIAL PLAN
CITY OF BURNABY

Produced by the Finance Department at the City of Burnaby, in cooperation with all civic departments, offices and agencies.

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City of Burnaby, British Columbia, Canada

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1 MESSAGE FROM THE MAYOR

The City of Burnaby is determined to remain a shining example of local government at its best. We look forward to working with all Burnaby citizens and stakeholders.

Committed to economic,
social & environmental
sustainability.

On behalf of Burnaby City Council, I am pleased to present the 2012 Annual Financial Plan. We look forward to keeping Burnaby one of the world's best cities in which to live, work, learn and play.

Maclean's Magazine named Burnaby "best-run city in Canada" and described the City as a model for the country, noting that Burnaby is "lean, debt-free and offering great public services." Our City's performance in areas as diverse as socio-economics, crime, fire services, transportation, road and sewer conditions, economic development, and recreation spending were all contributing factors to this recognition, along with positive indicators of civic engagement, such as voter turnout and library use.

Burnaby is committed to economic, social and environmental sustainability. We will continue to work with the community to further develop our Sustainable City strategies. Our Economic Development Strategy 2020 focuses on making Burnaby the preferred location for a broad range of business investment. Implementation of our Social Sustainability Strategy is now under way. Work on our Environmental Strategy is beginning – to set the direction for continued environmental protection, stewardship, enhancement and resilience, defining how the City can evolve and build on its strengths. Collectively, all three strategies will ensure Burnaby continues to show regional, national and international leadership.

Financially, the City is doing very well. For 2011, our investment portfolio met income and yield targets, earning an annual yield of more than five per cent and income of just over $34 million. Sound investment practices have provided the City with steady income over the last decade, ensuring liquidity when needed and growth to help offset increases in our operating budget and new capital projects. For 2012, the City is projecting similar investment returns – 5.05% annual yield and $34.5 million investment income - even though market yields remain near historical lows.

Current projects include a new $3 million water pumping station in North Burnaby that will improve water supply and system reliability for 10,000 residents and will provide a backup supply of drinking water to the SFU campus and UniverCity.

In addition, the construction of a new Environmental Centre will begin in 2012. This centre will be home to the City's yard waste and recycling facilities, our solid waste division and parks operations and maintenance. It will offer a more convenient and efficient drop-off facility for the public and encourage a higher level of waste diversion through recycling and composting. A new Gilmore sewage pump station will be completed in 2012 to accommodate population growth in our developing Brentwood Town Centre.

In more high-profile developments, all of our town centres continue to thrive. Metrotown has matured to become Metro Vancouver's second largest urban centre and a magnet for local economic investment. A major focus of Metrotown and a key factor in development has been the SkyTrain station. This year, the City will work with TransLink towards a major renovation of the station and creation of a civic plaza. This project will provide an opportunity to revitalize the station area and transform it into a vital urban space for citizens.

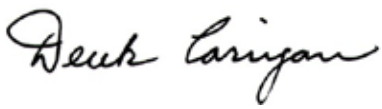
UniverCity's Childcare Centre

Slated to be the greenest building in the country and the first to meet the Living Building Challenge.

As we look forward to 2012, new plans for the redevelopment of the Brentwood Mall site will establish it as a model green community and an important legacy for future generations. UniverCity, on beautiful Burnaby Mountain, is now home to 3,000 residents, with a town square and a commercial high street, Richard Bolton Park and the new Highlands Elementary School. Our partnership with SFU ensures that the university continues to benefit directly from the UniverCity development, while new residents enjoy a complete community.

One of the newest amenities will be an innovative childcare centre. It is slated to be the greenest building in the country and the first to meet the Living Building Challenge by generating more energy annually than it uses; recycling or harvesting from rainwater more water than it uses; being free of toxic materials; obtaining the majority of its materials from within a 400-kilometre radius; and costing less to construct than a conventional childcare facility. What a challenge!

The City of Burnaby is determined to remain a shining example of local government at its best. We look forward to continuing to work with each of you – and all Burnaby citizens and stakeholders – as we stay focused on exceeding your expectations and, in doing so, remaining Canada's (and the world's) best-run City.



Mayor Derek Corrigan

2 BURNABY AT A GLANCE

Burnaby is a mature and increasingly integrated community. It features high quality commercial, industrial, and technology talent. The City is also one of the few debt-free cities in the Province and has been honoured as the Best Run City in Canada.

Third largest City in BC.
Best run City in Canada.

Local Setting

1892

Burnaby was incorporated in 1892 and achieved city status in 1992, one hundred years after incorporation. In the first 30 to 40 years after its incorporation, the growth of Burnaby was influenced by its location between expanding urban centres of Vancouver and New Westminster. It first served as a rural agricultural area supplying nearby markets. Later, it served as an important transportation corridor between Vancouver, the Fraser Valley and the interior of the Province.

92 SQUARE KILOMETRES

Burnaby occupies 36 square miles (92 square kilometres) and is located at the geographic centre of Metro Vancouver. Situated between the City of Vancouver to the west and Port Moody, Coquitlam and New Westminster to the east, the City is further bounded by Burrard Inlet and the Fraser River on the north and south respectively. Burnaby, Vancouver and New Westminster collectively occupy the major portion of the Burrard Peninsula. The elevation of Burnaby ranges from sea level to a maximum of 1,200 feet (370 m) atop Burnaby Mountain. Overall, the physical landscape of Burnaby is one of hills, ridges, valleys and an alluvial plain. The land features and their relative locations have had an influence on the location, type and form of development in the City.

POPULATION 223,218

While Burnaby occupies about 4 percent of the land area of Greater Vancouver, it accounted for about 9.6 percent of the Region's population in 2011. It is the third most populated urban centre in British Columbia with a total population of 223,218 as per the Statistics Canada Census 2011 results.

DEBT FREE

Burnaby is a mature, increasingly integrated community. Due to its central position within Metro Vancouver, it is in an excellent position to keep capturing significant shares of new high quality commercial and industrial development that generate employment and other economic benefits. The City now features high density residential areas, major commercial town centre development, rapid transit, high technology research and business parks, comprehensive industrial estates and major post-secondary institutions. It has a responsive City government comprised of a committee system with citizen representation on many committees. Burnaby is proud to be one of a few debt-free cities in the Province which is a testament to the City's sound financial policies and practices.

The City at Large

INDUSTRY & EMPLOYMENT

As per the Statistics Canada Census, Burnaby had an experienced labour force of 109,545 in 2006. Burnaby has above-average strength in utilities, recreation, construction, wholesale and retail trade, manufacturing, education and other services. Burnaby is at or near the regional average in real estate, administration and technical industries. Head or regional offices of a number of major employers are located in Burnaby including TELUS, Metro Vancouver, Simon Fraser University and British Columbia Institute of Technology. In recent years, Burnaby has developed as the high tech centre of the Metro Vancouver area and is home to companies such as Electronic Arts, PMC Sierra, Ballard Power Systems, Spectrum Signal Processing, IBM and many more. Burnaby is also emerging as a major film industry centre and has more than 52 percent of the sound stages in the Lower Mainland.

HOUSING MIX

Burnaby has a full range of housing forms, each in a variety of settings. The number of residential units increased by 8,433 units from 2006 to 2011. The City of Burnaby recognizes housing as a key element in a sustainable complete community and has drafted an Official Community Plan which includes four goals specific to residential matters: to provide a varied range and choice of living opportunities within the City, to establish increased opportunities for ground-oriented housing, to maintain and improve neighbourhood livability and stability and to help ensure that the needs of people with special and affordable housing requirements are met.

COMMERCIAL AND RETAIL

Burnaby's Metrotown Retail and Entertainment Complex is BC's largest shopping complex with more than 450 shops, restaurants, services, and cinemas. Lougheed and Brentwood Malls, located in north Burnaby along the new Millennium SkyTrain line, also contain a wide range of shops and services. The Heights neighbourhood in north Burnaby offers more of a traditional street-front shopping atmosphere with a colourful mix of individually owned and operated shops, restaurants, cafes and services catering to residents and visitors.

EDUCATION AND HEALTH SERVICES

The City has two post-secondary institutions, Simon Fraser University and British Columbia Institute of Technology.

Burnaby also has 40 elementary schools and 8 secondary schools with a total enrolment of 24,000 students. Burnaby Hospital is one of the region's major health centres with 309 acute care beds and a variety of other patient care services.

PARKS AND OPEN SPACE

Parks and open spaces serve essential roles in the preservation of our natural environment and ecosystems, meeting community needs for recreation and leisure activities, and supporting the quality of life in Burnaby. As Burnaby's population and urban areas continue to grow, parks and open spaces will become increasingly valuable community assets. Currently, about 24.7% of the City's land area is devoted to green space.

Other parks and open spaces include neighbourhood and district parks, school playing fields, urban plazas and botanical gardens. The City was the 1996 recipient of the Communities in Bloom Award for Canadian communities with populations between 100,000 and 300,000. In addition, Burnaby recognizes the need for the planning and management of parks and open spaces to protect environmental attributes. Burnaby was the 1992 and 1996 recipient of the Provincial Minister's Environmental Award for municipalities in BC.

The City's parks and open spaces offer kilometres of walking, hiking and cycling trails and include:

- Burnaby Mountain Park
- Deer Lake Park
- Central Park
- Trans Canada Trail
- BC Parkway
- Barnet Marine Park
- Burnaby Lake Regional Nature Park
- Central Valley Greenway

GOLF COURSES

The City has two public golf courses: Burnaby Mountain Golf Course and Riverway Golf Course. The City's golf infrastructure has significantly improved with the recent construction of a new 60-stall driving range at Burnaby Mountain and a spectacular new clubhouse at Riverway.

Enjoy Burnaby's natural beauty and excellent public golf facilities, with the peace and parklike setting of two exceptional 18-hole courses and two challenging pitch and putt layouts.

ARTS, HERITAGE AND CULTURE

Burnaby has a number of arts, heritage and cultural facilities. The Burnaby Village Museum and Carousel is an open air museum depicting life in the early 20th Century that features a town street with shops, homes and costumed interpreters, a farmhouse and the CW Parker Carousel. The City is celebrated the 40th anniversary of the Museum by providing free admission for the 2011 season.

The Shadbolt Centre for the Arts is the City's 47,000 square foot multi-purpose community arts facility, which houses studios for dance, visual arts, ceramics, music and theatre classes. It is home to Burnaby's signature music event, the Burnaby Blues and Roots Festival, and many free festivals such as the Rhododendron Festival, Symphony in the Park, and Seasonal Celebration.

RECREATION FACILITIES

The City has a number of recreation and leisure centres, swimming pools, ice rinks and playing fields (including several artificial turf fields) throughout the City, and offers a wide range of programs through its Parks, Recreation and Culture Commission. The City's Swangard Stadium is home to outdoor giant screen movie nights, Kabbadi tournaments, and celebrations such as the Fiji Festival are bringing people to the Stadium, along with traditional events like the BC High School Track & Field Championships, the 24-hour relay and the Harry Jerome Track Classic.

In 2011, the Bill Copeland Sports Centre saw the completion of a new wood sports floor, providing a premium playing surface for lacrosse, and the opportunity to attract a greater range of events, such as basketball, martial arts, badminton, table tennis, gymnastics, trade shows and other dry-floor activities all year round. The Bill Copeland Sports Centre is also home to the Burnaby Lakers lacrosse team.

LIBRARIES

Burnaby Public Library (BPL) serves the community from four branches and offers a mobile service for those residents who are homebound or who have a visual impairment. The Bob Prittie Metrotown Branch, opened in 1991, is considered the central branch. The McGill Branch, redeveloped in 2001, serves the Brentwood Town Centre and houses the City of Burnaby's Archives. The Cameron Branch, opened in 1980, serves the Lougheed Town Centre and is located in the Cameron Recreation Centre.

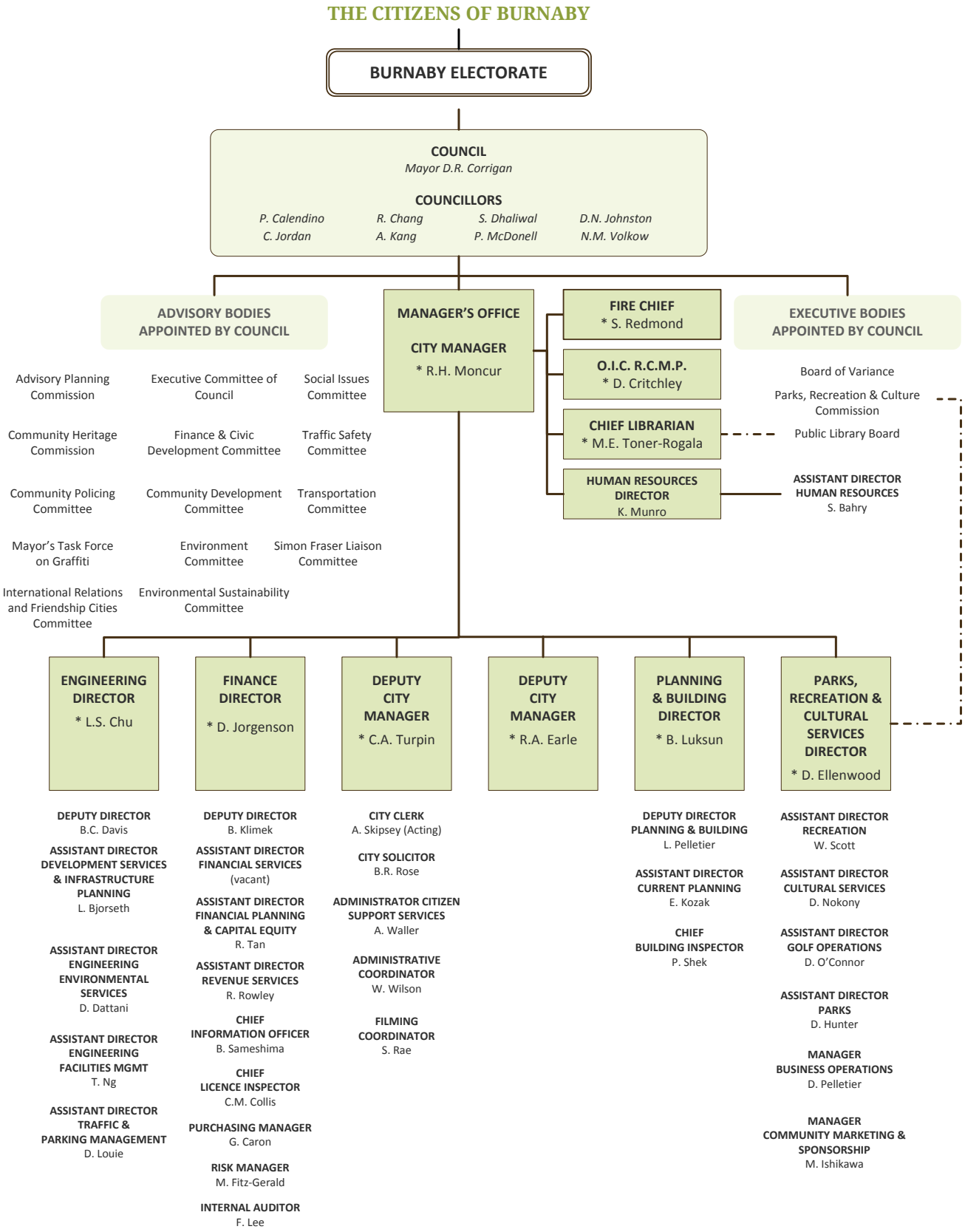
Burnaby's newest branch, the Tommy Douglas Library, serves the Edmonds Town Centre and celebrated its first full year of operation on November 20. This branch has proven very popular with the public – use of the branch has increased more than 34%.

Key priorities include expanding My First Language Kits, completing the Embracing Diversity project, and continuing to purchase materials that contribute to the depth and breadth of the Library's collections, including adult books in Chinese, Farsi, French, Korean, and Spanish. Plans also include completing the implementation of BiblioCommons, the Library's new discovery tool and launching an application to provide access to the library catalogue via a mobile device.

3 ORGANIZATION AND STRUCTURE

Under the leadership of the Mayor and Council, a dedicated team of City staff deliver services and programs, plan and manage development, maintain and construct infrastructure, and ensure a safe and secure community.

Strong leadership and
resourceful, hardworking staff



** Members of the Management Committee.*
This organization chart shows reporting relationships only and does not necessarily reflect levels of responsibility

Mayor & Council

FROM TOP LEFT: Nick Volkow, Dan Johnston, Mayor Derek Corrigan, Paul McDonell, Sav Dhaliwal, Pietro Calendino, Colleen Jordan, Anne Kang, Richard Chang

The Mayor and Council are elected by the residents of Burnaby and are responsible for providing municipal government services. The Mayor is the head and chief executive officer of the City. The Council is the governing body of the City, and is responsible for seeing that City resources are used for the benefit and protection of its citizens.

The City is advised by various Boards, Committees, and Commissions which are appointed by City Council. Executive bodies, appointed by Council, make decisions within guidelines provided by Council. Advisory bodies, appointed by Council, are identified in the City's Organizational Chart. These bodies advise and make recommendations to City Council. These bodies include:

Board of Variance: Accountable for approving requests for minor variances to the Burnaby Zoning Bylaw regarding the site, size and dimensions of buildings.

Parks, Recreation & Culture Commission: Accountable for development, maintenance and operation of all parks and parks property and organizes recreation programs in the City of Burnaby.

Public Library Board: Accountable for the operations of all libraries in Burnaby.

THE STRONG LEADERSHIP OF THE MAYOR, CITY COUNCIL AND THE BOARDS AND COMMITTEES IS REFLECTED IN THE COMMITMENT OF THE MANAGEMENT TEAM

City Manager

CITY MANAGER'S OFFICE

The City Manager is the Chief Administrative Officer for the City and makes recommendations to Council on a broad range of policy and administrative issues. The City Manager's Office directs the operations of the City and is responsible for implementing City policies.

CITY CLERK

The Office of the City Clerk is the keeper and manager of the official City records. The Department provides administrative support to Council and its various boards, committees and commissions as well as assisting the general public with information relating to City Hall and City Council.

HUMAN RESOURCES

The Human Resources Department supports all levels of City staff to work towards positive outcomes and in the interest of the City of Burnaby. This may include creating new strategic and innovative programs based on the needs or recommendations of City employees. The services offered are employee and labour relations, recruitment, compensation and benefits, training and organizational development, wellness, disability management, occupational health and safety and HR information services.

LEGAL

The Legal Department is responsible for coordinating and drafting bylaws, contracts, and providing legal advice on City matters. The Department also manages claims and legal proceedings involving the City, and is responsible for City land acquisitions and sales.

CITIZEN SUPPORT SERVICES

The Citizen Support Services Department is responsible for improving the quality of life for Burnaby citizens by providing them with volunteer support services that would otherwise not be available to them.

FIRE

The Fire Department is responsible for preventing and extinguishing fires and protecting life and property. Other services include rescue and safety and emergency medical care.

POLICE

The Police Department is responsible for working with citizens, preventing crime and maintaining order in accordance with Federal and Provincial laws. The City also funds Integrated Regional Units for Homicide, Emergency Response, Forensic Identification, Dog Services, and Traffic Reconstructionists.

LIBRARY

With four branches conveniently located throughout the City, Burnaby Public Library (BPL) provides access to a rich array of the world's stories, ideas and information. BPL provides resources in a variety of formats, as well as electronic access to a number of sources, and through our public programming, our collections and our staff we continue to support lifelong learning and literacy. BPL's branches are important public spaces, meeting places and centres for discovery and dialogue.

Engineering

The Engineering Department is responsible for the operation and delivery of City engineering services. These services include: construction and maintenance of the road, waterworks, sanitary sewer, and storm drainage systems; snow removal on streets; maintenance of City buildings including fire halls, libraries, community centres, and City Hall; provision of garbage and recycling collection programs; operation and maintenance of traffic signals and street lights; parking management; enforcement of the City's environmental regulations; and administration of the City's local area service programs.

Finance

The Finance Department provides financial services to the City through a number of financial management policies that form a framework for the City's overall fiscal planning, investment and management of City assets and resources. Financial accountability is achieved through reporting, monitoring, controlling and auditing programs managed by the department.

Annual and Provisional Five-Year Financial Plans and year-end Financial Statements provide key financial information and results to keep taxpayers, residents, business leaders and other interested parties informed in the financial performance and delivery of City programs and services. The strength of the City's financial position is reinforced by prudent financial practices that have produced a debt free City with strong reserves. These reserves support the replacement of the City's capital infrastructure and the maintenance of stable, conservative tax rates.

The Information Services division implements and supports the CIty's technology infrastructure, application and communication systems. The division also develops technology policies and equipment procurement standards.

Planning & Building

The Planning and Building Department is responsible for the City's planning and development process through three divisions. The Long Range Planning Division is responsible for the development and administration of Burnaby's Official Community Plan (OCP), which outlines the City's planning goals and objectives. This division also provides professional and technical advice through the Director to Council and Committees on City lands, land use, housing, environmental, transportation, heritage, social and economic policies and regional planning matters; and maintains the City's mapping systems and data related to land use planning.

The Current Planning Division provides for professional and technical advice through processing and approval of development applications including subdivision, road closure, preliminary plan approval, siting approval and rezoning. The Building Division ensures that all new development and building construction in the City is in compliance with the zoning bylaw, safety codes and municipal bylaws; in addition to coordination of major civic building projects.

Parks, Recreation & Cultural Services

The Parks, Recreation and Cultural Services Department is responsible for three major areas: the provision and maintenance of park space; the provision, maintenance and programming of recreation facilities; and the provision, maintenance and programming of fine arts and cultural facilities.

The Department is also responsible for the maintenance and programming of golf courses, as well as food service operations found in some of the recreation, golf, and cultural facilities.

As the City evolves and needs change, the Parks, Recreation and Cultural Services department remains dedicated to ensuring that Burnaby's parks, facilities, programs and services continue to be a benchmark for the rest of the country. The goal is to create a community that provides its citizens with opportunities for an active and healthy lifestyle.

4 STRATEGIC DIRECTION

Key statements of principles and goals, developed through extensive community consultation and involvement, reflect the needs, aspirations and values of Burnaby citizens and stakeholders, and set the direction the City follows.

Supporting social, economic, and environmental objectives

STRATEGIES, OBJECTIVES AND MEASURES

The City of Burnaby operates under the guidance of key statements of principles and values presented in the Official Community Plan, the Social Sustainability Strategy and the Burnaby Economic Development Strategy 2020. In 2011, the first steps were taken in the development of an Environmental Sustainability Strategy – the final component of a comprehensive, integrated direction to be completed in 2012.

The Social, Economic, and Environmental Strategies documents are developed through extensive consultation and communication with Burnaby residents and reflect their needs, aspirations, and values. The Official Community Plan (OCP) provides five strategic objectives or priorities:

1. A More Complete Community
2. Environmental Awareness
3. Economic Opportunity
4. Transportation Choices
5. Involved Community

The Economic Development Strategy provides eleven goals that influence growth and change in the local economy, increase the diversity of local economy, increase the number of jobs and total investment in Burnaby and increase the quality and sophistication of the local economy.

The Social Sustainability Strategy presents the shared goals of inclusion, liveability, and resilience and provides seven strategic priorities. These strategies provided actionable goals reflected in the overall Official Community Plan City.

City Council turns the goals into actions that are executed by City staff. The following programs, services and projects, presented within the framework of the five strategic objectives of the Official Community Plan, highlight the significant achievements of the City, how the success was measured and plans for immediate future.

Objective 1:
A more complete community

Measure & Achievement:
STRATEGIES ADOPTED BY COUNCIL

In order to establish a land use management framework for the City, Council adopted the Regional Growth Strategy. The Supplemental Community Benefit Density Bonus Program created new District zoning for Burnaby's four Town Centres.

Measure & Achievement:
SOCIAL SUSTAINABILITY

The bold, visionary and inspiring Social Sustainability Strategy was completed and will guide the City's plans and resource allocations in the social realm for the next ten years. It articulates three broad social goals and seven major theme areas and includes 127 actions to keep Burnaby inclusive, livable and resilient.

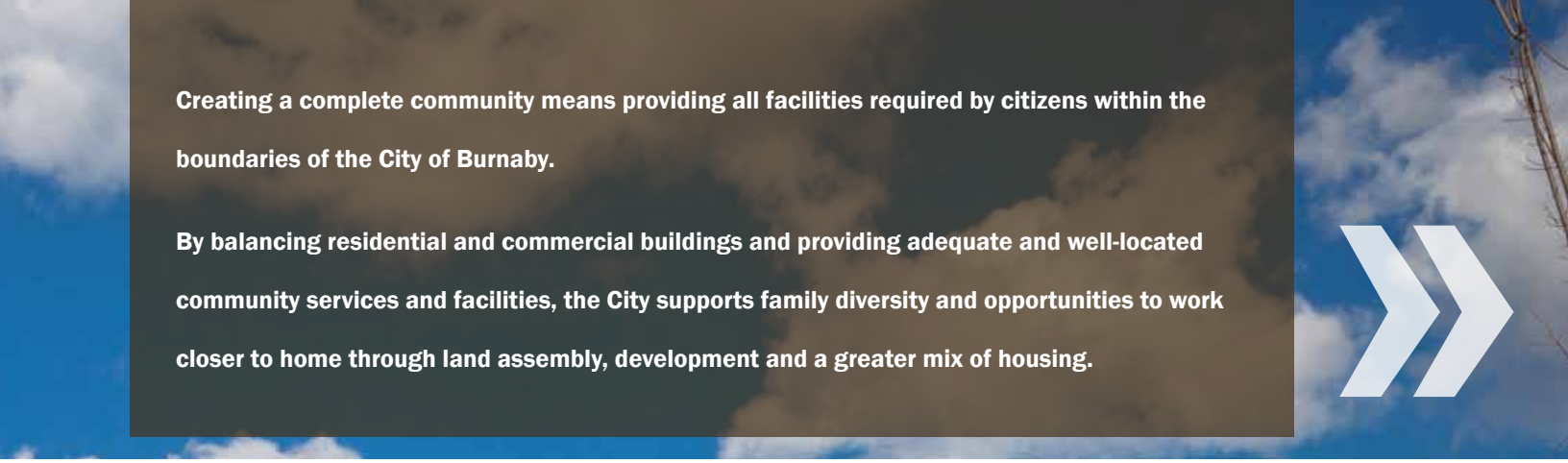
2011

Measure & Achievement:
PARK SERVICES

Richard Bolton Park and the new Highlands Elementary School were completed in the UniverCity neighbourhood. The City's partnership with Simon Fraser University ensures that the University continues to benefit directly from the development, while new residents enjoy a complete community.

Measure & Achievement:
RIVERWAY GOLF COURSE CLUBHOUSE

The official opening of the new 11,500 sq.ft clubhouse included a coffee shop to service early morning golfers. The single level building also has a restaurant/ mixed grill and bar and lounge services that can be converted into banquet facilities to accommodate up to 225 guests.



Creating a complete community means providing all facilities required by citizens within the boundaries of the City of Burnaby.

By balancing residential and commercial buildings and providing adequate and well-located community services and facilities, the City supports family diversity and opportunities to work closer to home through land assembly, development and a greater mix of housing.

2012 MEASURES

Advance the review and update of programs, policies and plans for the development of a complete community, including specific area plans, a renewed Park and Open Space Plan, revised Burnaby Transportation Plan, development of an Environment Sustainability Strategy and completion of the Social Sustainability Strategy

2012

Complete construction of new Edmonds Aquatic and Community Centre, providing the community with a wide range of recreational, arts, and community participation opportunities

Commence construction of the Burnaby Environmental Centre on Still Creak Avenue to enhance service delivery in the areas of waste reduction and parks maintenance

2013

2013 MEASURES

Advance the review of the City's Official Community Plan and other key policies and programs, and pursue implementation of approved plans and strategies

Advance approval process and construction of related development, providing for community amenity facilities and program space in various Town Centre developments as part of the Community Benefit Bonus Policy

The new Edmonds Aquatic and Community Centre will open for business, providing the community with a wide range of recreational, arts, and community participation opportunities

Objective 2:
Environmental Awareness

Measure & Achievement:
BURNABY LAKE REJUVENATION

The Burnaby Lake Rejuvenation Project was completed and received the 2011 Environmental Award from the Association of Professional Engineers and Geologists.

Measure & Achievement:
FOOD SCRAP COLLECTION

A multi-family food scrap collection pilot project was completed and the full scale program initiated. A food scraps diversion pilot project in partnership with Burnaby School Board in select schools has also started.

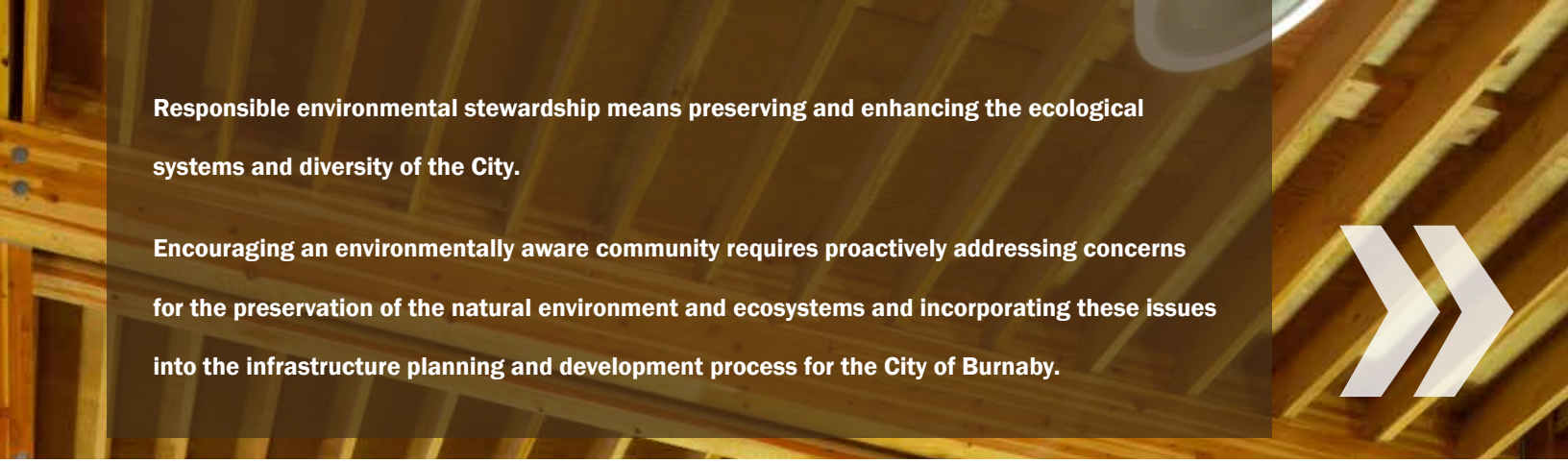
2011

Measure & Achievement:
ENERGY CONSERVATION

Energy conservation lighting projects at Burnaby's three arenas and Bonsor Recreation Centre Complex were completed. Control improvements were installed at McGill Library and Burnaby Sports Complex West to improve energy efficiency.

Measure & Achievement:
SEWER SEPARATION PROGRAM

The construction of 2.2 km of sewer separation involving $3.5m in expenditures was completed with $1.0m in sewer rehabilitation and $0.6m on sewer system evaluation.



Responsible environmental stewardship means preserving and enhancing the ecological systems and diversity of the City.

Encouraging an environmentally aware community requires proactively addressing concerns for the preservation of the natural environment and ecosystems and incorporating these issues into the infrastructure planning and development process for the City of Burnaby.

2012 MEASURES

Advance the development of the City's Environmental Sustainability Strategy through the Council approved blue-ribbon steering committee process. Pursue other related initiatives through the Environment Committee and other bodies and venues as appropriate.

2012

Research and purchase hybrid vehicles to replace current gas-powered Fire vehicles and continue meeting Emission Control Standards by purchasing vehicles with diesel particulate filters

Continue with 2.5 km of sewer separation involving $5m in expenditures on an annual basis; $1.2m in sewer rehabilitation and $0.75m on system evaluation

2013

2013 MEASURES

Advance implementation of a completed Environmental Sustainability Strategy

Advance the processes for a Burnaby Community Energy and Emissions Plan and Metrotown District Energy (Prefeasibility) Study

Objective 3:
Economic Opportunity

Measure & Achievement:
BEAUTIFUL BURNABY

As part of a beautification strategy to enhance the experience for visitors, residents and the business community, special decorative lighting at the Griffiths Pedestrian Overpass was installed to highlight the award-winning structure.

Measure & Achievement:
VIRTUAL CITY HALL

The first phase of the project was completed with a newly designed website and external facing portal. Content is structured to better address the information needs of the citizens of Burnaby.

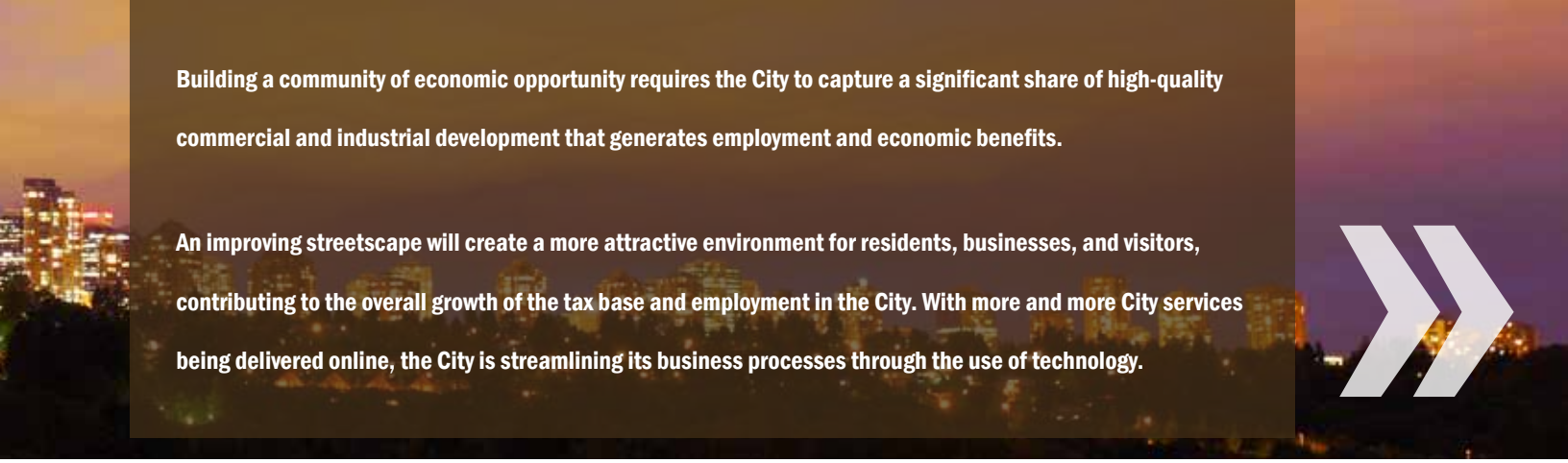
2011

Measure & Achievement:
GRANTS

Twenty-six grants were approved with dozens of festivals supported by the Festivals Burnaby grant program.

Measure & Achievement:
ASSET MANAGEMENT

The City hosted a national asset management conference and presented asset management information to Council to support capital budgeting preparation.



Building a community of economic opportunity requires the City to capture a significant share of high-quality commercial and industrial development that generates employment and economic benefits.

An improving streetscape will create a more attractive environment for residents, businesses, and visitors, contributing to the overall growth of the tax base and employment in the City. With more and more City services being delivered online, the City is streamlining its business processes through the use of technology.

2012 MEASURES

Initiate development of a framework for Asset Management planning for infrastructure (water, sewer, roads, drainage)

2012

Advance the pursuit of new development projects within Burnaby's Town Centres, urban villages, business centres, industrial areas and neighbourhoods

Continue beautification strategy with installation of additional decorative lighting to highlight the iconic pedestrian overpass over Kingsway at McMurray in Metrotown Town Centre

2013

2013 MEASURES

Advance the pursuit of new development projects within Burnaby's Town Centres, urban villages, business centres, industrial areas, and neighbourhoods

Update achievements of the City in relation to the adopted Economic Development Strategy and pursue implementation of approved plans and projects

Objective 4:
Transportation Choices

Measure & Achievement:
HIKE BURNABY

A challenging trail connection was upgraded on the northest quadrant of the Burnaby Mountain - Burnaby's equivalent to a smaller Grouse Grind.

Measure & Achievement:
TRAFFIC CALMING

The transportation review of the Burnaby Heights/Capital Hill neighbourhood was finalized through a comprehensive consultation process to help address local traffic concerns.

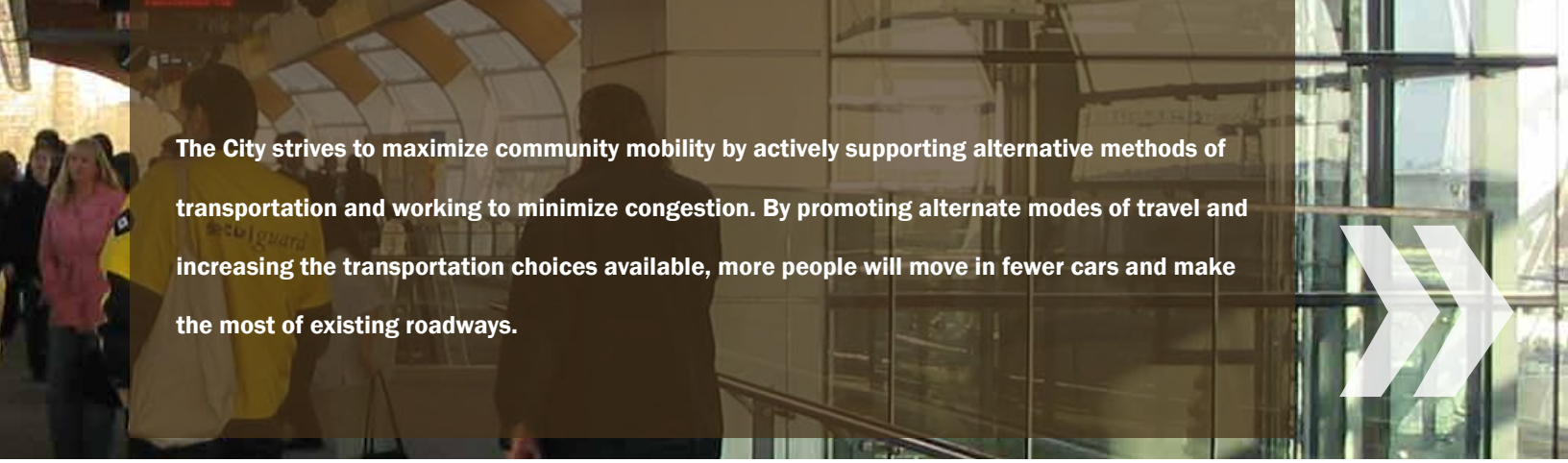
2011

Measure & Achievement:
GATEWAY PROJECT

The Gateway Project agreement was completed with the Province to advance local transportation improvements and mitigation measures associared with the implementation of the widening of the Trans-Canada Highway.

Measure & Achievement:
MAJOR ROADS NETWORK

Over $10m of Major Roads projects were completed to provide safer and more efficient traffic movements for Burnaby's taxpayers, business and visitors.



The City strives to maximize community mobility by actively supporting alternative methods of transportation and working to minimize congestion. By promoting alternate modes of travel and increasing the transportation choices available, more people will move in fewer cars and make the most of existing roadways.

2012 MEASURES

Pursue implementation of an updated Burnaby Transportation Plan and prepare responses to new proposals and initiatives arising from City, Regional and Provincial initiatives.

2012

Implement traffic calming measures within the Burnaby Heights/Capital Hill neighbourhood to address local traffic issues. Optimization of traffic signals along the Kingsway corridor to improve traffic flow and reduce congestion

Initiate development of the Burnaby Mountain perimeter trail along Gaglardi Way. Perform small trail enhancements to a variety of existing trails and interpretative signage at key trailheads

2013 MEASURES

2013

Progress made in the review of background information and current trends to be used toward the development of an updated Burnaby Transportation Plan

Prepare responses to new proposals and initiatives arising from development, City, Regional and Provincial initiatives

Complete key transportation linkages to provide better mobility for the businesses and residents in Burnaby

Construct seismic retrofit and structural rehabilitation of the Gaglardi Way/Cariboo Overpass

Objective 5: Involved Community

Measure & Achievement: EMBRACING DIVERSITY

The Library launched a web-based public education project that encourages learning about cultural diversity and promotes inclusiveness. Project languages include Arabic, Cantonese, Dari, English, Farsi, Filipino, French, Hindi, Korean, Mandarin, Punjabi, Russian, Spanish, Vietnamese and Urdu.

Measure & Achievement: ACCESS TO INFORMATION

The Planning Department substantially revised and updated public information and access to Council's adopted community plans through their digitization and access through the City's website.

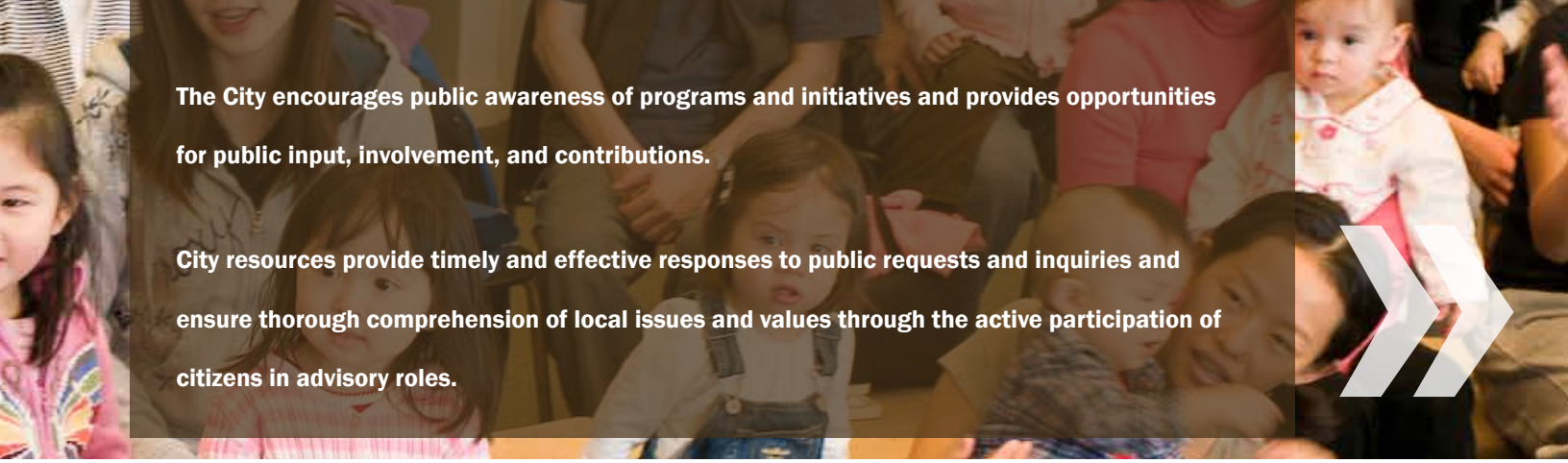
2011

Measure & Achievement: OPEN HOUSE

For a major roads project (Kingsway/Patterson Ave and Marine Way), the Engineering Department held a community Open House, provided newsletter updates and a dedicated contact to update the traveling public and adjacent residents on the schedule and staging of the construction, as well as gathering information from them on issues related to the project.

Measure & Achievement: FREE ADMISSION BURNABY VILLAGE MUSEUM

The celebration of the 40th Anniversary of the Burnaby Village Museum was highlighted by Council approval of free admission, that increased attendance at the Museum by 450%.



The City encourages public awareness of programs and initiatives and provides opportunities for public input, involvement, and contributions.

City resources provide timely and effective responses to public requests and inquiries and ensure thorough comprehension of local issues and values through the active participation of citizens in advisory roles.

2012 MEASURES

Continue the Anti-Graffiti Program that encourages active public participation through various initiatives such as Youth Group Community Paint Out events, the Mural Program, Restorative Justice Program, CrimeStoppers Program, media campaigns and education and awareness programs for school students, teachers and parents

2012

Continue to host open houses and neighbourhood celebrations for major projects. Host open house for National Public Works week to highlight city services and programs

Aquatic and arena services review providing opportunities for public input and comments on City policy and facility development

2013

2013 MEASURES

Host an open house for the opening of the Environmental Centre on Still Creek to coincide with the National Public Works week

Increase program offerings in southeast Burnaby at the new Edmonds Community Centre

5 FINANCIAL PLAN OVERVIEW

Each year a thorough process is undertaken to review service requirements and to identify the necessary financial resources to support them. The result is a comprehensive plan of services, programs, and projects for the citizens of Burnaby.

Sound financial management
supporting modest growth

THE CITY IS PLEASED TO PRESENT THE 2012 ANNUAL FINANCIAL PLAN

The 2012 Annual Financial Plan is a refinement of the 2012 Provisional Financial Plan presented at open Council in December 2011. The Provisional Plan is a discussion document that is offered to the public for input in accordance with Section 166 of the Community Charter. Once input is received, City Departments provide revised revenue and expenditure forecasts and complete the five-year Annual Financial Plan.

In compliance with Section 165 of the Community Charter, the City's Five Year Financial Plan must be balanced. The total of proposed expenditures and transfers to other funds for each year must not exceed the total of proposed revenue and transfers from other funds for the year.

The 2012 estimates are based on all available information at the time this Financial Plan was prepared (April 2012). The projections for 2013 to 2016 indicate future expenditure and revenue requirements for City. As future years' estimates are based on current assumptions, these estimates may be increasingly less accurate, but are an indication of priorities and will be updated annually. The five year estimates are presented on a fund basis and take into consideration program and service delivery enhancements to meet increased demands for City services.

The 2012 Annual Financial Plan includes a contingency or provision for unexpected items. The City is currently awaiting the decision of the BC Assessment Authority Appeal Board on several properties. The contingency includes $696,500 for successful current and prior years' appeals. If appeals are greater than this amount, funding may be drawn from the Stabilization Reserve. The City Manager authorizes the use of this contingency and reports any significant transactions to Council.

The City's financial activity is presented in two budgets, the Operating Plan and the Capital Program that together constitute the 2012 Annual Financial Plan. The Operating Plan presents the annual costs of providing services and programs. The Operating Plan also includes contributions to capital and depreciation costs that recognize the use of and need to set aside funds for the replacement of items provided by the Capital Program. The Capital Program presents the costs of constructing, purchasing, improving, and replacing City infrastructure including buildings, roads, sewer and water lines, equipment and vehicles.

Burnaby continues to invest in new capital infrastructure including buildings, roads and underground utilities, and in new community and business services designed to encourage and promote residential and commercial growth. Recognizing the importance of sound sustainable plans for the betterment and eventual replacement of these assets, Burnaby City Council has developed long-range financial policies to conservatively provide for the City's capital funding needs. These policies have created sufficient capital reserves to provide financial stability year after year to Burnaby citizens, reducing the annual tax burden, while continuously providing for new and improved services.

The City invests surplus funds not required to meet the daily cash flow demands of the City for expenditures in a manner that will provide an optimal blend of investment security and return. Burnaby's investment policies are bound by the statutory requirements of the Community Charter. The City's Investment Fund is impacted by movements in short-term interest rates during the year, particularly from July onward, when the investment fund reaches a high of over $700 million upon receipt of tax revenue in June and July and then decreases to approximately $500 million by May of the following year.

Generally, the portion of the Investment Fund that is not required in the near future is invested in longer term investments with higher yields. For 2012, approximately $437 million of the City's reserves are invested in long-term investments (one year and longer); the balance is in shorter term investments that mature within one year.

The City's strong fiscal position enables the interest earnings from these invested funds to support operations and capital requirements, which reduces City taxes. As government grants and interest rate-sensitive revenues decline, property taxes and user fees become the principal funding sources for increased service delivery costs and maintenance of the expanding infrastructure base. Burnaby's long-range fiscal policy has ensured the City's residential tax rates have remained comparable to neighbouring municipalities.

City Council is committed to the community it serves and in the provision of City services that meet or exceed the expectations of its residents. Council is also committed to a longer-term vision of making Burnaby a sustainable city where people choose to live, learn, work and play.

The Library Board and the Parks, Recreation and Culture Commission have approved their respective budgets as they appear in this document.

FIVE YEAR OPERATING PLAN SUMMARY

	2012 $	2013 $	2014 $	2015 $	2016 $
EXPENDITURES					
City Council	**2,601,192**	**2,277,542**	**2,284,032**	**2,290,672**	**2,297,462**
City Manager	**103,558,624**	**106,118,903**	**110,090,803**	**114,523,892**	**119,362,653**
Administrative Services	6,356,174	6,230,441	6,342,241	6,456,551	6,573,431
Fire Department	34,502,511	35,607,201	36,733,971	37,913,221	39,113,861
Police	50,599,494	51,943,076	54,389,871	57,322,000	60,631,171
Library	12,100,445	12,338,185	12,624,720	12,832,120	13,044,190
Engineering	**143,660,176**	**153,226,357**	**159,645,947**	**165,796,167**	**171,967,777**
Engineering	64,588,637	67,169,857	69,514,987	71,630,287	73,676,037
Utilities	79,071,539	86,056,500	90,130,960	94,165,880	98,291,740
Finance	**30,697,676**	**31,082,966**	**31,438,896**	**31,803,746**	**32,176,696**
Planning and Building	**11,322,566**	**11,592,546**	**11,902,926**	**12,243,826**	**12,505,376**
Parks, Recreation & Cultural Services	**61,715,059**	**64,191,459**	**65,139,259**	**65,909,409**	**68,260,259**
Fiscal Items	**21,734,431**	**18,824,191**	**21,296,571**	**23,769,451**	**26,242,851**
Total Expenditures	**375,289,724**	**387,313,964**	**401,798,434**	**416,337,163**	**432,813,074**
REVENUE					
City Council	**(332,500)**	**(2,500)**	**(2,500)**	**(2,500)**	**(2,500)**
City Manager	**(7,130,943)**	**(5,529,403)**	**(5,529,403)**	**(5,529,403)**	**(5,529,403)**
Administrative Services	(660,493)	(17,098)	(17,098)	(17,098)	(17,098)
Fire Department	(216,550)	(216,550)	(216,550)	(216,550)	(216,550)
Police	(4,576,795)	(3,618,650)	(3,618,650)	(3,618,650)	(3,618,650)
Library	(1,677,105)	(1,677,105)	(1,677,105)	(1,677,105)	(1,677,105)
Engineering	**(90,218,117)**	**(97,568,078)**	**(102,012,538)**	**(106,372,458)**	**(110,843,318)**
Engineering	(11,146,578)	(11,511,578)	(11,881,578)	(12,206,578)	(12,551,578)
Utilities	(79,071,539)	(86,056,500)	(90,130,960)	(94,165,880)	(98,291,740)
Finance	**(11,758,803)**	**(11,767,803)**	**(11,776,803)**	**(11,785,803)**	**(11,794,803)**
Planning and Building	**(6,318,599)**	**(6,353,599)**	**(6,423,599)**	**(6,493,599)**	**(6,563,599)**
Parks, Recreation & Cultural Services	**(22,526,990)**	**(22,566,990)**	**(22,606,990)**	**(22,646,990)**	**(22,686,990)**
Fiscal Items	**(26,219,209)**	**(21,688,579)**	**(21,688,579)**	**(21,688,579)**	**(21,688,579)**
Total Departmental & Fiscal Revenue	**(164,505,161)**	**(165,476,952)**	**(170,040,412)**	**(174,519,332)**	**(179,109,192)**
Tax Levies For City Services	**(205,789,170)**	**(216,841,619)**	**(226,762,629)**	**(236,822,438)**	**(248,708,489)**
Total Revenue	**(370,294,331)**	**(382,318,571)**	**(396,803,041)**	**(411,341,770)**	**(427,817,681)**
Non-Cash Item (Depreciation Balance)	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**
Total Revenue and Non-Cash Item	**(375,289,724)**	**(387,313,964)**	**(401,798,434)**	**(416,337,163)**	**(432,813,074)**

FIVE YEAR PROVISION FROM GENERAL REVENUE TO DEPARTMENTS

	2012 $	2013 $	2014 $	2015 $	2016 $
City Council	**2,268,692**	**2,275,042**	**2,281,532**	**2,288,172**	**2,294,962**
City Manager	**96,427,681**	**100,589,500**	**104,561,400**	**108,994,489**	**113,833,250**
Administrative Services	5,695,681	6,213,343	6,325,143	6,439,453	6,556,333
Fire Department	34,285,961	35,390,651	36,517,421	37,696,671	38,897,311
Police	46,022,699	48,324,426	50,771,221	53,703,350	57,012,521
Library	10,423,340	10,661,080	10,947,615	11,155,015	11,367,085
Engineering	**53,442,059**	**55,658,279**	**57,633,409**	**59,423,709**	**61,124,459**
Engineering	53,442,059	55,658,279	57,633,409	59,423,709	61,124,459
Utilities	-	-	-	-	-
Finance	**18,938,873**	**19,315,163**	**19,662,093**	**20,017,943**	**20,381,893**
Planning and Building	**5,003,967**	**5,238,947**	**5,479,327**	**5,750,227**	**5,941,777**
Parks, Recreation and Cultural Services	**39,188,069**	**41,624,469**	**42,532,269**	**43,262,419**	**45,573,269**
Fiscal Items	**(4,484,778)**	**(2,864,388)**	**(392,008)**	**2,080,872**	**4,554,272**
Non-Cash Item (Depreciation Balance)	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**
Tax Levies for City Services	**205,789,170**	**216,841,619**	**226,762,629**	**236,822,438**	**248,708,489**

2012 - 2016 FIVE YEAR TAX LEVY ESTIMATES

The five year Financial Plan reflects projected increases in discretionary and non-discretionary expenditures which are offset against increased revenue projections in the General Revenue Fund. The following table provides a five year summary of the tax levy changes and what makes up the increases.

GENERAL REVENUE FUND	2012 $	2013 $	2014 $	2015 $	2016 $
Prior Year Expenditures	**356,623,804**	**375,289,724**	**387,313,964**	**401,798,434**	**416,337,163**
Additional Costs					
Transfer to Reserves & Capital Funds	1,217,395	(3,300,535)	-	-	-
Depreciation Expense	2,663,585	2,200,000	2,200,000	2,200,000	2,200,000
Personnel Costs	8,386,280	1,580,050	3,854,780	3,943,450	4,034,370
RCMP Contract & Integrated Teams	2,210,235	1,905,107	2,045,645	2,526,339	2,898,641
Programs, Services & Utilities	4,188,425	9,639,618	6,384,045	5,868,940	7,342,900
Total Additional Costs	**18,665,920**	**12,024,240**	**14,484,470**	**14,538,729**	**16,475,911**
Total Expenditures	**375,289,724**	**387,313,964**	**401,798,434**	**416,337,163**	**432,813,074**
Prior Year - Other Revenue	**(156,647,369)**	**(164,505,161)**	**(165,476,952)**	**(170,040,412)**	**(174,519,332)**
Additional Revenue					
Stabilization & Surplus	(1,080,573)	5,130,715	-	-	-
Programs, Services & Utilities	(6,777,219)	(6,102,506)	**(4,563,460)**	**(4,478,920)**	**(4,589,860)**
Total Additional Revenue	**(7,857,792)**	**(971,791)**	**(4,563,460)**	**(4,478,920)**	**(4,589,860)**
Total Other Revenue	**(164,505,161)**	**(165,476,952)**	**(170,040,412)**	**(174,519,332)**	**(179,109,192)**
Prior Year Tax Levy	**(196,359,640)**	**(205,789,170)**	**(216,841,619)**	**(226,762,629)**	**(236,822,438)**
New Levy					
Taxes From New Growth	(1,348,500)	(2,200,000)	(2,200,000)	(2,200,000)	(2,200,000)
Taxes Rate Increase	(8,081,030)	(8,852,449)	(7,721,010)	(7,859,809)	(9,686,051)
Total New Tax Levy	**(9,429,530)**	**(11,052,449)**	**(9,921,010)**	**(10,059,809)**	**(11,886,051)**
Total Tax Levy	**(205,789,170)**	**(216,841,619)**	**(226,762,629)**	**(236,822,438)**	**(248,708,489)**
Non-Cash Item	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**	**(4,995,393)**
Total Revenue	**(375,289,724)**	**(387,313,964)**	**(401,798,434)**	**(416,337,163)**	**(432,813,074)**

FIVE YEAR CAPITAL PROGRAM SUMMARY

	2012 $	2013 $	2014 $	2015 $	2016 $
City Manager	**8,503,364**	**8,640,090**	**6,578,760**	**5,958,760**	**6,588,430**
Administrative Services	43,045	-	-	-	-
Fire Department	3,338,940	5,395,000	4,485,000	4,465,000	4,950,000
Police	3,406,514	25,000	250,000	-	-
Library	1,714,865	3,220,090	1,843,760	1,493,760	1,638,430
Engineering	**83,902,754**	**91,981,500**	**70,372,750**	**73,917,000**	**71,287,000**
Finance	**10,267,702**	**17,952,245**	**13,864,325**	**11,486,325**	**8,359,270**
Planning and Building	**11,416,380**	**11,325,000**	**12,925,000**	**11,625,000**	**10,375,000**
Parks, Recreation and Cultural Services	**58,984,907**	**30,659,000**	**33,574,000**	**30,653,000**	**21,971,000**
Contingency	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**
Total Capital Expenditures	**173,575,107**	**161,057,835**	**137,814,835**	**134,140,085**	**119,080,700**
Capital Funding					
Capital Works, Machinery & Equipt Reserves	83,815,827	77,195,745	71,422,075	66,554,325	55,592,270
Local Improvement Reserve	4,192,045	2,175,000	2,175,000	2,175,000	2,175,000
Vehicle Equipment Replacement Reserves	3,639,000	7,512,000	4,549,000	4,427,000	4,560,000
General Replacement Fund	17,392,547	13,825,090	10,818,760	8,358,760	8,928,430
Utilities & Utility Replacement Fund	28,804,113	29,500,000	26,500,000	31,725,000	31,825,000
Gaming	19,525,418	27,550,000	19,350,000	17,900,000	13,000,000
DCC & Density	8,215,000	2,300,000	2,000,000	2,000,000	2,000,000
Private funds	2,082,000	-	-	-	-
Others	5,909,158	1,000,000	1,000,000	1,000,000	1,000,000
Total Capital Funding Sources	**173,575,107**	**161,057,835**	**137,814,835**	**134,140,085**	**119,080,700**

Reserves

Over many years, the City has established reserves that are used to fund operating and capital program expenditures. The level of reserves is an indicator of the long term sustainability and financial strength of the City. The reserves afford Council the ongoing ability to maintain taxation stability and to provide capital funding for City projects without incurring debt on the external markets. The reserves further ensure that existing infrastructure and facilities can be maintained, improved, or replaced as required, providing citizens with an assured continuity of services, programs and opportunities.

The majority of reserves used for capital program financing are statutory in nature. Their purpose and the authority for collecting and spending money is established by a City bylaw governed by the statutes or laws contained within the Community Charter of the Province of British Columbia. A smaller proportion of the reserves are dedicated to operating needs; the Stabilization, Insurance, and Snow Removal Reserves. These Operating Reserves were created from appropriations of operating surpluses and are used to fund current or one-time operating expenditures, reducing the property tax burden.

The 2012 Annual Financial Plan includes funding from City reserves to offset operating and capital budget expenditures in accordance with City business practices. In 2010, the City adopted the revised Public Sector Accounting Board (PSAB) standards for the presentation of financial statements and tangible capital assets.

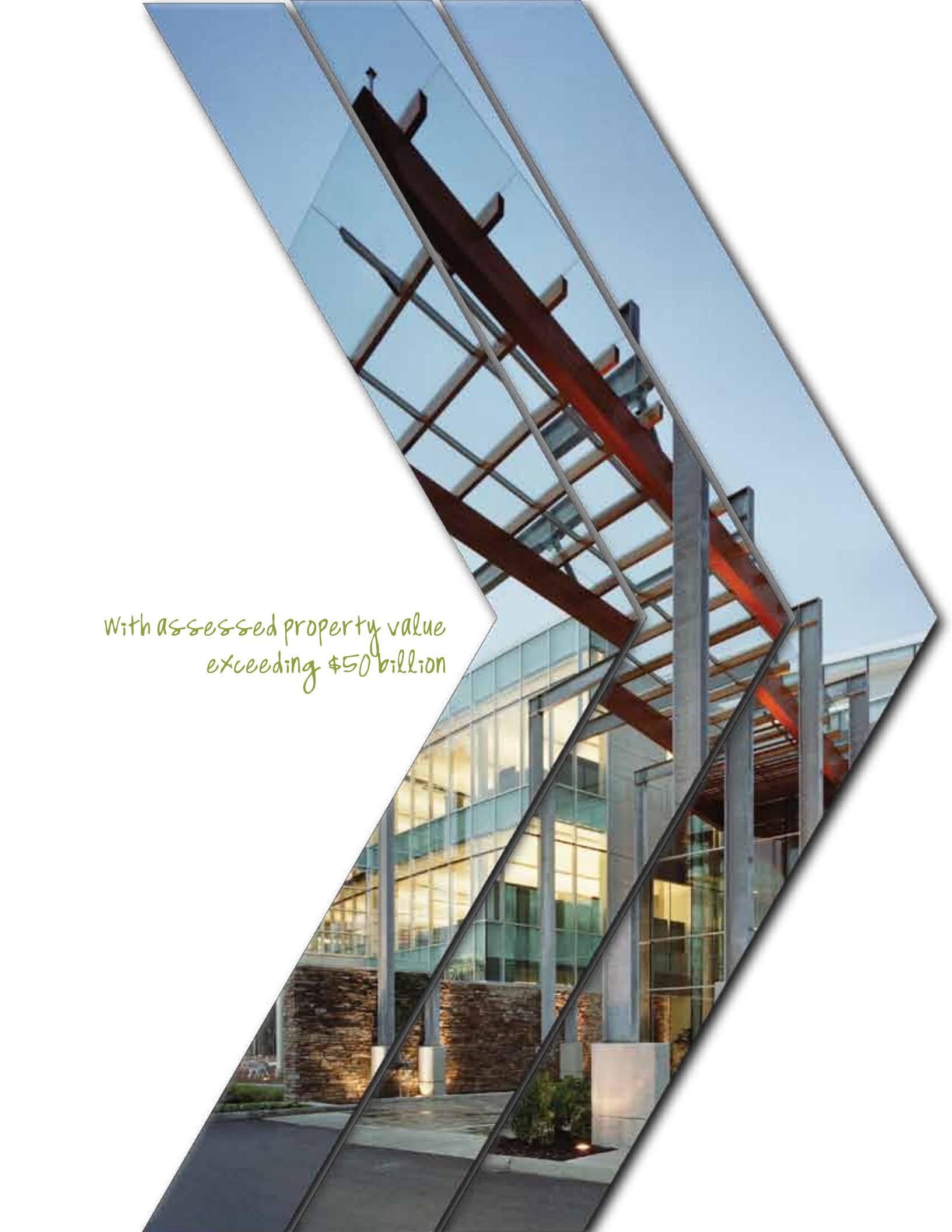
The growth in the reserves arises mainly from General Revenue Fund contributions, investment income and land sales. Reserve funds are primarily used for equipment replacement, capital construction, working capital, park land acquisitions and the purchase of land for assembly and development. Land purchased for assembly and development will be sold in the future to facilitate the implementation of Burnaby's long range community plan.

RESERVES (000s)

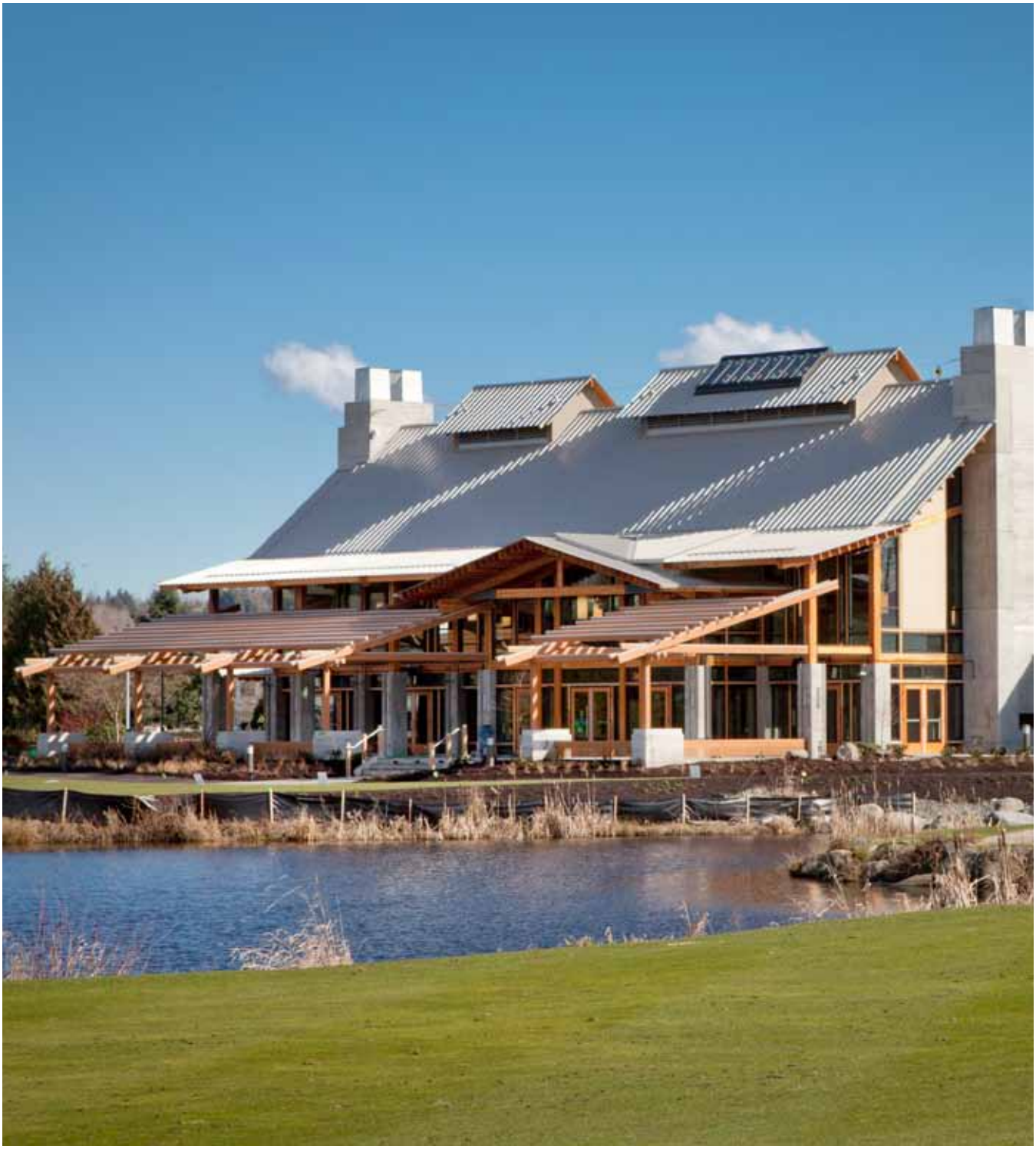
	2010 Actual $	2011 Actual $	2012 Budget $	2013 Budget $	2014 Budget $	2015 Budget $	2016 Budget $
Opening Reserve Balance							
Discretionary Capital Reserves	295,127	268,259	231,577	171,457	108,686	49,288	(7,988)
Other Capital Reserves & Funds	172,660	207,748	262,885	278,223	297,149	333,319	377,393
Development Cost Charges	55,692	64,843	70,082	70,106	76,047	82,562	89,378
Operating Reserves & Surplus	27,482	28,291	33,029	31,695	28,014	25,308	23,946
Total Opening Reserve Balance	**550,961**	**569,141**	**597,573**	**551,481**	**509,896**	**490,477**	**482,729**
Increases to Reserves & Funds							
Investment Income	25,745	26,743	26,240	24,171	22,419	21,646	21,351
General Revenue Fund Contributions	43,254	51,229	46,415	48,615	50,815	53,015	55,215
Utility Funds Contributions	23,522	25,020	28,804	29,500	26,500	31,725	31,825
Development Cost Charges	7,596	4,661	5,000	5,000	5,000	5,000	5,000
Private Funds, Grants and Other	14,186	20,414	17,591	10,600	10,600	10,600	10,600
Sale of Land & Other Assets	2,653	5,103	5,200	5,700	6,200	6,200	6,700
Others	7,338	3,315	1,350	1,350	1,350	1,350	1,350
Total Increases to Reserves & Funds	**124,294**	**136,485**	**130,600**	**124,936**	**122,884**	**129,536**	**132,041**
Decreases to Reserves & Funds							
Capital Expenditures from CAWME	(41,441)	(51,551)	(83,816)	(77,196)	(71,422)	(66,554)	(55,592)
Capital Exp. from Other Capital Reserves & Funds	(54,769)	(47,457)	(81,544)	(81,562)	(64,393)	(65,586)	(61,489)
Capital Expenditures from Development Cost Charges	(1,523)	(2,824)	(8,215)	(2,300)	(2,000)	(2,000)	(2,000)
Transfer to Operating	(1,009)	(1,053)	0	0	0	0	0
Operating Reserves & Surplus Expenditures	(7,372)	(5,168)	(3,117)	(5,463)	(4,488)	(3,144)	(1,919)
Total Decreases to Reserves & Funds	**(106,114)**	**(108,053)**	**(176,692)**	**(166,521)**	**(142,303)**	**(137,284)**	**(121,000)**
Net Increase (Decrease) in Reserves & Funds	**18,180**	**28,432**	**(46,092)**	**(41,585)**	**(19,419)**	**(7,748)**	**11,041**
Ending Reserves Balance	**569,141**	**597,573**	**551,481**	**509,896**	**490,477**	**482,729**	**493,770**

6 TAX LEVIES AND ASSESSMENTS

City taxes are based on the assessed value and use of properties. The City collects taxes for its own activities and programs and on behalf of other taxing authorities.



With assessed property value
exceeding $50 billion



Riverway Golf Course & Clubhouse

9001 Bill Fox Way | 604-280-4653 | **golf@burnaby.ca**

A warm, inviting clubhouse overlooking a classic 18-hole championship golf course.

PROPERTY TAX

A property tax (or millage tax) is a levy on property that the owner is required to pay. City property taxes are based on tax or mill rate applied to BC Assessments' value of land and any improvements on it including residences, manufactured homes, and commercial or industrial buildings. In British Columbia, the BC Assessment Authority is the legislated authority assigned the responsibility for establishing through annual appraisals the monetary value of each property and property tax is assessed based on that value.

TAXES COLLECTED FOR OTHER TAX AUTHORITIES:

In addition to municipal taxes, the City is also required to collect property taxes on behalf other government taxing authorities. These include: the Province of BC (School Taxes), the Greater Vancouver Regional District, BC Assessment, Municipal Finance Authority and the Greater Vancouver Transit Authority.

These rate setting authorities provide the City with their tax rates to be applied to BC assessment values and then included in the City's property tax bill. Monies collected on behalf of other government taxing authorities are remitted by the City to the respective authority.

TAXES COLLECTED FOR CITY SERVICES:

The City levies and collects property taxes for the provision of services to residents. Services provided include police and fire protection, solid waste collection, management of roads, water, sanitary and storm sewers, parks, recreation and the provision of leisure and cultural services, regulating and provisioning business licensing, building permits, subdivisions and inspections, land use and development planning.

Property tax increases are allocated between property classes, using the same percentage of increase for all classes; except where the rates are under the control of Provincial legislation or directly related to other property classes.

RATE STRUCTURE OBJECTIVES

Property taxes are not a "fee for service" or user fee; they are an allocation of the cost of government services based on the assessed value of land and improvements and will, therefore, not be set, in relation to estimates of services consumed.

Also, the market value change in individual tax classes to which the rate is applied is independent of the market value impact on other classes and therefore constantly changes, over time, at differing rates. The lack of homogeneity between classes renders ratios and burdens unacceptable for property tax rate setting policy purposes. Individual property class rates are not set based on arbitrary ratios or tax burden which are calculated from assessed values that are not equivalent or comparable between classes.

The property tax rate or mill rate is expressed as the amount of tax per thousand dollars of assessed property value. To calculate the property tax, the City multiplies the assessed value of the property by the mill rate assigned by a properties class and then divides by 1,000. The property tax rates, as dictated by the amended Community Charter, will be set with consideration to the following assessment class objectives:

GENERAL

To fairly allocate the municipal tax levy, by property class, based on the assessed value of land and its associated improvements.

RESIDENTIAL

To maintain a stable and predictable level of tax for the residential property class in order to support objectives for sustaining Burnaby's residential neighbourhoods and community services, affordable home ownership, affordable rental housing, and security of tenure.

UTILITIES

To recover the share of the tax draw for public and private utility properties in Burnaby as defined and established by Provincial legislation.

MAJOR INDUSTRY

To maintain a stable and predictable level of tax for major industrial properties in Burnaby. This supports objectives for sustaining existing local employment-based industries with defined services and amenities for the long-term benefit of the community, broader economic activity and for its employees and customers.

LIGHT INDUSTRY

To maintain a stable and predictable level of tax for light industrial properties in Burnaby, at a level equivalent to the Business tax class, in order to attract and sustain local employment based industries with services and amenities for the long-term benefit of the community, local economic activity and for its employees and customers.

BUSINESS

To maintain a stable and predictable level of tax for commercial business properties in Burnaby in order to attract and sustain local employment based businesses and in order to foster vibrant commercial precincts to serve the City that are supported by a broad level of community services and amenities, for the long-term benefit of the community, local economic activity and for its employees and customers.

RECREATION

To maintain a stable and predictable level of tax for privately-owned recreational and social properties in Burnaby in order to support delivery of recreational services and amenities of benefit to citizens, business and visitors that are supported by a broad level of community services and amenities.

FARM

To maintain a stable and predictable level of tax for agricultural properties in Burnaby in order to support, establish and sustain a viable local farming sector for food and agricultural production businesses in addition to protecting the defined Agricultural Land Reserve and the adopted regional 'green zone,' which are supported by a broad level of community services and amenities.

PERMISSIVE EXEMPTION

Objectives: Council is empowered to exempt land and buildings from taxation for services or organizations which are the most complementary extensions of government services, provided that the burden resulting from the exemption is justifiable to taxpayers of Burnaby.

GUIDELINES

Council, in 1986, adopted a set of guidelines as the basis for assessing applications for permissive exemption from taxation. The guidelines ensure that organizations recommended for permissive exemption under Section 224 of the Community Charter are:

A. Consistent with municipal policies, plans, bylaws, codes and regulations

B. Non-profit

C. Complementary extensions to municipal services and programs

D. Accessible to the public

E. Used primarily by Burnaby residents

Council adopted these guidelines to ensure that the broad range of community organizations in Burnaby are dealt with consistently and receive equal treatment and consideration for tax exemption. The spirit in using the guidelines is one of identifying the services and organization which are the most complementary extensions of municipal services and for which the burden resulting from the exemption is a justifiable expense to the taxpayers of Burnaby.

As a further step in dealing with permissive exemptions, Council, in 1987, resolved that residential facilities including seniors' housing, community care facilities, licenced group homes, private hospitals and assisted family housing would not be considered for permissive exemption from taxation.

PERMISSIVE EXEMPTION

		2011 Actual			2012 Estimate		
Civic Address	Proposed Exemption	General Tax	School & Others	Total Tax	General Tax	School & Others	Total Tax
7355 Canada Way	Edmonds N. Wing Resource Centre						
	St. Matthews Day Care Society	1,933	1,745	3,678	1,991	1,798	3,788
	Deaf Children's Society of BC	3,698	3,153	6,851	3,809	3,248	7,057
	Burnaby School Board-Adult Learning Ctr	2,415	2,059	4,475	2,488	2,121	4,609
	Canadian Mental Health Assoc	2,427	2,070	4,497	2,500	2,132	4,632
	Bby Family Life Institute	1,148	1,036	2,184	1,182	1,068	2,250
	Canadian Red Cross Fraser Region Bby	2,416	2,060	4,477	2,489	2,122	4,611
	Immigrant Services Society of BC	1,882	1,604	3,486	1,938	1,652	3,591
	Afghan Women's Support Society	1,387	1,183	2,570	1,429	1,218	2,647
2101 Holdom Ave.	Holdom Community Resource Centre						
	Bby Family Life Institute	491	418	909	505	431	936
	Bby Family Life Institute	581	495	1,076	598	510	1,108
	Bby Family Life Institute	514	438	951	529	451	980
	Bby Family Life Institute	172	146	318	177	151	327
	Bby Seniors Outreach Services Society	230	196	426	237	202	438
	Bby Seniors Outreach Services Society	394	336	730	406	346	752
	Bby Seniors Outreach Services Society	144	123	268	149	127	276
	Marguerite Dixon Transition Society	627	534	1,161	646	551	1,196
	Bby Community Connections	326	278	604	336	286	622
	Bby Volunteer Centre Society	629	536	1,165	648	552	1,200
	Bby Volunteer Centre Society	723	617	1,340	745	635	1,380
	Bby Community Connections	723	617	1,340	745	635	1,380
	Bby Community Connections	637	543	1,180	656	559	1,215
	Bby Community Connections	626	534	1,160	645	550	1,194
4397 Buchanan St.	Lower Mainland Purpose Soc. Youth & Families	6,199	5,599	11,798	6,385	5,767	12,152
6650 Southoaks Cres.	Community Centered College for the Retired	19,439	16,573	36,013	20,023	17,071	37,093
6140 McKercher Ave.	Bby Family Life Institute	2,294	2,072	4,365	2,363	2,134	4,496
5655 Sperling Ave.	The Land Conservancy of BC (Partial)	1,191	1,076	2,267	1,227	1,108	2,335
7500 Hanna Court	Bby Children's Centers Society	3,858	3,484	7,342	3,974	3,589	7,562
7521 Hanna Court	Bby Children's Centers Society	3,556	3,211	6,768	3,663	3,308	6,971
5945 14th Ave.	Bby & Region Allotment Gardens Assoc	6,249	5,644	11,893	6,437	5,813	12,250
6069 14th Ave.	Bby & Region Allotment Gardens Assoc	6,791	6,133	12,924	6,995	6,317	13,312
7450 Meadow Ave.	Bby & Region Allotment Gardens Assoc	5,135	4,637	9,771	5,289	4,776	10,065
7528 Meadow Ave.	Bby & Region Allotment Gardens Assoc	5,655	5,107	10,762	5,825	5,260	11,085
9048 Stormont Ave.	Pacific Assistance Dogs Society (50%)	4,307	3,672	7,979	4,436	3,782	8,219
6990 Aubrey St.	Lochdale Elementary School Site	47,816	40,766	88,583	49,251	41,989	91,240
4600 Parker St.	Alpha Secondary School Site	257,719	219,721	477,440	265,450	226,313	491,763
7872 Hilda St.	Twelfth Avenue Elementary School Fields	979	884	1,864	1,009	911	1,920
7615 Hedge Ave.	Twelfth Avenue Elementary School Fields	1,006	908	1,914	1,036	935	1,971

In accordance with Section 227 of the Community Charter, the following properties have been exempted from property taxes (partial or full exemption) for 2011 and 2012. These exemptions are approved by the adoption of the annual taxation exemption laws.

		2011 Actual			2012 Estimate		
Civic Address	Proposed Exemption	General Tax	School & Others	Total Tax	General Tax	School & Others	Total Tax
7625 Hedge Ave.	Twelfth Avenue Elementary School Fields	1,006	908	1,914	1,036	935	1,971
7635 Hedge Ave.	Twelfth Avenue Elementary School Fields	1,006	908	1,914	1,036	935	1,971
7645 Hedge Ave.	Twelfth Avenue Elementary School Fields	1,006	908	1,914	1,036	935	1,971
7655 Hedge Ave.	Twelfth Avenue Elementary School Fields	1,006	908	1,914	1,036	935	1,971
7665 Hedge Ave.	Twelfth Avenue Elementary School Fields	1,006	908	1,914	1,036	935	1,971
7675 Hedge Ave.	Twelfth Avenue Elementary School Fields	1,198	1,082	2,280	1,234	1,114	2,348
7855 Meadow Ave.	The Kenneth Gordon School	24,214	20,644	44,858	24,941	21,263	46,204
8059 Texaco Dr.	The Lotus Sailing Club	5,096	4,344	9,440	5,248	4,475	9,723
7564 Barnet Rd.	BC Volleyball Assoc	67,767	57,776	125,543	69,800	59,509	129,310
4990 Canada Way	Burnaby Winter Club (Partial Exemption)	33,468	28,534	62,002	34,472	29,390	63,862
9080 Avalon Ave.	Burnaby Horsemen's Assoc	10,852	24,721	35,573	11,178	25,463	36,641
3890 Kensington Ave.	Burnaby Tennis Club	783	1,296	2,079	807	1,335	2,142
5024 Rumble St.	Burnaby Host Lions Activities Society	5,016	4,277	9,293	5,167	4,405	9,572
518 S. Howard Ave.	Boys' & Girls' Clubs of Greater Vancouver	12,167	10,373	22,541	12,532	10,685	23,217
	Confederation Park	4,618	11,530	16,148	4,756	11,876	16,633
	Burnaby Heights Park	5,965	12,470	18,435	6,144	12,844	18,988
	Forest Grove Park	19,227	43,638	62,865	19,804	44,947	64,751
7085 Burford St.	Bby Beautification Committee	781	1,950	2,731	804	2,008	2,813
7086 Burford St.	Bby Beautification Committee	299	747	1,046	308	769	1,078
7051 Halligan St.	Bby Beautification Committee	167	418	585	172	430	602
7061 Halligan St.	Bby Beautification Committee	235	586	821	242	604	845
6617 Salisbury Ave.	Bby Beautification Committee	164	410	574	169	422	591
6637 Salisbury St.	Bby Beautification Committee	247	617	864	254	635	890
6647 Salisbury St.	Bby Beautification Committee	270	674	944	278	694	973
6667 Salisbury St.	Bby Beautification Committee	373	931	1,304	384	959	1,343
6687 Salisbury St.	Bby Beautification Committee	407	1,015	1,422	419	1,046	1,464
	Richard Bolton Park	21,701	19,597	41,298	22,352	20,185	42,537
	Highland Park Lane	22,155	55,319	77,475	22,820	56,979	79,799
4354 Hastings St.	Royal Canadian Legion #148	2,078	5,189	7,268	2,141	5,345	7,486
4050 Graveley St	TB Vets Charitable Association (50%)	9,168	7,816	16,984	9,443	8,051	17,494
204-3993 Henning Dr.	St. Leonard's Youth & Family Services Soc.	7,884	6,722	14,606	8,121	6,923	15,044
2702 Norland Ave.	Bby Assoc for Community Inclusion	26,080	22,235	48,315	26,862	22,902	49,764
4543 Canada Way	United Way of the Lower Mainland	52,952	45,145	98,097	54,541	46,499	101,040
7181 Arcola Way	St. Leonard's Youth & Family Services Soc.	8,626	7,355	15,981	8,885	7,575	16,460
6688 Southoaks Cres.	National Nikkei Heritage Centre Soc. Inc (Partial)	5,261	6,819	12,080	5,419	7,023	12,442
3755 Banff Ave.	Bby Assoc for Community Inclusion (Partial)	2,584	2,333	4,917	2,661	2,403	5,065
3400 Lake City Way	The Canadian Red Cross Society (50%)	10,783	9,193	19,976	11,106	9,469	20,575
		763,934	**760,506**	**1,524,440**	**786,852**	**783,321**	**1,570,173**

TAX LEVY FOR CITY SERVICES

The following tables reflect assessment and General Municipal Tax data for 2012 and 2011.

2012

Class	2012 Revised Roll	% of Assessments	Municipal Purposes Tax Levy	% Tax Load by Class	Tax Rate $ per $1,000 of Assessment	Increase (Decrease) in Tax Rate* Versus 2011	Relationship to Residential Tax Rate Res. = 1.0
Residential	44,262,164,356	82.05%	98,819,709	48.01%	2.2326	3.98%	1.00
Utilities	145,894,535	0.27%	5,258,900	2.56%	36.0459	3.98%	16.15
Supportive Housing	4	0.00%	0	0.00%	2.2326	N/A	1.00
Major Industry	155,649,700	0.29%	7,363,367	3.58%	47.3073	3.98%	21.19
Light Industry	1,102,715,300	2.04%	11,137,425	5.41%	10.1000	6.84%	4.52
Business	8,230,042,444	15.26%	83,123,429	40.39%	10.1000	3.98%	4.52
Recreational	47,144,600	0.09%	72,985	0.04%	1.5481	3.98%	0.69
Farm	1,322,194	0.00%	13,355	0.01%	10.1000	0.74%	4.52
	53,944,933,133	**100.00%**	**205,789,170**				

2011

Class	2011 Revised Roll	% of Assessments	Municipal Purposes Tax Levy	% Tax Load by Class	Tax Rate $ per $1,000 of Assessment	Increase (Decrease) in Tax Rate* Versus 2010	Relationship to Residential Tax Rate Res. = 1.0
Residential	39,503,527,953	80.86%	93,903,837	47.81%	2.3771	2.95%	1.00
Utilities	145,326,500	0.30%	5,023,312	2.56%	34.5657	2.95%	14.54
Supportive Housing	4	0.00%	0	0.00%	2.3771	N/A	1.00
Major Industry	161,950,500	0.33%	7,081,528	3.61%	43.7265	2.95%	18.39
Light Industry	933,495,800	1.91%	9,363,616	4.77%	10.0307	10.24%	4.22
Business	8,065,615,493	16.51%	80,903,760	41.20%	10.0307	2.95%	4.22
Recreational	45,778,200	0.09%	70,233	0.04%	1.5342	2.95%	0.65
Farm	1,331,350	0.00%	13,354	0.01%	10.0307	0.19%	4.22
	48,857,025,800	**100.00%**	**196,359,640**	**100.00%**			

* After adjusting for the B.C. Assessment Authority general assessment increase and new growth.

ASSESSMENTS, TAX RATES & TAXES LEVIED FOR CITY PURPOSES

ASSESSMENTS

	Class	2010 Budget Revised Roll $	2011 Budget Revised Roll $	2012 Budget Revised Roll $
Residential	1	34,725,252,350	39,503,527,953	44,262,164,356
Utilities	2	149,580,395	145,326,500	145,894,535
Supportive Housing	3	2	4	4
Major Industry	4	154,742,300	161,950,500	155,649,700
Light Industry	5	811,755,100	933,495,800	1,102,715,300
Business	6	7,798,676,429	8,065,615,493	8,230,042,444
Recreation	8	41,456,500	45,778,200	47,144,600
Farm	9	1,331,414	1,331,350	1,322,194
		43,682,794,490	**48,857,025,800**	**53,944,933,133**

TAX RATES ($ OF TAX PER $1,000 OF ASSESSED VALUE)

	Class	2010 $	2011 $	2012 $
Residential	1	2.5867	2.3771	2.2326
Utilities	2	32.6052	34.5657	36.0459
Supportive Housing	3	2.5867	2.3771	2.2326
Major Industry	4	44.4844	43.7265	47.3073
Light Industry	5	10.0296	10.0307	10.1000
Business	6	10.0296	10.0307	10.1000
Recreation	8	1.6693	1.5342	1.5481
Farm	9	10.0296	10.0307	10.1000

TAXES LEVIED BY CLASS

	Class	2010 $	2011 $	2012 $
Residential	1	89,823,808	93,903,837	98,819,709
Utilities	2	4,877,099	5,023,312	5,258,900
Supportive Housing	3	-	-	-
Major Industry	4	6,883,618	7,081,528	7,363,367
Light Industry	5	8,141,578	9,363,616	11,137,425
Business	6	78,217,605	80,903,760	83,123,429
Recreation	8	69,202	70,233	72,985
Farm	9	13,354	13,354	13,355
		188,026,264	**196,359,640**	**205,789,170**

ASSESSMENTS, TAX RATES & TAXES LEVIED (FOR OTHER RATE SETTING BODIES)

	2011 Authenticated Roll $	2012 Authenticated Roll $
School Assessment		
Residential Assessment	39,506,827,553	44,265,012,756
Non- Residential Assessment	9,699,451,443	10,035,599,470
	49,206,278,996	**54,300,612,226**
Greater Vancouver Transportation Authority (Used for GVRD, GVTA, BCAA and MFA)		
	48,934,962,607	**54,022,146,619**

ASSESSMENTS BY PROPERTY CLASS

2012

	Class	School	GVTA
Residential	1	44,265,012,756	44,256,500,956
Utilities	2	379,660,942	229,432,535
Supportive Housing	3	4	4
Major Industry	4	155,649,700	155,649,700
Light Industry	5	1,102,715,300	1,102,715,300
Business	6	8,349,663,844	8,230,042,444
Recreation	8	47,248,600	47,144,600
Farm	9	661,080	661,080
		54,300,612,226	**54,022,146,619**

2011

	Class	School	GVTA
Residential	1	39,506,827,553	39,497,955,253
Utilities	2	376,420,339	229,501,700
Supportive Housing	3	4	4
Major Industry	4	161,950,500	161,950,500
Light Industry	5	933,495,800	933,495,800
Business	6	8,181,041,343	8,065,615,493
Recreation	8	45,877,800	45,778,200
Farm	9	665,657	665,657
		49,206,278,996	**48,934,962,607**

ASSESSMENTS, TAX RATES & TAXES LEVIED (FOR OTHER RATE SETTING BODIES)

2012

Tax Rates*	Class	School	GVRD	BCAA	MFA	GVTA
Residential	1	1.5901	0.0576	0.0599	0.0002	0.3244
Utilities	2	14.2000	0.2016	0.5113	0.0007	2.7171
Supportive Housing	3	0.1000	0.0576	0.0000	0.0002	1.4862
Major Industry	4	6.4000	0.1958	0.5113	0.0007	2.2519
Light Industry	5	6.4000	0.1958	0.1843	0.0007	1.9132
Business	6	6.4000	0.1411	0.1843	0.0005	1.5485
Recreation	8	3.4000	0.0576	0.0599	0.0002	0.3179
Farm	9	6.9000	0.0576	0.0599	0.0002	0.3599

Taxes Levied	Class	School	GVRD	BCAA	MFA	GVTA
Residential	1	$70,385,797	$2,549,174	$2,650,964	$8,851	$14,356,809
Utilities	2	5,391,185	46,254	117,309	161	623,391
Supportive Housing	3	0	0	0	0	0
Major Industry	4	398,463	30,476	79,584	109	350,508
Light Industry	5	2,822,951	215,912	203,230	772	2,109,715
Business	6	53,437,849	1,161,259	1,516,797	4,115	12,744,221
Recreation	8	160,645	2,716	2,824	9	14,987
Farm	9	2,281	38	40	0	238
		$132,599,171	**$4,005,829**	**$4,570,748**	**$14,017**	**$30,199,869**

* ($ of Tax Per $1000 of Assessed Value)

2011

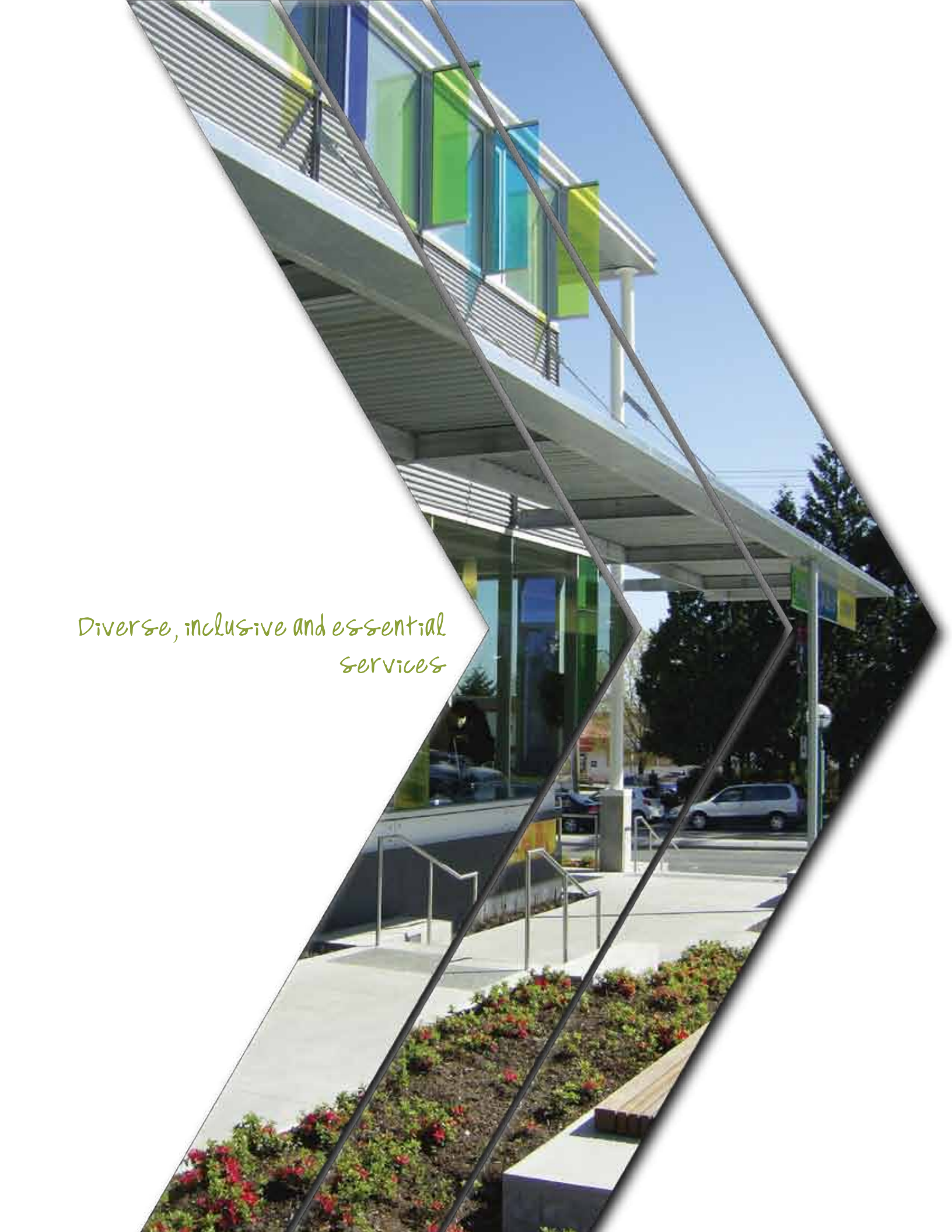
Tax Rates*	Class	School	GVRD	BCAA	MFA	GVTA
Residential	1	1.6719	0.0625	0.0621	0.0002	0.3500
Utilities	2	14.1000	0.2188	0.5114	0.0007	2.7072
Supportive Housing	3	0.1000	0.0625	0.0621	0.0002	1.4527
Major Industry	4	6.6000	0.2125	0.5114	0.0007	2.2692
Light Industry	5	6.6000	0.2125	0.1896	0.0007	1.9626
Business	6	6.6000	0.1531	0.1896	0.0005	1.6086
Recreation	8	3.4000	0.0625	0.0621	0.0002	0.3059
Farm	9	6.8000	0.0625	0.0621	0.0002	0.3543

Taxes Levied	Class	School	GVRD	BCAA	MFA	GVTA
Residential	1	$66,051,465	$2,468,620	$2,452,825	$7,900	$13,824,285
Utilities	2	5,307,525	50,215	117,365	160	621,305
Supportive Housing	3	0	0	0	0	0
Major Industry	4	427,550	34,415	82,820	110	367,500
Light Industry	5	2,464,430	198,370	176,990	655	1,832,080
Business	6	53,994,870	1,234,845	1,529,240	4,035	12,974,350
Recreation	8	155,985	2,860	2,845	10	14,005
Farm	9	2,265	45	40	0	235
		$128,404,090	**$3,989,370**	**$4,362,125**	**$12,870**	**$29,633,760**

* ($ of Tax Per $1000 of Assessed Value)

7 OPERATING PLAN

Outlining the resources required to provide essential services, the Operating Plan sustains and strengthens our community and is a reflection of the community spirit and priorities of Burnaby residents.



Diverse, inclusive and essential services

The Operating Plan provides the staff resources, revenue, expenditure, and provision from general revenue projections required to sustain the quality and diversity programs and services expected by Burnaby residents.

Fire and Police services provide a safe, secure environment to live, prosper and raise a family. Parks, Recreation, and Cultural Services and the Burnaby Public Libraries deliver a wide array of inclusive, educational and personal development programs and services for all ages and abilities. The City's Planning & Building Department ensures development is effectively managed, meets high standards, and that overall growth reflects the social and economic priorities of the City and the region. The Engineering Department maintains and develops City's roads, water and sewer services, garbage and recycling programs, clears snow, and keeps City facilities in good order. The City Manager's Office, Clerks, Human Resources, and Finance Departments provide the administrative backbone for the City and ensure modern, accountable and transparent procedures are used' legal and regulatory obligations are met, and a wide array of information is communicated and available.

The 2012 Annual Financial Plan provides a 2012 operating budget of $375,289,724 that incorporates a 3.98% residential property tax increase after allowing for new growth. Total projected expenditures in 2012 are anticipated to increase by $18.6 million compared to 2011 budget values. This increase is offset by increased revenue and transfers from internal sources of $7.8 million, adjustments to the non-cash item estimates of $1.4 million and increased tax levies of $9.4 million. The total tax levy increase for all residents is offset by tax levy revenue projections from new development of $1.4 million. Waterworks and Sanitary Sewer Utilities include cost increases based on long range cost estimates provided by the Greater Vancouver Sewerage and Drainage District and the Greater Vancouver Water District. In addition, there is increased cost due to the maintenance and replacement of aging infrastructure.

The City is facing cost increases that surpass the annual rate of inflation (Headline CPI is 1.7% for 2012)[1]. These include wage and salary provisions for City staff and RCMP personnel, utility and refuse disposal rate increases passed on from Metro Vancouver, increased depreciation.

Costs from new maintenance and software licence agreements resulting from the expanded use of communication and computer hardware are also included. These technological improvements will increase the functionality of **www.burnaby.ca**, the City's website, with more online services and expanded information. Enhanced technology for the Fire Department will equip firefighters and emergency response teams with vital information at their fingertips.

The 2012 Operating Plan includes start-up and operating costs of $575,000 for the new Edmonds Community Centre opening late 2012. This new community centre will significantly increase the recreational and cultural opportunities for Burnaby residents.

2012 will also see development of the City's Environmental Sustainability Strategy. The creation of the Environmental Sustainability Strategy will engage citizens and stakeholders to create a vision and articulate goals and objectives relating to our shared environment. The completion of the Strategy, in conjunction with the Burnaby Economic Development Strategy and Social Sustainability Strategy will provide a comprehensive set of guiding principles for years to come.

[1] RBC Econoscope; February 2012

The Festivals Burnaby program will provide assistance to community groups and arts and cultural organizations to expand their events and increase the opportunities for residents to learn about each other, celebrate together, and experience the rich culture and traditions of our community.

Due to concerns about the global economy, forecasters are estimating growth for Canada in 2012 will remain at the modest rate of 2.3% experienced in 2011 (adjusted for inflation)[1]. Therefore, forecasts for revenue from development, licences, and user fees shows only moderate growth. Regardless, Burnaby continues to attract new residents and innovative commercial and residential development.

The 2012 Operating Plan provides important, vital, and innovative services and programs that reflect the values and needs and desires of Burnaby's citizens. The prudent, responsible management of the City's operating resources allows the City to provide these services today and ensures continued, sustainable prosperity for the future.

2012 COST INCREASES

Changes in the tax levy resulting from major expenditure increases between 2012 and 2011, not offset by revenue increases or non-cash item adjustments are provided in the table below:

2011 TAX LEVY	**196,359,640**
Compensation	4,868,670
RCMP Contract & Integrated Teams	2,210,235
Increase in Capital Funding	1,345,280
Edmonds Centre (Opening Fall 2012)	575,000
Increase in Waste Disposal Tipping Fee	360,000
Other Increases	70,345
2012 TAX LEVY	**205,789,170**

STAFFING

The following new full-time City positions are provided for in 2012 and will be phased in during the year:

Parks - Edmonds Recreation Complex	
Recreation Complex Manager	1
Recreation Centre Supervisor 2	1
Recreation Programmer	1
Aquatic Leader 1	2
Maintenance Supervisor	1
Janitor Leaders	3
Pool Janitor	1
Recreation Office Supervisor	1
Recreation Clerk 1	2
Recreation Clerk 2	1
Recreation Leader	3
Coordinator - Recreation Programs	3
TOTAL	**20**

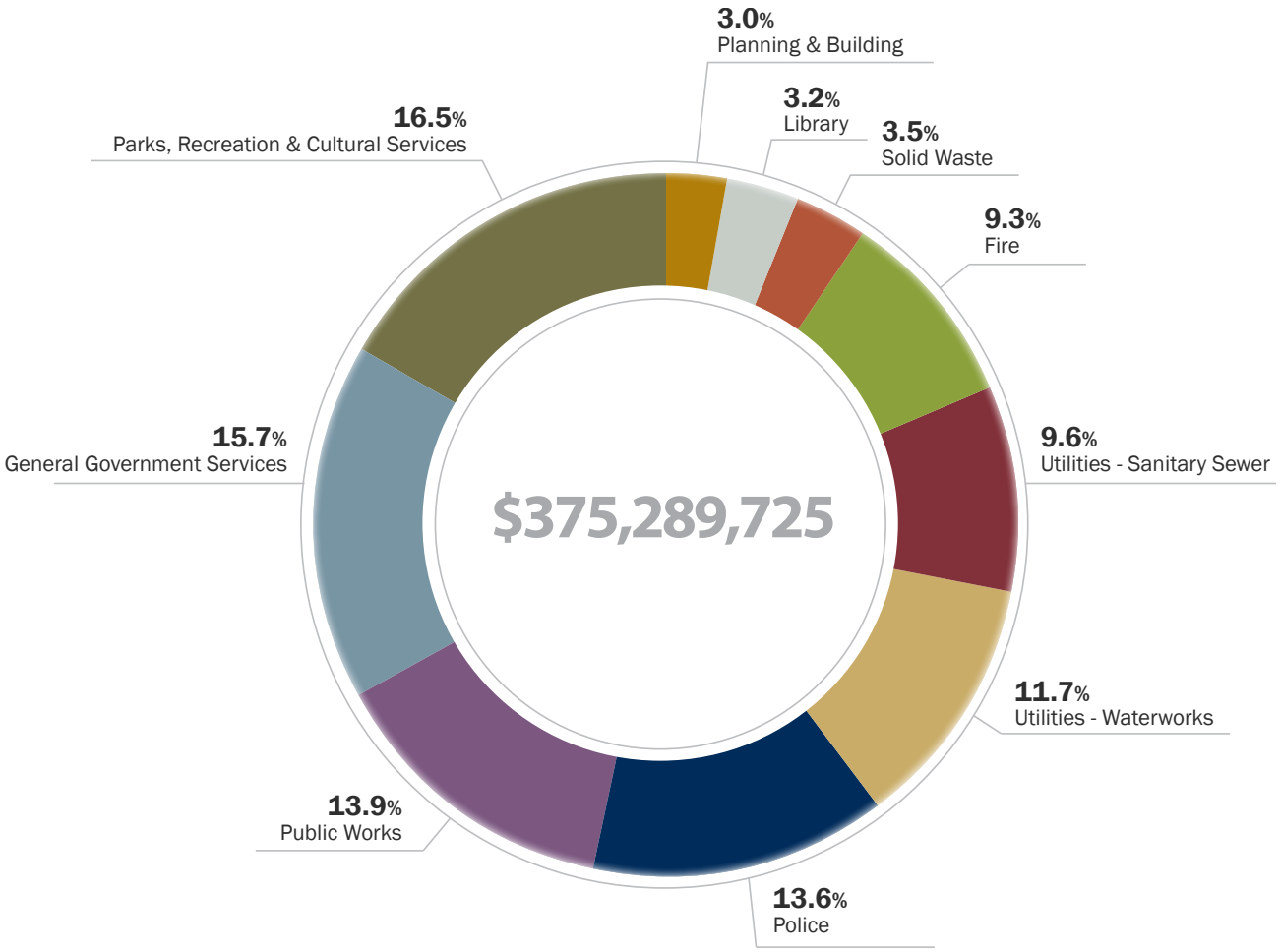
In addition to the new full-time City positions, a number of temporary full-time, regular part-time and auxiliary positions were converted into full time positions:

Police	
Communications Operator 1	6
Communications Operator 2	1
Engineering	
Labourer 2	1
Finance	
Materials Management Worker 2	1
Digital Reprographics Operator	1
Parks, Recreation and Cultural Services	
Assistant Museum Programmer	1
Eco-Sculpture Assistant	1
Labourer 2	1
TOTAL	**13**

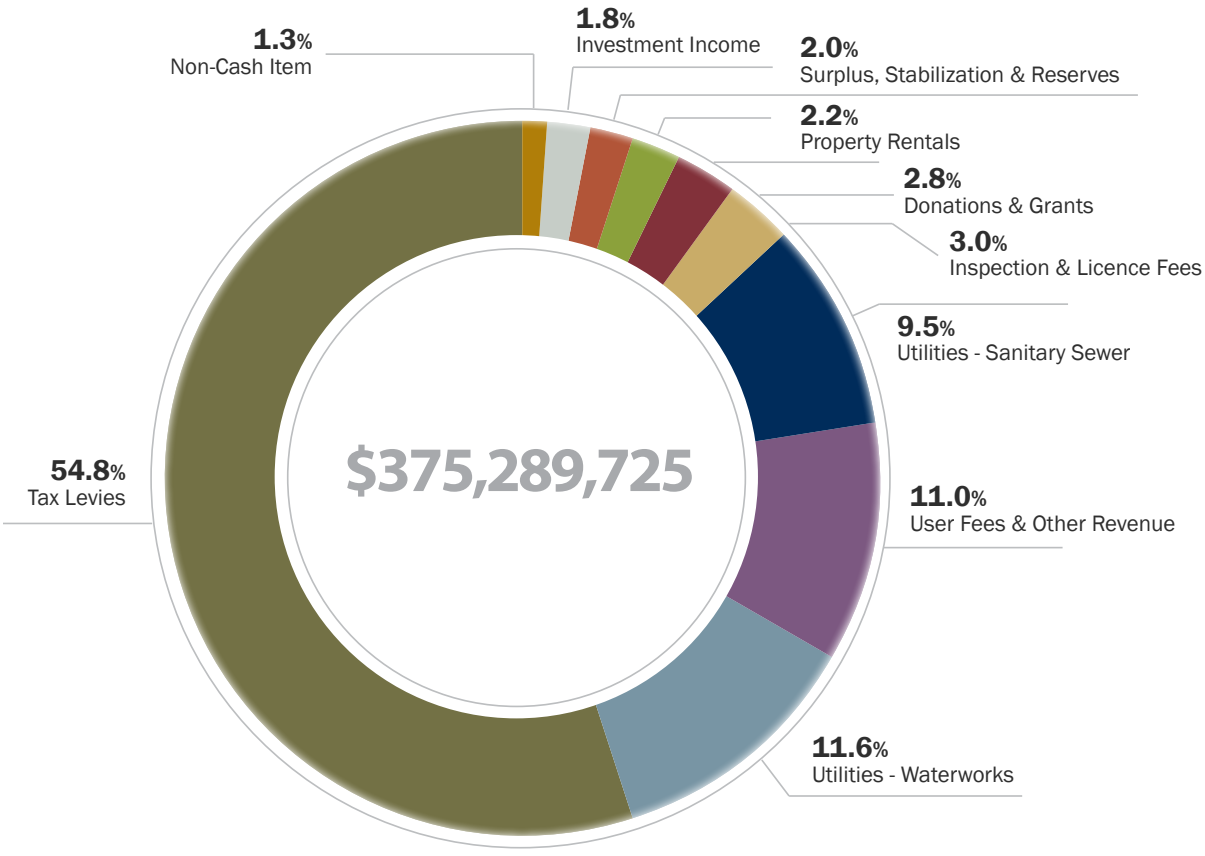
SUMMARY OF EXPENDITURES AND REVENUE

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
City Council	**2,354,498**	**2,318,972**	**2,158,695**	**2,462,161**	**2,601,192**
City Manager	**96,566,664**	**102,596,242**	**99,133,566**	**101,302,274**	**103,558,624**
Administrative Services	5,927,421	6,617,631	6,487,309	6,058,984	6,356,174
Fire	34,578,861	34,450,551	33,965,081	34,481,332	34,502,511
Police	44,808,212	49,868,095	47,139,652	49,368,763	50,599,494
Library	11,252,169	11,659,965	11,541,523	11,393,195	12,100,445
Engineering	**137,315,310**	**139,082,599**	**141,481,183**	**144,888,976**	**143,660,176**
Engineering	64,030,875	65,703,623	64,169,930	65,817,437	64,588,637
Utilities	73,284,436	73,378,975	77,311,253	79,071,539	79,071,539
Finance	**29,006,669**	**29,892,381**	**30,056,124**	**30,338,944**	**30,697,676**
Planning & Building	**9,838,267**	**10,115,221**	**11,340,364**	**11,436,489**	**11,322,566**
Parks, Recreation & Cultural Services	**56,466,743**	**59,671,255**	**58,864,762**	**60,424,135**	**61,715,059**
Fiscal Items	**7,439,900**	**12,888,759**	**13,589,109**	**20,076,102**	**21,734,431**
Total Expenditures	**338,988,051**	**356,565,428**	**356,623,804**	**370,929,081**	**375,289,724**
REVENUE					
City Council	**(25,365)**	**(43,508)**	**(89,685)**	**(89,685)**	**(2,500)**
City Manager	**(5,095,940)**	**(6,148,067)**	**(5,171,421)**	**(5,120,015)**	**(6,487,548)**
Administrative Services	(287,596)	(119,897)	(196,410)	(196,410)	(425,410)
Fire	(158,603)	(182,431)	(216,550)	(216,550)	(216,550)
Police	(3,422,149)	(4,602,451)	(3,529,925)	(3,525,190)	(4,576,795)
Library	(1,227,592)	(1,243,287)	(1,228,536)	(1,181,865)	(1,268,793)
Engineering	**(84,020,424)**	**(86,245,159)**	**(88,016,438)**	**(90,378,117)**	**(90,218,117)**
Engineering	(10,735,988)	(12,866,183)	(10,705,185)	(11,306,578)	(11,146,578)
Utilities	(73,284,436)	(73,378,975)	(77,311,253)	(79,071,539)	(79,071,539)
Finance	**(11,034,109)**	**(11,470,705)**	**(11,998,700)**	**(11,626,753)**	**(11,758,803)**
Planning & Building	**(9,141,601)**	**(10,220,794)**	**(6,280,349)**	**(6,283,599)**	**(6,283,599)**
Parks, Recreation & Cultural Services	**(20,631,631)**	**(22,115,579)**	**(21,230,627)**	**(22,068,588)**	**(22,226,991)**
Fiscal Items	**(19,681,097)**	**(19,862,240)**	**(18,801,697)**	**(21,154,012)**	**(21,388,579)**
Stabilization & Surplus	**(1,344,156)**	**(4,100,025)**	**(5,058,452)**	**(3,693,323)**	**(6,139,025)**
Total Departmental & Fiscal Revenue	**(150,974,322)**	**(160,206,077)**	**(156,647,369)**	**(160,414,091)**	**(164,505,161)**
Tax Levy for City Services	**(188,013,729)**	**(196,359,351)**	**(196,359,640)**	**(206,458,195)**	**(205,789,170)**
Total Revenue	**(338,988,051)**	**(356,565,428)**	**(353,007,009)**	**(366,872,286)**	**(370,294,331)**
Non-cash Item (Depreciation Balance)	**-**	**-**	**(3,616,795)**	**(4,056,795)**	**(4,995,393)**
Total Revenue & Non-Cash Item	**(338,988,051)**	**(356,565,428)**	**(356,623,804)**	**(370,929,081)**	**(375,289,724)**

GRAPHICAL DISTRIBUTION OF OPERATING EXPENDITURES



GRAPHICAL DISTRIBUTION OF OPERATING REVENUE & NON-CASH ITEM



OPERATING PLAN BY DEPARTMENT

The following pages provide the details of the Revenue, Expenditures and Provision from or to General Revenue, for each Department or Division in the City. The details are shown by functional area within each Department. Organizational charts are included that present the staffing requirements for each Department or Division. Staff shown manage and facilitate the programs and activities of both the Operating Plan and Capital Program.

The Sanitary Sewer and Waterworks utilities are divisions of the Engineering Department but are shown separately for clarity. Staff required for these divisions are shown in the Engineering Organizational Chart. Similarly, the final tables presented in this section, Fiscal Items and Tax Levies, are part of the overall Finance Department scope of responsibility and are managed by the Finance Department staff.

SUMMARY OF PROVISION FROM/(TO) GENERAL REVENUE TO/(FROM) DEPARTMENTS

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
City Council	**2,329,133**	**2,275,464**	**2,069,010**	**2,122,476**	**2,268,692**
City Manager	**91,063,091**	**95,418,444**	**92,759,138**	**95,647,176**	**96,427,682**
Administrative Services	5,639,825	5,900,737	5,520,628	5,627,491	5,695,682
Fire	34,420,258	34,268,120	33,748,531	34,264,782	34,285,961
Police	41,386,064	45,265,644	43,609,727	45,843,573	46,022,699
Library	9,616,944	9,983,943	9,880,251	9,911,330	10,423,340
Engineering	**53,294,887**	**52,641,189**	**53,464,745**	**54,510,859**	**53,442,059**
Finance	**17,288,668**	**18,421,677**	**18,057,424**	**18,712,191**	**18,938,873**
Planning & Building	**696,064**	**(105,623)**	**5,025,015**	**5,117,890**	**5,003,967**
Parks, Recreation & Cultural Services	**35,835,112**	**37,279,781**	**37,249,136**	**37,970,548**	**39,188,068**
Fiscal Items	**(12,493,226)**	**(9,571,581)**	**(8,648,033)**	**(3,566,150)**	**(4,484,778)**
Non-cash Item (Depreciation Balance)	**-**	**-**	**(3,616,795)**	**(4,056,795)**	**(4,995,393)**
Tax Levy For City Services	**188,013,729**	**196,359,351**	**196,359,640**	**206,458,195**	**205,789,170**

CITY COUNCIL

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Mayor & Council	874,039	917,546	864,368	887,204	933,420
Committees & Boards	470,534	433,400	330,850	603,850	616,665
Administration	292,495	285,625	255,617	259,497	259,497
Grants	643,028	598,033	604,340	608,090	688,090
Bus Pass Program	23,174	24,340	38,000	38,000	38,000
Consultants	51,228	60,029	65,520	65,520	65,520
Total Expenditures	2,354,498	2,318,972	2,158,695	2,462,161	2,601,192
REVENUE					
Mayor & Council	(2,040)	(21,115)	(2,500)	(2,500)	(2,500)
Committees & Boards	(23,325)	(22,393)	(87,185)	(87,185)	-
Stabilization & Surplus	-	-	-	(250,000)	(330,000)
Total Revenue	(25,365)	(43,508)	(89,685)	(339,685)	(332,500)
FUNDING REQUIRED					
Provision From General Revenue	2,329,133	2,275,464	2,069,010	2,122,476	2,268,692

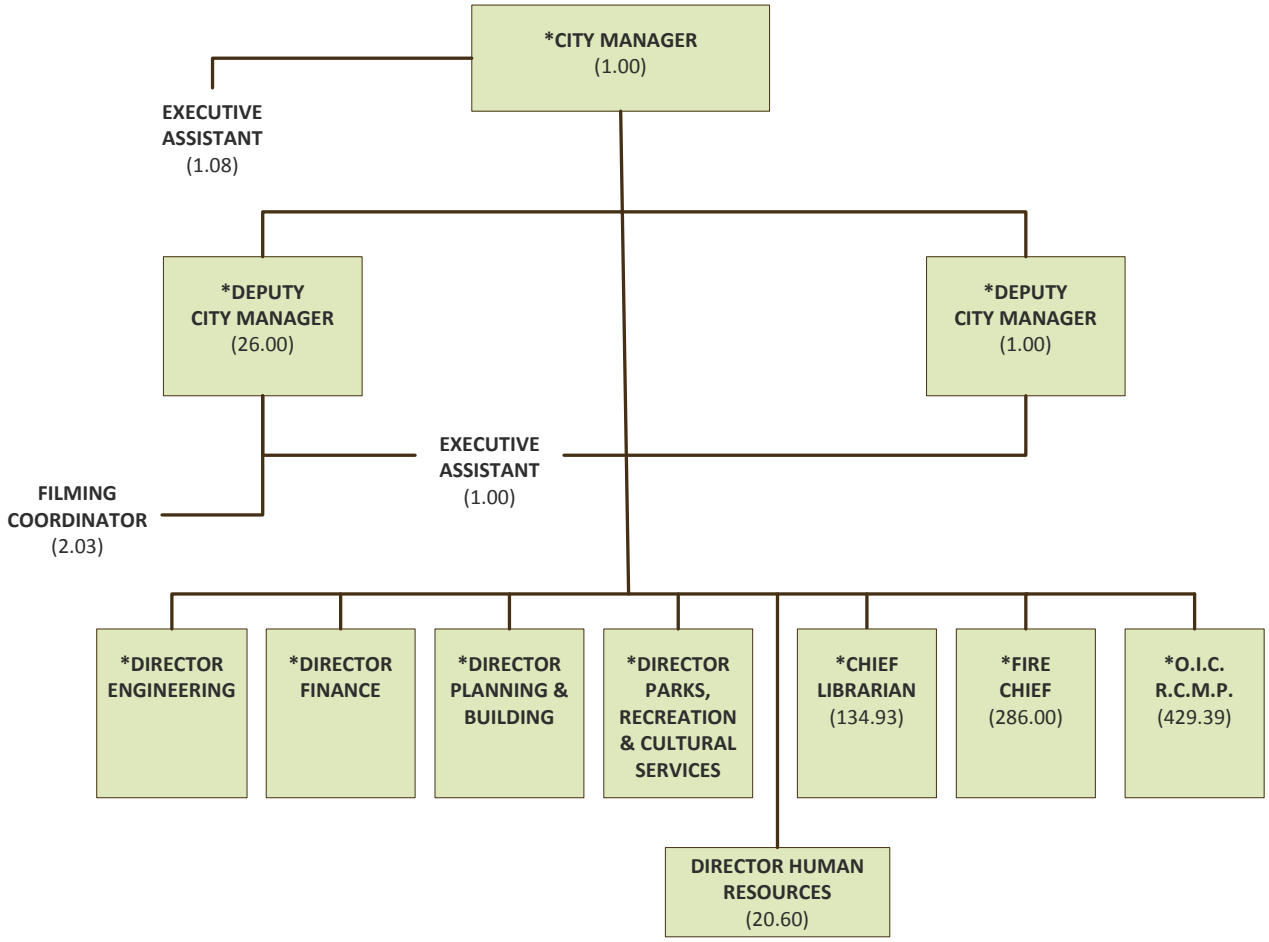
SCHEDULE OF DONATION AND GRANT EXPENDITURES

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
115 Place Housing Co-op Housing Association	780	910			
Afghan Women's Support Society	4,998	5,089			
African Canadian Soccer And Cultural Association	1,239				
Alpha Secondary School Dry Grad		250			
Apex Volleyball Club	500				
BC Council for Exceptional Children	200				
BC Crime Prevention Association		2,500			
BC Federation of Labour Community Christmas Dinner	1,500	1,500			
Big Brothers of Greater Vancouver	3,000				
Big Sisters of BC Lower Mainland	3,000	4,000			
Bonsor 55+ Society		1,890			
Boy Scouts of Canada	5,000				
Burnaby Caprice Synchro Swim Club	525				
Burnaby Chito-Ryu Karate Club	800				
Burnaby Christmas Bureau	5,000				
Burnaby Citizens Crime Watch	500				
Burnaby Civic Employees Union Golf Tournament	1,000	1,000			
Burnaby Community Connections	31,898	33,078			
Burnaby Community Connections Recreation Credit Program	28,340	11,860			
Burnaby Family Life Institute	40,876	41,327			
Burnaby Fellowship Centre Society	540	600			
Burnaby Hospital Foundation	8,316	7,920			
Burnaby Meals on Wheels Society	9,000	9,000			
Burnaby Minor Lacrosse Association		525			
Burnaby Mountain Secondary School Senior Improv Team		1,000			
Burnaby New Westminster Ringette Association		3,000			
Burnaby North Community Association	500				
Burnaby North Secondary School Dry Grad	100	250			
Burnaby Oakeys 97	600				
Burnaby RCMP 60th Anniversary	8,000				
Burnaby Senior Fastpitch Association		3,597			
Burnaby Seniors Outreach Services Society	3,297	5,857			
Burnaby South Secondary Junior Boys Basketball Team		1,000			
Burnaby Volunteer Citizen Support Services	900	1,050			
Burnaby Winter Club - Atom A1 Hockey Team	2,000				
Cameron Seniors Society		910			
Canadian Mental Health Association	8,712	8,870			
Canadian Oldtimers Baseball Champions	1,760				
Canadian Red Cross - Burnaby Branch	8,678	8,835			
Cariboo Hill Secondary School Space Camp	400				
Central Park Citizen Society	390	420			
Chaffey Burke Elementary School		1,152			
Chelsea Terrace Senior Citizen Tenants Association	792	980			
Cliff Avenue United Girls Soccer Team		1,000			
Coastal Sound International Choral		7,500			
Community Centred College for the Retired	2,500	3,473			
Confederation Centre for the Retired	1,200	653			
Confederation Seniors Association		1,400			

SCHEDULE OF DONATION AND GRANT EXPENDITURES

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
Crisis Intervention & Suicide Prevention Centre of BC	4,000	4,000			
Dania Home Society		350			
Deaf Children's Society of BC	6,624	6,744			
Edmonds Seniors Society		525			
Edmonds Town Centre Business and Community Association	3,000	2,674			
Empty Bowls Project		1,329			
Ethiopian Community of BC	1,023				
Fair Haven Super Seniors	222	266			
Fiji Indian Association Festival	1,879				
Forest Grove Elementary School		1,001			
Heights Merchant Association	3,032				
Immigrant Services Society of BC	6,751	6,874			
Kingsway Imperial Neighbourhood Association (KINA)		500			
Kinights of Columbus of St. Helen's Church		3,000			
Mainstream Association For Proactive Community Living	800				
Maple Leaf Singers	200	200			
Marguerite Dixon Transition Society	2,684	2,733			
Mayors for Peace		1,000			
Metro Ford Soccer Club	175	175			
Michael J. Fox Theatre Golf Tournament	8,432	7,920			
Moscrop Secondary School Dry Grad	100	250			
Moscrop Secondary School Robotics Club		1,000			
Mountain FC U14 Soccer	1,050				
National Nikkei Museum & Heritage Centre	3,000				
New Vista Society - Vista Tower	690	945			
New Vista Society - Winch Tower	810	945			
Normanna Society	120	6,499			
North Burnaby Boxing Club Society	8,450				
Odyssey Of The Mind World Finals	1,000				
Parent Support Services Society of BC		100			
Richard Major Art Group	300	300			
Rotary Club of Burnaby Metrotown		1,510			
Sakhi	500	500			
Scouts Canada		5,000			
SFU Community Trust		1,000			
South Burnaby Metro Club U17 Gold Spitfires		1,000			
St. Matthews Day Care Society	32,454	33,043			
Stream of Dreams Murals Society	565				
Team BC Pee Wee Lacrosse	175				
U16 Focus Volleyball Club		175			
Universal Cultural Society Canada Diwali Festival	2,584				
Volunteer Burnaby	20,785	22,925			
Volunteer Richmond - 2011 CAVR Program Conference		1,500			
Wildlife Rescue Association of BC		500			
In-kind grants for printing - various	14,451				
Provision for donations and grants			274,340	278,090	278,090
TOTAL DONATION & GRANT EXPENDITURES	**312,696**	**288,878**	**274,340**	**278,090**	**278,090**

CITY MANAGER
DEPARTMENTAL ORGANIZATION CHART



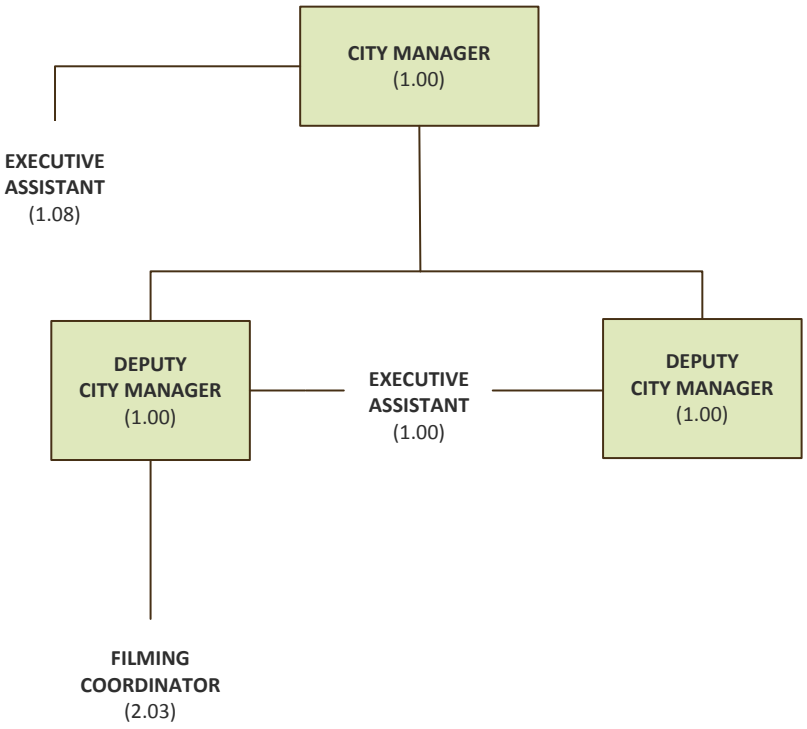
	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	R.C.M.P. Regular Members Contract	R.C.M.P. Regular Members Integrated Teams	Total
Manager's Office	6.00	1.00		0.11			7.11
City Clerk	11.00	1.73		2.72			15.45
Citizen Support Services	4.00			0.55			4.55
Human Resources	16.00	2.00	.69	1.91			20.60
Legal Services	4.00		1.00				5.00
Fire Department	286.00						286.00
Library	69.00		47.36	18.57			134.93
Police	117.00	1.00	2.00	7.89	277.00	24.50	429.39
TOTAL	**513.00**	**5.73**	**51.05**	**31.75**	**277.00**	**24.50**	**903.03**

** Members of the Management Committee.*

CITY MANAGER - SUMMARY

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Administrative Services	**5,927,421**	**6,617,631**	**6,487,309**	**6,058,984**	**6,356,174**
Manager's Office	1,039,867	1,105,557	1,104,108	1,108,058	1,108,058
City Clerk	1,078,899	1,921,911	1,908,999	1,322,333	1,390,523
Human Resources	2,240,493	2,259,969	2,244,087	2,386,771	2,615,771
Legal Services	1,214,797	975,847	859,593	870,104	870,104
Citizen Support Services	353,366	354,347	370,522	371,718	371,718
Fire	**34,578,861**	**34,450,551**	**33,965,081**	**34,481,332**	**34,502,511**
Police	**44,808,212**	**49,868,095**	**47,139,652**	**49,368,763**	**50,599,494**
Library	**11,252,169**	**11,659,965**	**11,541,523**	**11,393,195**	**12,100,445**
Total Expenditures	**96,566,664**	**102,596,242**	**99,133,566**	**101,302,274**	**103,558,624**
REVENUE					
Administrative Services	**(287,596)**	**(119,897)**	**(196,410)**	**(196,410)**	**(425,410)**
Manager's Office	(43,056)	(3,066)	(40,000)	(40,000)	(40,000)
City Clerk	(95)	(430)	(500)	(500)	(500)
Human Resources	(20,675)	(25,391)	(38,500)	(38,500)	(267,500)
Legal Services	(190,069)	(54,944)	(64,305)	(64,305)	(64,305)
Citizen Support Services	(33,702)	(36,066)	(53,105)	(53,105)	(53,105)
Fire	**(158,603)**	**(182,431)**	**(216,550)**	**(216,550)**	**(216,550)**
Police	**(3,422,149)**	**(4,602,451)**	**(3,529,925)**	**(3,525,190)**	**(4,576,795)**
Library	**(1,227,592)**	**(1,243,287)**	**(1,228,536)**	**(1,181,865)**	**(1,268,793)**
Stabilization & Surplus	**(407,633)**	**(1,029,731)**	**(1,203,007)**	**(535,083)**	**(643,395)**
Total Revenue	**(5,503,573)**	**(7,177,798)**	**(6,374,428)**	**(5,655,098)**	**(7,130,943)**
FUNDING REQUIRED					
Provision From General Revenue	**91,063,091**	**95,418,444**	**92,759,138**	**95,647,176**	**96,427,682**

CITY MANAGER'S OFFICE
DEPARTMENTAL ORGANIZATION CHART

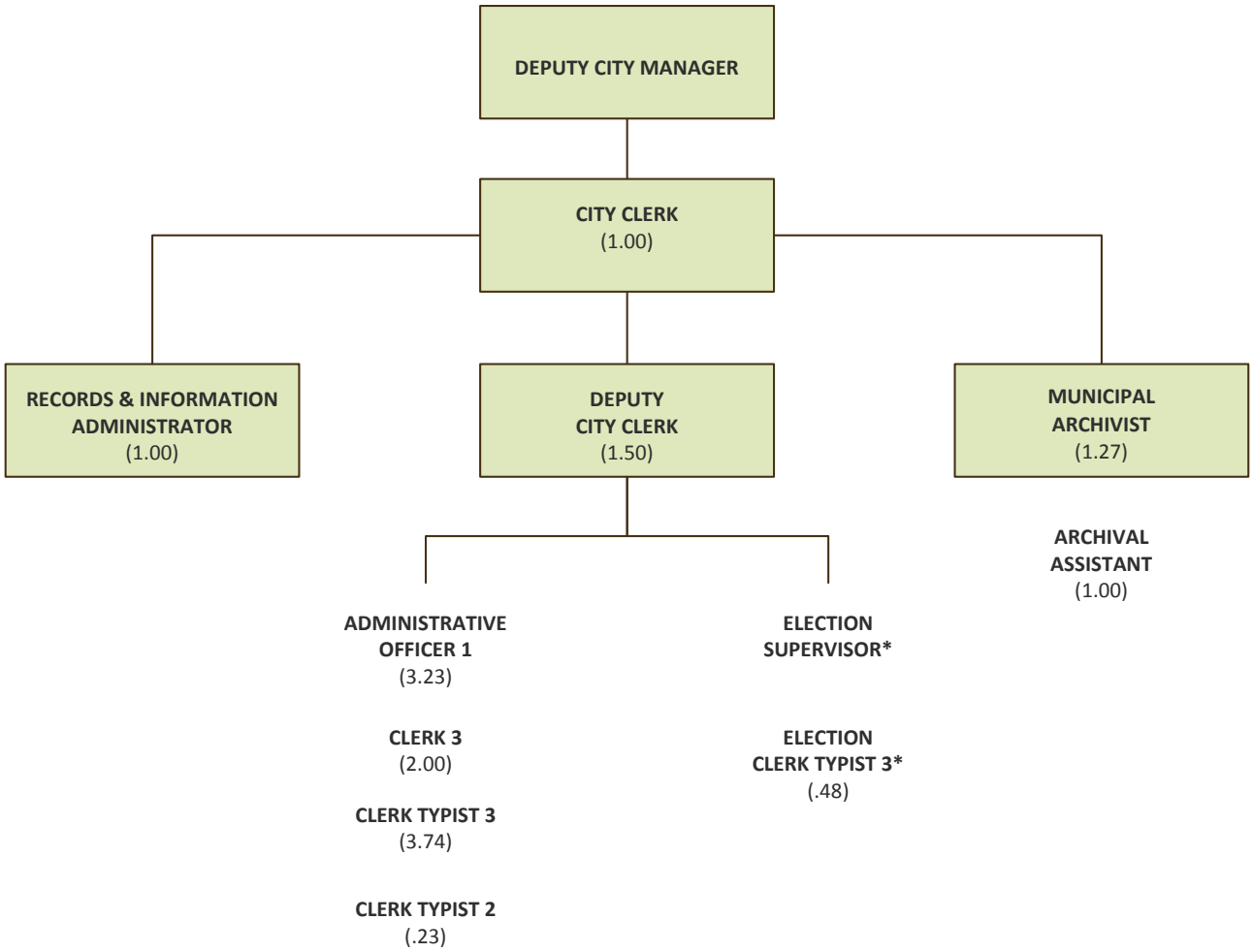


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Manager's Office	5.00			0.08	5.08
Filming Coordinator	1.00	1.00		0.03	2.03
TOTAL FTE	**6.00**	**1.00**		**0.11**	**7.11**

CITY MANAGER'S OFFICE

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
City Manager's Office	922,783	996,831	985,716	989,134	989,134
Filming Coordination	100,294	108,726	118,392	118,924	118,924
BC 2009 World Police & Fire Games	16,790	-	-	-	-
Total Expenditures	1,039,867	1,105,557	1,104,108	1,108,058	1,108,058
REVENUE					
Filming Coordination	(25,896)	(3,066)	(40,000)	(40,000)	(40,000)
BC 2009 World Police & Fire Games	(17,160)	-	-	-	-
Total Revenue	(43,056)	(3,066)	(40,000)	(40,000)	(40,000)
FUNDING REQUIRED					
Provision From General Revenue	996,810	1,102,491	1,064,108	1,068,058	1,068,058

CITY CLERK
DEPARTMENTAL ORGANIZATION CHART



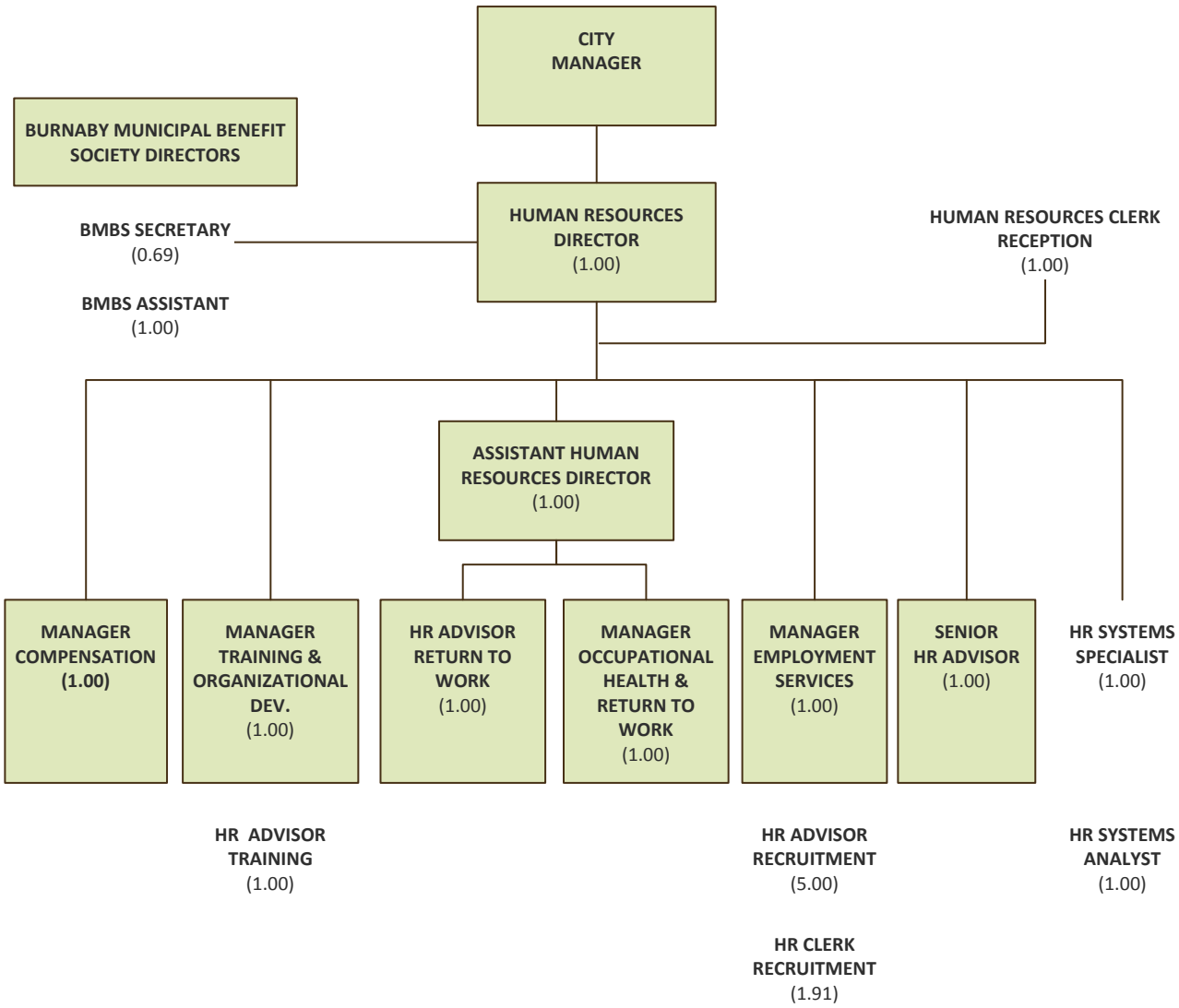
	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
City Clerk	2.00				2.00
Clerk's Admin	7.00	.23		1.97	9.20
City Archive Operations	1.00	1.00		0.27	2.27
Deputy City Clerk	1.00	.50			1.50
Elections *				.48	.48
TOTAL FTE	**11.00**	**1.73**		**2.72**	**15.45**

** Election staff are hired only during election years.*

CITY CLERK

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Clerk's Office	968,749	1,034,200	1,016,047	1,044,126	1,044,126
Elections	6,075	663,957	777,201	103,601	103,601
City Archives Operations	104,075	223,754	115,751	174,606	242,796
Total Expenditures	1,078,899	1,921,911	1,908,999	1,322,333	1,390,523
REVENUE					
Clerk's Office	(95)	(430)	(500)	(500)	(500)
Stabilization & Surplus	-	(596,997)	(770,271)	(159,583)	(159,583)
Total Revenue	(95)	(597,427)	(770,771)	(160,083)	(160,083)
FUNDING REQUIRED					
Provision From General Revenue	1,078,804	1,324,484	1,138,228	1,162,250	1,230,440

HUMAN RESOURCES
DEPARTMENTAL ORGANIZATION CHART

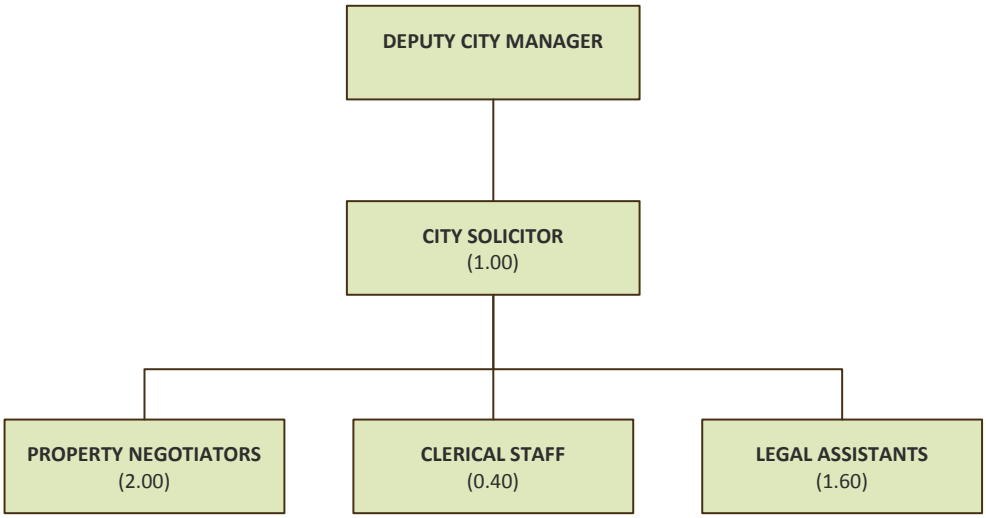


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Human Resources	10.00	2.00		1.91	13.91
Occupational Health & Return to Work	3.00				3.00
Training & Organizational Development	2.00				2.00
Benefits (BMBS)	1.00		.69		1.69
TOTAL	**16.00**	**2.00**	**.69**	**1.91**	**20.60**

HUMAN RESOURCES

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Human Resource Services	1,288,261	1,348,415	1,342,322	1,444,069	1,673,069
Occupational Health & Safety	354,916	401,067	358,792	364,325	364,325
Benefits Administration	116,724	125,759	115,610	121,515	121,515
Training & Organizational Development	480,591	384,727	427,363	456,863	456,863
Total Expenditures	2,240,493	2,259,969	2,244,087	2,386,771	2,615,771
REVENUE					
Human Resource Services	(18,456)	(21,936)	(18,500)	(18,500)	(247,500)
Training & Organizational Development	(2,219)	(3,455)	(20,000)	(20,000)	(20,000)
Stabilization & Surplus	-	-	-	(75,500)	(75,500)
Total Revenue	(20,675)	(25,391)	(38,500)	(114,000)	(343,000)
FUNDING REQUIRED					
Provision From General Revenue	2,219,818	2,234,578	2,205,587	2,272,771	2,272,771

LEGAL SERVICES
DEPARTMENTAL ORGANIZATION CHART

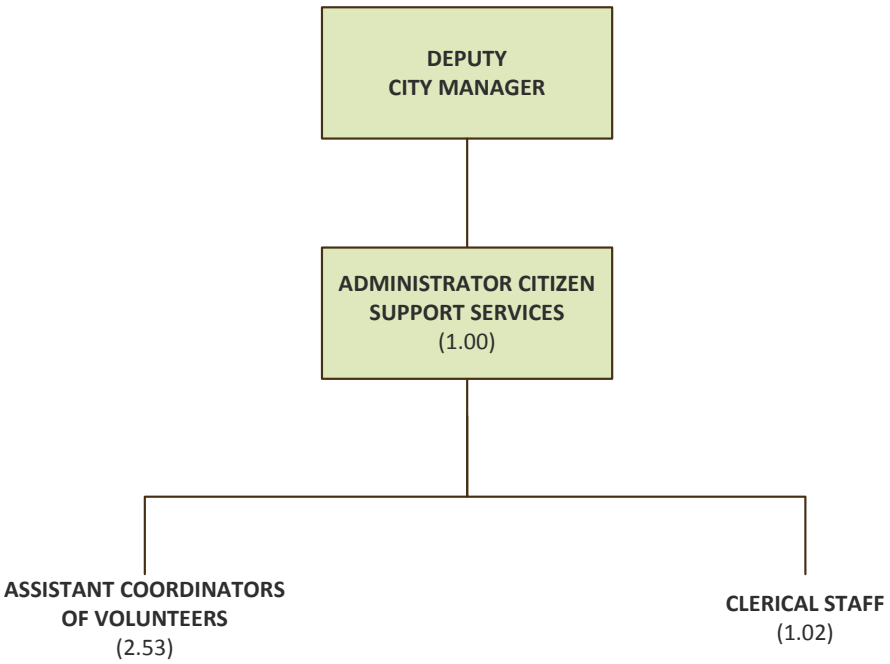


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Legal Services	4.00		1.00		5.00
TOTAL	**4.00**		**1.00**		**5.00**

LEGAL SERVICES

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Legal	1,214,797	975,847	859,593	870,104	870,104
Total Expenditures	1,214,797	975,847	859,593	870,104	870,104
REVENUE					
Legal	(190,069)	(54,944)	(64,305)	(64,305)	(64,305)
Total Revenue	(190,069)	(54,944)	(64,305)	(64,305)	(64,305)
FUNDING REQUIRED					
Provision From General Revenue	1,024,728	920,903	795,288	805,799	805,799

CITIZEN SUPPORT SERVICES
DEPARTMENTAL ORGANIZATION CHART

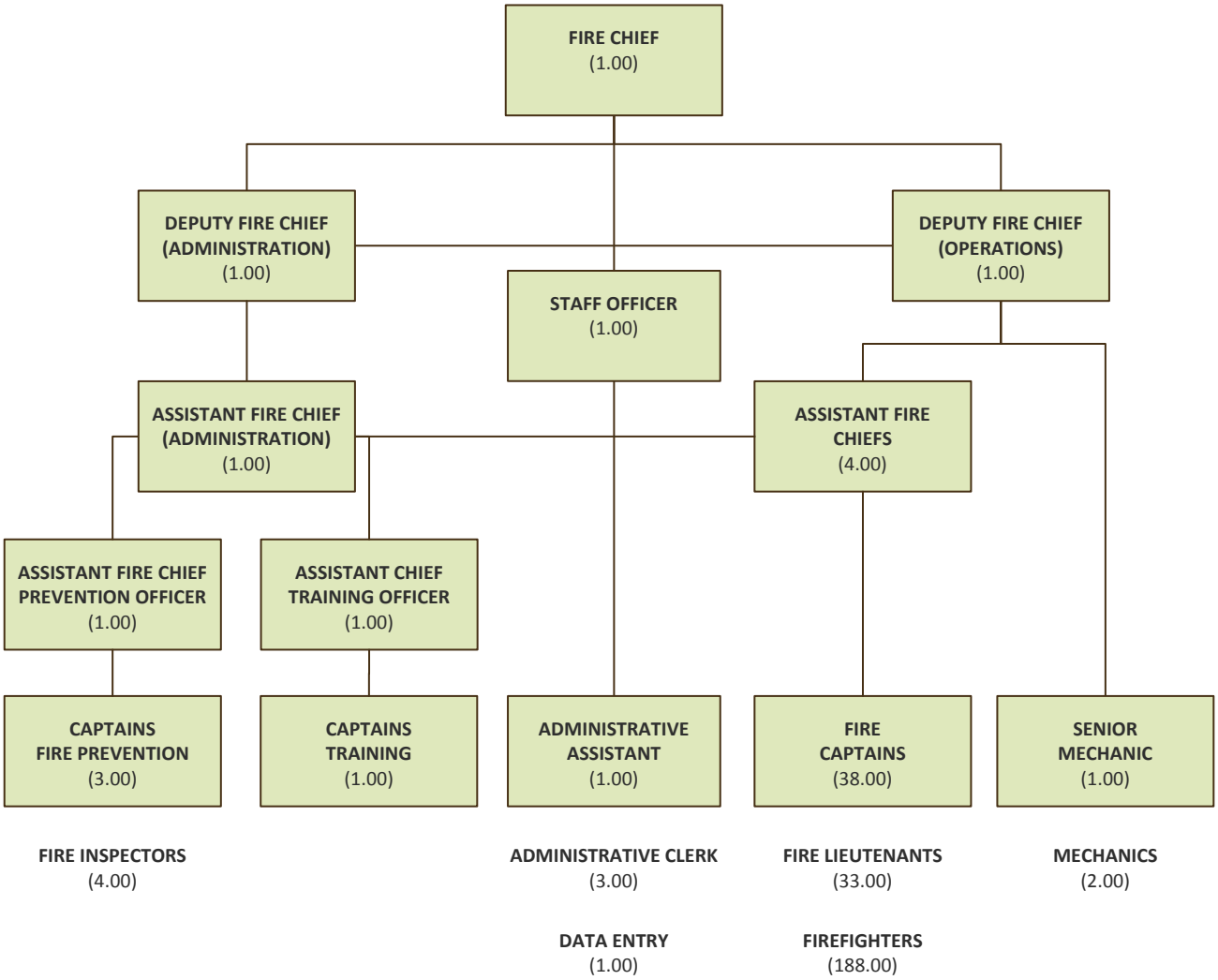


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Citizen Support	4.00			0.55	4.55
TOTAL	**4.00**			**0.55**	**4.55**

CITIZEN SUPPORT SERVICES

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Citizen's Support	332,364	328,507	328,677	329,873	329,873
Citizen's Support Programs	21,002	25,840	41,845	41,845	41,845
Total Expenditures	353,366	354,347	370,522	371,718	371,718
REVENUE					
Citizen's Support Programs	(33,702)	(36,066)	(53,105)	(53,105)	(53,105)
Total Revenue	(33,702)	(36,066)	(53,105)	(53,105)	(53,105)
FUNDING REQUIRED					
Provision From General Revenue	319,664	318,281	317,417	318,612	318,612

FIRE
DEPARTMENTAL ORGANIZATION CHART

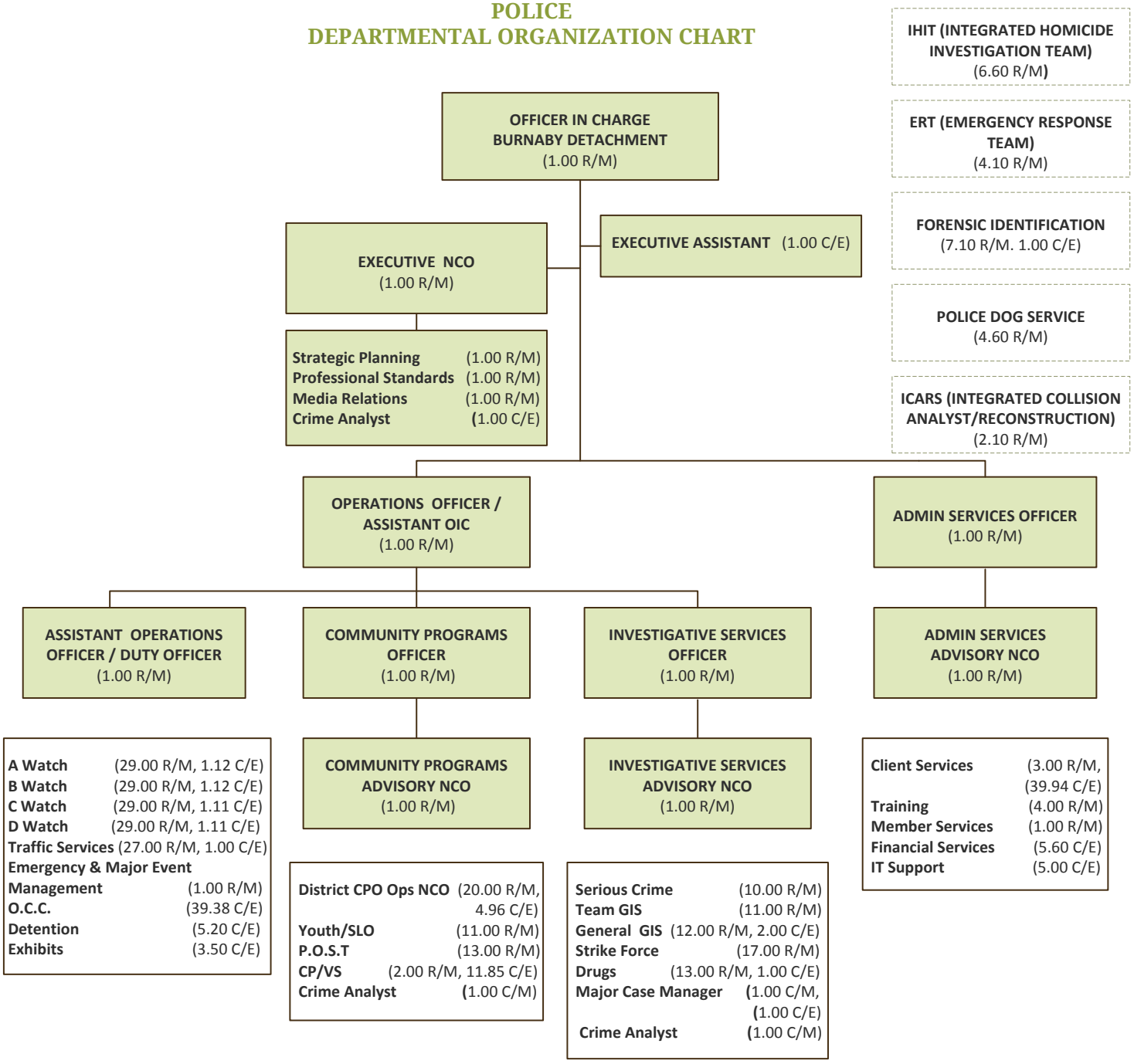


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Fire	1.00				1.00
Staff Officer	1.00				1.00
Fire Administration	5.00				5.00
Fire Prevention	9.00				9.00
Firefighting	264.00				264.00
Mechanical Services	3.00				3.00
Fire Training	3.00				3.00
TOTAL	**286.00**				**286.00**

FIRE

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Administration	945,849	924,933	988,982	976,996	948,354
Prevention	1,128,715	1,067,029	1,117,578	1,120,839	1,120,839
Training	504,010	608,856	575,820	577,438	577,438
Fire Fighting	29,032,050	28,961,830	28,776,821	28,968,973	28,988,015
Firehalls Station Operations	935,063	774,990	769,872	769,872	785,977
Mechanical Services	2,033,174	2,112,913	1,736,009	2,067,214	2,081,889
Total Expenditures	34,578,861	34,450,551	33,965,081	34,481,332	34,502,511
REVENUE					
Administration	(9,021)	(23,254)	(57,450)	(57,450)	(57,450)
Prevention	(115,324)	(108,226)	(130,600)	(130,600)	(130,600)
Training	(31,510)	(45,481)	(28,000)	(28,000)	(28,000)
Fire Fighting	-	(5,470)	(500)	(500)	(500)
Firehalls Station Operations	(2,533)	-	-	-	-
Mechanical Services	(216)	-	-	-	-
Total Revenue	(158,603)	(182,431)	(216,550)	(216,550)	(216,550)
FUNDING REQUIRED					
Provision From General Revenue	34,420,258	34,268,120	33,748,531	34,264,782	34,285,961

POLICE
DEPARTMENTAL ORGANIZATION CHART



Legend

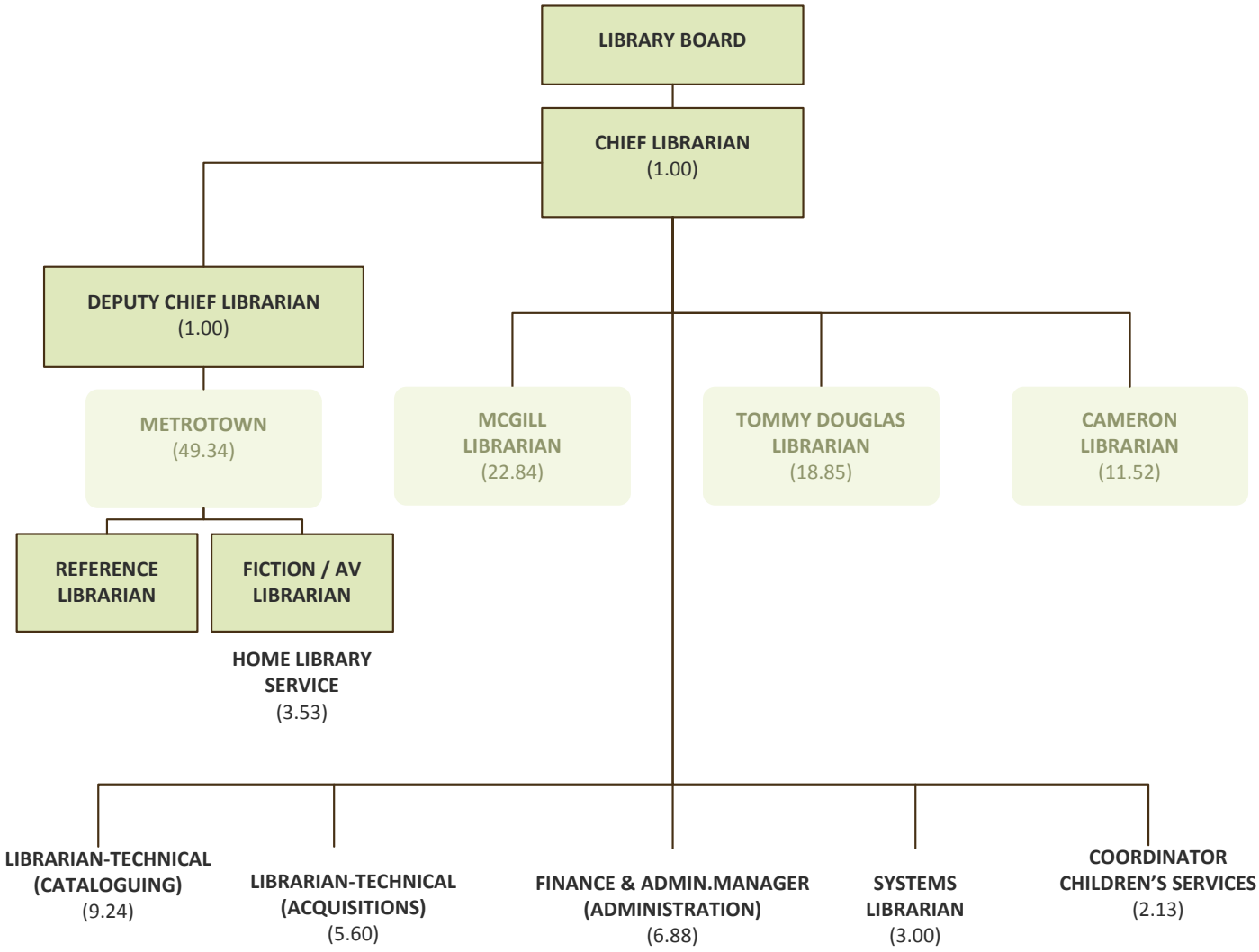
OIC Officer in Charge
NCO Non-Commissioned Officer
R/M Contract Regular Member
C/M Contract Civilian Member
C/E City Employee

	City Employees				RCMP Contract		
	Regular Full Time	Temporary Full Time	Regular Part Time	Auxiliary	Regular Members	Civilian Members	Total
Officer in Charge					1.00		1.00
Executive	2.00				4.00		6.00
Operations Officer					1.00		1.00
Assistant Operations Officer	48.00	1.00	2.00	2.54	145.00		198.54
Community Programs Officer	15.00			1.81	48.00	1.00	65.81
Investigative Services Officer	4.00				65.00	2.00	71.00
Administrative Services Officer	47.00			3.54	10.00		60.54
Integrated Teams	1.00				24.50		25.50
TOTAL	**117.00**	**1.00**	**2.00**	**7.89**	**298.50**	**3.00**	**429.39**

POLICE

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
RCMP Contract	35,411,714	39,014,802	37,062,330	38,972,565	39,272,565
Administration	412,714	1,474,904	417,745	470,096	1,517,519
Business Services	660,789	936,830	1,090,826	1,101,017	1,088,360
Brentwood/Hastings CPO	241,877	230,406	251,742	252,044	252,044
Lougheed CPO	186,657	163,170	191,534	191,837	191,837
Southeast District CPO	147,778	146,674	157,814	158,117	158,117
Crystal Square CPO	179,670	155,958	163,156	163,459	163,459
Support Services	6,266,640	6,365,191	6,232,422	6,462,911	6,360,313
Youth Services	247,596	248,048	306,180	310,650	309,212
Victim Services	326,343	341,969	368,278	371,794	371,794
Information Technology	467,181	491,458	536,680	552,542	552,542
Police Programs	116,858	130,597	143,765	143,765	143,765
Crime Free Multi-Housing	71,642	75,326	77,664	77,951	77,951
Block Watch Program	70,753	92,761	139,517	140,016	140,016
Total Expenditures	44,808,212	49,868,095	47,139,652	49,368,763	50,599,494
REVENUE					
Administration	(2,689,853)	(3,847,295)	(2,699,800)	(2,694,800)	(3,836,530)
Business Services	(127,845)	(170,708)	(204,000)	(204,000)	(174,000)
Brentwood/Hastings CPO	(956)	(1,576)	-	-	-
Support Services	(424,839)	(431,199)	(432,500)	(432,765)	(417,765)
Youth Services	(33,624)	(16,811)	(33,625)	(33,625)	(17,000)
Victim Services	(91,480)	(89,100)	(89,000)	(89,000)	(89,000)
Information Technology	(52,952)	(45,013)	(70,000)	(70,000)	(42,000)
Crime Free Multi-Housing	(50)	(419)	(500)	(500)	(500)
Block Watch Program	(550)	(330)	(500)	(500)	-
Total Revenue	(3,422,149)	(4,602,451)	(3,529,925)	(3,525,190)	(4,576,795)
FUNDING REQUIRED					
Provision From General Revenue	41,386,064	45,265,644	43,609,727	45,843,573	46,022,699

LIBRARY
DEPARTMENTAL ORGANIZATION CHART

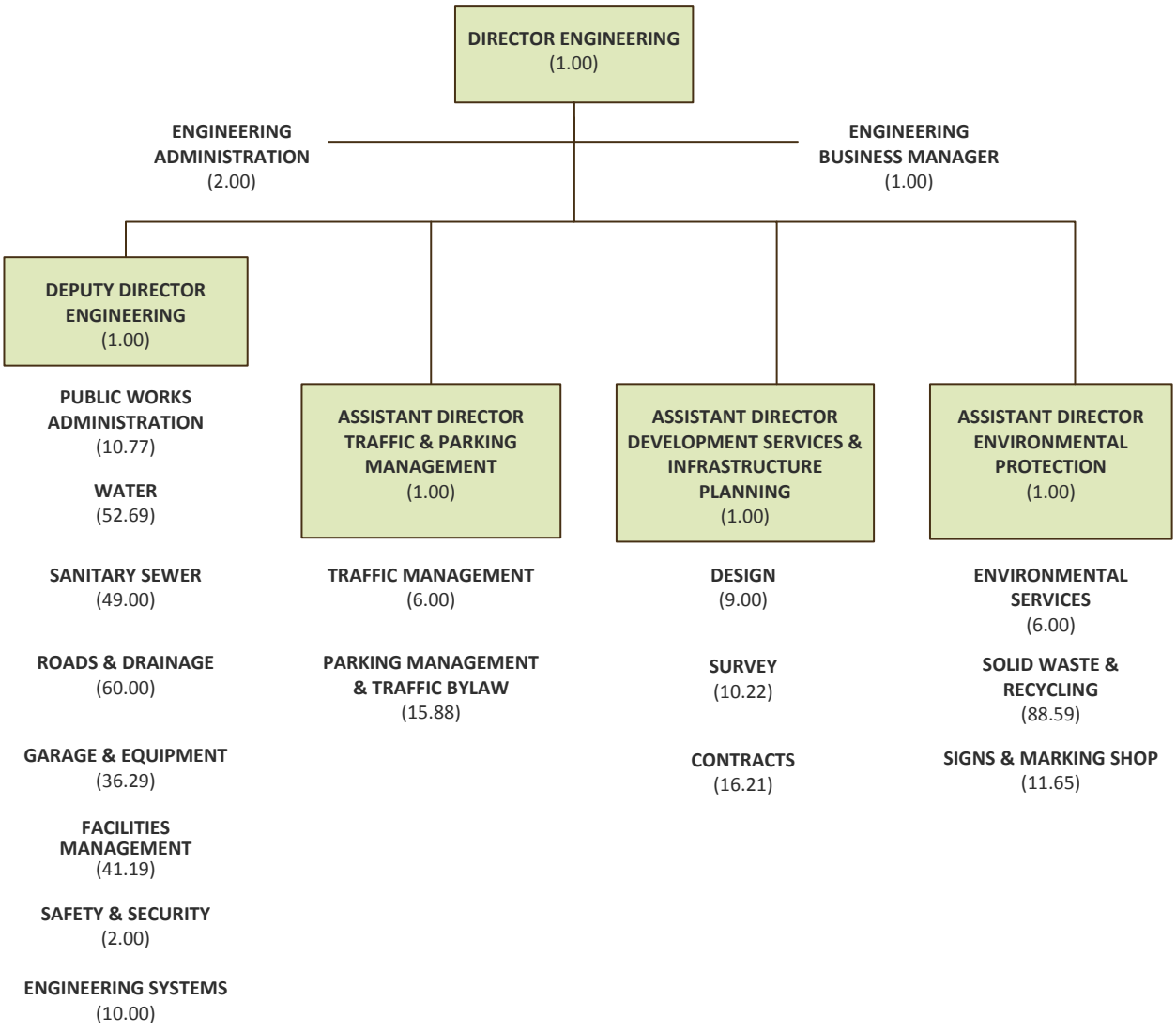


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Metrotown	22.00		17.55	10.79	50.34
McGill	10.00		9.17	3.67	22.84
Tommy Douglas	8.00		8.79	2.06	18.85
Cameron	5.00		5.05	1.47	11.52
Home Library Service	2.00		1.20	0.33	3.53
Cataloguing	7.00		2.07	.17	9.24
Acquisitions	5.00		0.60		5.60
Administration	6.00		1.80	0.08	7.88
Systems	3.00				3.00
Children's Services	1.00		1.13		2.13
TOTAL	**69.00**		**47.36**	**18.57**	**134.93**

LIBRARY

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Library Administration	1,311,403	1,283,088	1,294,993	1,182,223	1,304,627
Cameron Branch Library	806,730	918,563	885,465	848,274	907,583
Tommy Douglas Branch Library	1,573,758	1,670,434	1,642,217	1,657,853	1,741,476
McGill Branch Library	1,908,245	1,954,025	1,906,281	1,918,796	2,037,219
Metrotown Branch Library	3,949,158	4,035,635	3,926,842	3,914,806	4,196,640
Home Service	220,810	250,039	245,075	246,139	259,954
Acquisitions	362,484	378,926	378,084	379,508	380,923
Automation	360,053	397,793	413,922	404,128	421,108
Cataloguing	570,975	607,119	622,313	618,132	627,578
Children's Services	132,877	128,204	175,190	176,383	176,383
Public Service Automation	55,678	36,138	51,139	46,954	46,954
Total Expenditures	11,252,169	11,659,965	11,541,523	11,393,195	12,100,445
REVENUE					
Library Administration	(829,677)	(850,665)	(831,476)	(774,705)	(897,263)
Cameron Branch Library	(58,732)	(52,877)	(58,700)	(55,800)	(53,000)
Tommy Douglas Branch Library	(60,672)	(66,450)	(60,700)	(67,700)	(62,460)
McGill Branch Library	(98,261)	(99,359)	(98,200)	(102,000)	(92,470)
Metrotown Branch Library	(159,639)	(154,078)	(159,600)	(161,800)	(143,740)
Automation	(20,610)	(19,859)	(19,860)	(19,860)	(19,860)
Stabilization & Surplus	(407,633)	(432,734)	(432,736)	(300,000)	(408,312)
Total Revenue	(1,635,225)	(1,676,022)	(1,661,272)	(1,481,865)	(1,677,105)
FUNDING REQUIRED					
Provision From General Revenue	9,616,944	9,983,943	9,880,251	9,911,330	10,423,340

ENGINEERING
DEPARTMENTAL ORGANIZATION CHART



	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Engineering Administration	4.00				4.00
Public Works	136.00	16.00	.50	8.75	161.25
Environmental Services	81.00	2.77		23.47	107.24
Development Services	35.00			1.43	36.43
Traffic	19.00		1.86	2.02	22.88
Sanitary Sewer	40.00	9.00			49.00
Waterworks	40.00	12.69			52.69
TOTAL	**355.00**	**40.46**	**2.36**	**35.67**	**433.49**

ENGINEERING - SUMMARY

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Engineering	64,030,875	65,703,623	64,169,930	65,817,437	64,588,637
Utilities	73,284,436	73,378,975	77,311,253	79,071,539	79,071,539
Total Expenditures	137,315,310	139,082,599	141,481,183	144,888,976	143,660,176
REVENUE					
Engineering	(10,735,988)	(12,866,183)	(10,705,185)	(11,306,578)	(11,146,578)
Utilities	(73,284,436)	(73,378,975)	(77,311,253)	(79,071,539)	(79,071,539)
Stabilization & Surplus	-	(196,250)	-	-	-
Total Revenue	(84,020,424)	(86,441,409)	(88,016,438)	(90,378,117)	(90,218,117)
FUNDING REQUIRED					
Provision From General Revenue	53,294,887	52,641,189	53,464,745	54,510,859	53,442,059

ENGINEERING

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Administration	505,579	282,758	393,741	403,352	234,272
Public Works	35,368,207	36,657,246	36,681,566	37,198,346	36,067,876
Developmt Srvc & Infrastructure Planning	3,032,150	3,086,914	3,063,526	3,092,443	3,092,443
Traffic & Engineering Systems	11,472,707	11,450,886	11,078,571	11,353,406	11,423,001
Environmental Services	875,118	929,401	864,229	875,753	875,753
Solid Waste & Sign Shop	12,777,113	13,296,418	12,088,296	12,894,137	12,895,292
Total Expenditures	64,030,875	65,703,623	64,169,930	65,817,437	64,588,637
REVENUE					
Administration	(130,880)	(107,980)	(94,050)	(94,050)	(94,050)
Public Works	(5,041,784)	(6,128,849)	(5,369,688)	(5,196,431)	(5,196,431)
Developmt Srvc & Infrastructure Planning	(487,814)	(535,483)	(465,727)	(665,727)	(665,727)
Traffic & Engineering Systems	(2,016,388)	(2,304,282)	(1,956,300)	(2,455,950)	(2,295,950)
Environmental Services	(30,948)	(64,596)	(2,270)	(2,270)	(2,270)
Solid Waste & Sign Shop	(3,028,174)	(3,724,993)	(2,817,150)	(2,892,150)	(2,892,150)
Stabilization & Surplus	-	(196,250)	-	-	-
Total Revenue	(10,735,988)	(13,062,434)	(10,705,185)	(11,306,578)	(11,146,578)
FUNDING REQUIRED					
Provision From General Revenue	53,294,887	52,641,189	53,464,745	54,510,859	53,442,059

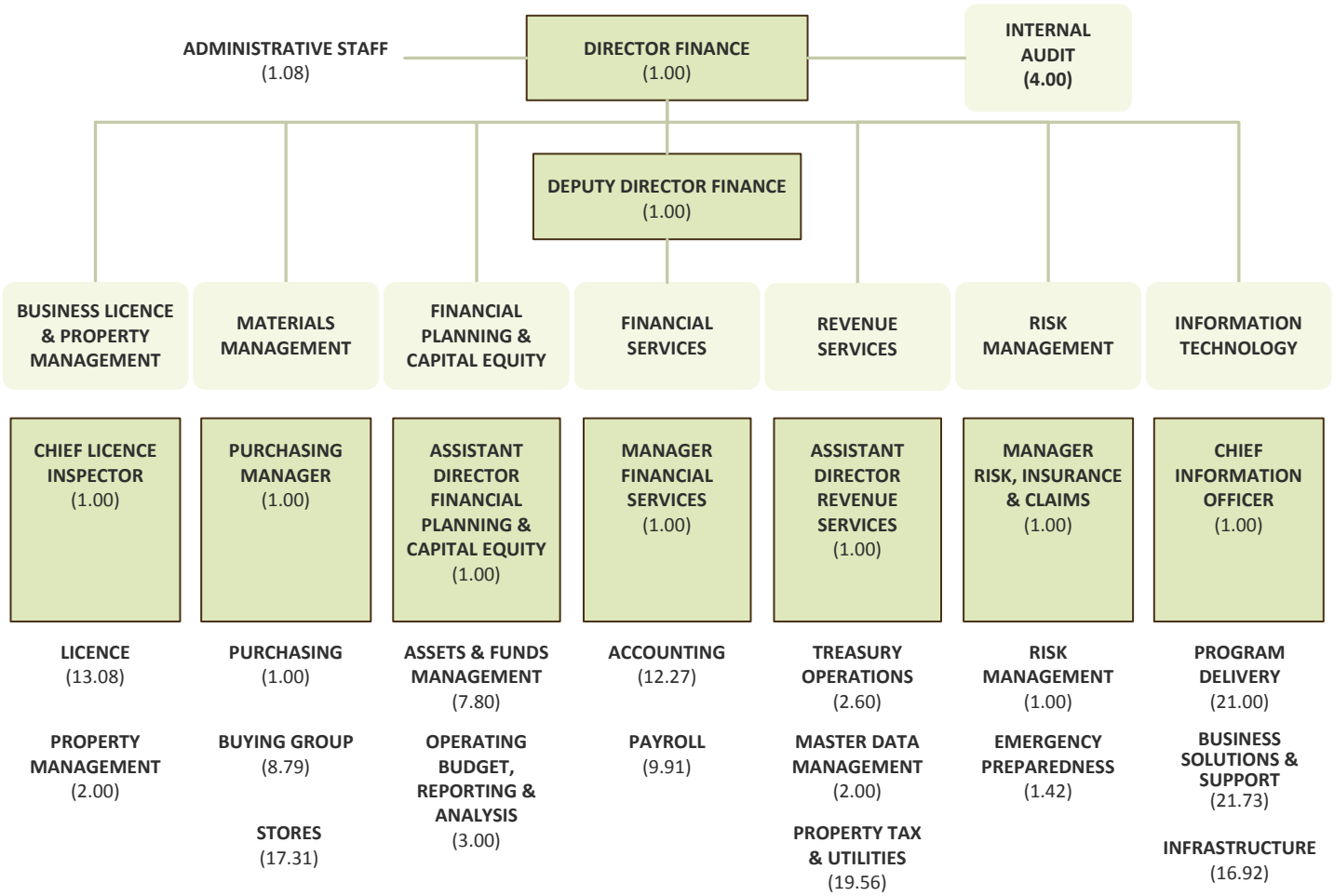
UTILITES - SANITARY SEWER

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Contingency	1,926,405	-	855,710	500,000	366,444
Damage Claims	8,274	3,417	15,000	15,000	15,000
Operations, Mtce, & Construction	4,116,624	4,486,641	4,618,712	5,296,918	5,561,514
Pump Controls	332,317	244,208	295,193	295,538	299,983
Pumpstations	773,204	740,799	688,080	688,080	691,485
Sanitary Sewer	25,187,343	26,853,183	27,373,639	28,763,277	28,494,147
Sewer Administration	482,978	270,615	59,571	59,221	189,461
Total Expenditures	32,827,145	32,598,863	33,905,905	35,618,035	35,618,035
REVENUE					
Sewer Levy & User Charges	(30,710,575)	(32,189,503)	(32,255,000)	(33,655,760)	(33,655,760)
Utility Surplus	(2,116,570)	(409,360)	(1,650,905)	(1,962,275)	(1,962,275)
Total Revenue	(32,827,145)	(32,598,863)	(33,905,905)	(35,618,035)	(35,618,035)

UTILITIES - WATERWORKS

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Contingency	1,914,143	124,038	850,000	850,000	719,760
Water	31,329,347	32,349,011	35,278,060	35,342,505	34,025,525
Water - Meter & Valves	334,336	336,881	330,115	330,781	338,651
Water - Operations, Mtce, & Construction	5,801,561	7,299,158	6,369,492	6,382,082	7,793,892
Water - Pumpstations & PVR's	491,127	620,186	574,055	574,055	601,595
Waterworks Administration	586,777	50,837	3,626	(25,919)	(25,919)
Total Expenditures	40,457,291	40,780,112	43,405,348	43,453,504	43,453,504
REVENUE					
Water Levy & User Charges	(36,996,690)	(40,780,112)	(40,592,880)	(42,873,640)	(42,873,640)
Utility Surplus	(3,460,601)	-	(2,812,468)	(579,864)	(579,864)
Total Revenue	(40,457,291)	(40,780,112)	(43,405,348)	(43,453,504)	(43,453,504)

FINANCE
DEPARTMENTAL ORGANIZATION CHART

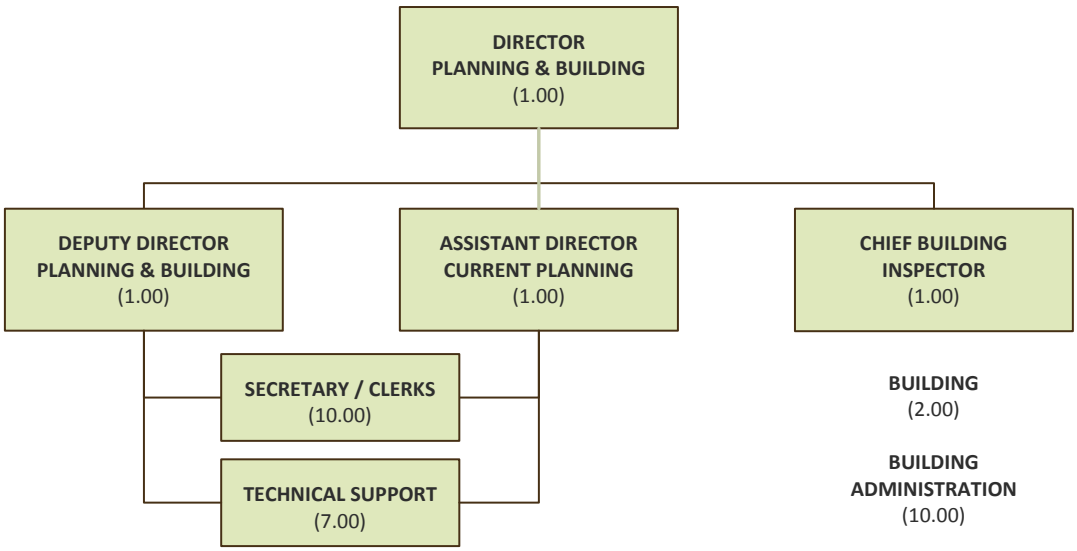


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Administration & Internal Control	12.00	6.00	0.90	3.40	22.30
Revenue Services	18.00	3.00		4.16	25.16
Financial Services	19.00	2.00	2.26	.92	24.18
Materials Management	28.00	4.00	0.79	1.42	34.21
Licence & Property Management	15.00			1.08	16.08
Information Technology	38.00	19.65		3.00	60.65
TOTAL	**130.00**	**34.65**	**3.95**	**13.98**	**182.58**

FINANCE

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Administration & Internal Control	**2,760,752**	**2,606,035**	**2,954,091**	**2,970,219**	**2,958,289**
Finance Administration	530,828	537,726	499,490	510,409	510,409
Risk Management	465,664	477,003	536,530	560,622	560,622
Internal Audit	931,699	481,948	725,119	724,206	724,206
Financial Planning	832,560	1,109,358	1,192,951	1,174,982	1,163,052
Financial Services	**1,687,196**	**1,711,386**	**1,920,660**	**1,929,222**	**1,929,222**
Accounting Services	950,898	920,812	1,135,715	1,140,602	1,134,502
Payroll Services	736,297	790,574	784,945	788,620	794,720
Materials Management	**2,391,432**	**2,446,169**	**2,552,267**	**2,667,154**	**2,780,271**
Printshop	285,732	287,170	207,238	216,927	331,331
Purchasing	1,000,664	966,501	984,730	1,088,944	1,097,505
Stores	1,105,036	1,192,498	1,360,299	1,361,283	1,351,434
Licence & Property Management	**6,663,211**	**6,464,509**	**6,812,958**	**6,516,941**	**6,648,966**
Licence	1,277,750	1,292,262	1,429,153	1,440,586	1,447,421
Animal Control	572,481	549,737	549,130	563,280	563,280
Property Management	4,812,980	4,622,511	4,834,675	4,513,075	4,638,265
Revenue Services	**1,660,555**	**2,014,048**	**2,193,505**	**2,223,798**	**2,205,059**
Investment Operations	214,463	296,754	305,382	310,114	310,114
Tax Office	1,446,092	1,585,524	1,638,008	1,685,105	1,602,696
Revenue Services - Administration	-	78,216	250,115	147,056	147,056
Master Data Management	-	53,554	-	81,523	145,194
Information Technology	**13,843,525**	**14,650,236**	**13,622,644**	**14,031,610**	**14,175,870**
Total Expenditures	**29,006,669**	**29,892,381**	**30,056,124**	**30,338,944**	**30,697,676**
REVENUE					
Administration & Internal Control	**(189,677)**	**(153,930)**	**(186,000)**	**(193,550)**	**(195,800)**
Materials Management	**(247,762)**	**(230,180)**	**(223,500)**	**(223,500)**	**(227,500)**
Licence & Property Management	**(10,329,022)**	**(10,835,220)**	**(11,324,200)**	**(10,941,703)**	**(11,071,703)**
Licence	(2,588,965)	(2,596,700)	(2,716,200)	(2,590,600)	(2,600,600)
Animal Control	(113,509)	(192,010)	(129,000)	(137,500)	(157,500)
Property Management	(7,626,548)	(8,046,510)	(8,479,000)	(8,213,603)	(8,313,603)
Revenue Services	**(267,648)**	**(251,374)**	**(265,000)**	**(268,000)**	**(263,800)**
Stabilization & Surplus	**(683,892)**	**-**	**-**	**-**	**-**
Total Revenue	**(11,718,001)**	**(11,470,705)**	**(11,998,700)**	**(11,626,753)**	**(11,758,803)**
FUNDING REQUIRED					
Provision From General Revenue	**17,288,668**	**18,421,677**	**18,057,424**	**18,712,191**	**18,938,873**

PLANNING & BUILDING
DEPARTMENTAL ORGANIZATION CHART

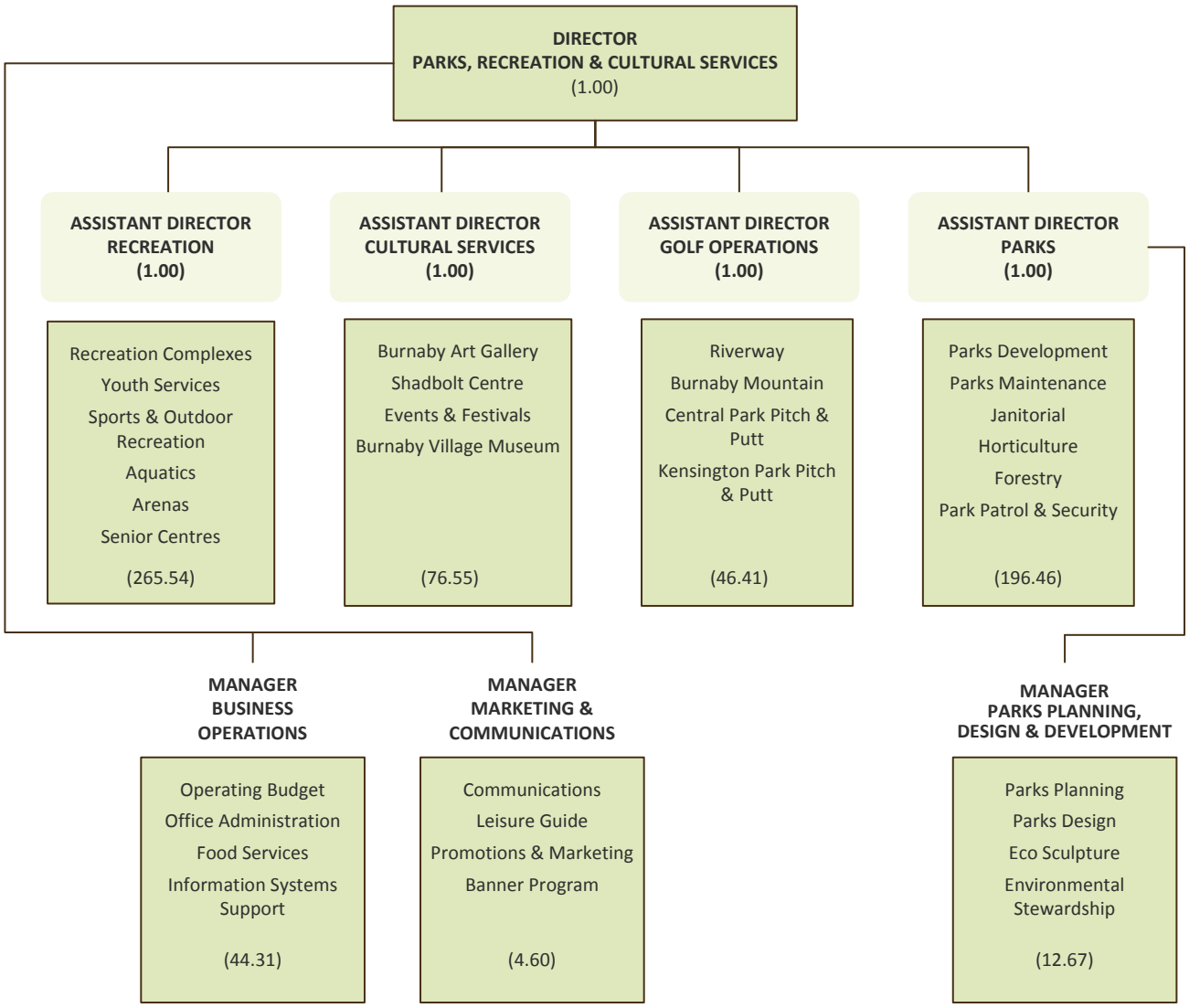


	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Planning	46.00		1.00	0.84	47.84
Building	58.00	1.00	0.60	2.10	61.70
TOTAL	**104.00**	**1.00**	**1.60**	**2.94**	**109.54**

PLANNING & BUILDING

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Planning & Building Administration	**228,131**	**225,392**	**222,068**	**222,870**	**223,129**
Planning	**4,237,310**	**4,349,677**	**5,083,189**	**5,122,915**	**5,044,971**
Planning Administration	95,965	97,368	148,455	148,455	163,455
Current Planning Administration	1,937,972	2,060,850	2,340,607	2,373,599	2,362,619
Economic Development	160,058	6,262	15,000	15,000	15,000
Community Planning	40,627	32,464	94,800	94,800	94,800
Zoning & Subdivision	38,676	51,089	49,400	49,400	64,400
Long Range Planning	1,840,800	2,013,751	2,248,427	2,255,161	2,188,198
Policy Planning & Implementation	123,168	87,479	186,500	186,500	156,500
Transportation Planning	45	413	-	-	-
Building	**5,372,826**	**5,540,152**	**6,035,107**	**6,090,704**	**6,054,465**
Building Administration	908,283	936,108	1,065,702	1,081,264	1,000,252
Project Management	535,849	548,822	556,574	558,649	558,877
Bylaw Enforcement	745,185	764,911	790,263	793,165	793,165
Inspection Administration	45,716	395	133,027	133,497	133,497
Building Inspection	863,162	875,847	1,001,175	991,103	990,430
Electrical Inspection	649,212	664,148	702,759	705,189	707,143
Plumbing & Gas Inspection	801,336	807,289	911,636	933,245	915,573
Plan Checking	824,084	942,631	873,972	894,593	955,528
Total Expenditures	**9,838,267**	**10,115,221**	**11,340,364**	**11,436,489**	**11,322,566**
REVENUE					
Planning	**(1,257,600)**	**(1,056,561)**	**(677,850)**	**(681,100)**	**(681,100)**
Current Planning Administration	(16,897)	(17,809)	(11,950)	(11,600)	(11,600)
Economic Development	(146,648)	-	-	-	-
Zoning & Subdivision	(1,044,300)	(1,033,338)	(665,900)	(669,500)	(669,500)
Policy Planning & Implementation	(49,755)	(5,414)	-	-	-
Building	**(7,884,001)**	**(9,164,234)**	**(5,602,499)**	**(5,602,499)**	**(5,602,499)**
Building Administration	(63,261)	(50,367)	(39,858)	(39,858)	(39,858)
Bylaw Enforcement	(28,482)	(41,457)	(21,175)	(21,175)	(21,175)
Building Inspection	(5,181,668)	(6,073,477)	(3,512,879)	(3,512,879)	(3,512,879)
Electrical Inspection	(1,329,617)	(1,388,550)	(920,251)	(920,251)	(920,251)
Plumbing & Gas Inspection	(1,280,973)	(1,610,383)	(1,108,336)	(1,108,336)	(1,108,336)
Stabilization & Surplus	**(601)**	**(49)**	**(35,000)**	**(35,000)**	**(35,000)**
Total Revenue	**(9,142,203)**	**(10,220,844)**	**(6,315,349)**	**(6,318,599)**	**(6,318,599)**
FUNDING REQUIRED					
Provision From General Revenue	**696,064**	**(105,623)**	**5,025,015**	**5,117,890**	**5,003,967**

PARKS, RECREATION AND CULTURAL SERVICES
DEPARTMENTAL ORGANIZATION CHART



	Regular Full Time	Temporary Full-Time	Regular Part-Time	Auxiliary	Total
Administration Services	25.00	1.00	1.07	22.84	49.91
Cultural Services	42.00		3.62	31.93	77.55
Parks Planning	11.00			1.67	12.67
Parks Services	141.00	38.11		18.35	197.46
Recreation Services	128.00	2.95	27.32	108.27	266.54
Golf Services	20.00	3.42	1.38	22.61	47.41
TOTAL	**367.00**	**45.48**	**33.39**	**205.67**	**651.54**

PARKS, RECREATION & CULTURAL SERVICES

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Cultural Services	7,751,890	8,128,256	8,169,401	8,307,902	8,349,992
Golf Services	5,130,548	5,679,476	5,454,669	5,484,543	5,801,717
Recreation Services	19,518,025	20,296,265	20,451,989	21,349,812	21,202,598
Administration - Business Operations	4,860,719	6,062,014	5,695,531	6,126,309	6,353,647
Parks Services	19,205,562	19,505,243	19,093,173	19,155,570	20,007,104
Total Expenditures	56,466,743	59,671,255	58,864,762	60,424,135	61,715,059
REVENUE					
Cultural Services	(2,753,490)	(2,728,789)	(2,625,567)	(2,743,196)	(2,932,778)
Golf Services	(6,106,066)	(6,200,262)	(6,139,078)	(6,163,578)	(6,204,897)
Recreation Services	(10,174,671)	(10,455,546)	(10,385,381)	(10,695,042)	(10,619,544)
Administration - Business Operations	(1,539,614)	(2,582,635)	(1,991,601)	(2,377,771)	(2,405,771)
Parks Services	(57,790)	(148,347)	(89,000)	(89,000)	(64,000)
Stabilization & Surplus	-	(275,895)	(385,000)	(385,000)	(300,000)
Total Revenue	(20,631,631)	(22,391,474)	(21,615,627)	(22,453,588)	(22,526,991)
FUNDING REQUIRED					
Provision From General Revenue	35,835,112	37,279,781	37,249,136	37,970,548	39,188,068

FISCAL ITEMS

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
Contribution to Capital Funds & Reserves	1,333,999	1,253,149	197,695	1,195,000	1,065,000
Contribution to Operating Reserves	-	3,890,075	2,385,445	-	2,342,390
Contingencies	3,811,621	3,668,331	3,354,630	8,326,730	8,196,659
Insurance	316,973	614,436	648,500	658,500	658,500
Interest on Tax Prepayments & Borrowings	53,946	58,504	133,500	88,500	88,500
Cafeteria	14,733	21,147	38,000	38,000	38,000
Community School Grant	394,987	397,790	394,990	401,770	401,770
Bank Charges	108,338	105,021	130,000	120,000	120,000
Miscellaneous	722,270	2,173,277	1,678,399	2,419,652	2,679,652
Asset Related Transactions	-	-	3,681,450	5,881,450	5,197,460
Investment Income	-	570	-	-	-
Assessment Appeals	683,032	609,155	696,500	696,500	696,500
Events Grant	-	97,304	250,000	250,000	250,000
Total Expenditures	7,439,900	12,888,759	13,589,109	20,076,102	21,734,431
REVENUE					
Contribution to Capital Funds & Reserves	(1,107,423)	(1,056,545)	-	(1,195,000)	(1,065,000)
Contingencies	-	-	(2,012,770)	(2,457,689)	(2,622,256)
Insurance	(131,922)	(361,145)	(300,000)	(300,000)	(300,000)
Cafeteria	(3,709)	(3,710)	(5,000)	(5,000)	(5,000)
Grants in Lieu	(4,386,452)	(4,401,106)	(4,598,385)	(4,634,805)	(4,422,605)
Local Improvement Levies	(784,853)	(793,803)	(745,890)	(745,890)	(745,890)
Miscellaneous	117,815	(1,123,495)	(153,267)	(833,243)	(833,243)
Other Tax Levies	(3,101,034)	(3,072,384)	(3,072,385)	(3,072,385)	(3,072,385)
Penalties and Interest on Overdue Taxes	(1,094,426)	(1,156,415)	(929,000)	(925,000)	(1,137,200)
Tax Adjustment - Land Sales	(2,315)	-	(35,000)	(35,000)	(35,000)
Asset Related Transactions	(1,888,970)	(216,043)	-	-	(200,000)
Investment Income	(7,297,807)	(7,580,291)	(6,700,000)	(6,700,000)	(6,700,000)
Events Grant	-	(97,304)	(250,000)	(250,000)	(250,000)
Stabilization & Surplus	(252,029)	(2,598,100)	(3,435,445)	(2,488,240)	(4,830,630)
Total Revenue	(19,933,126)	(22,460,340)	(22,237,142)	(23,642,252)	(26,219,209)
FUNDING REQUIRED					
Provision From General Revenue	(12,493,226)	(9,571,581)	(8,648,033)	(3,566,150)	(4,484,778)

TAX LEVIES

	2010 Actuals	2011 Actuals	2011 Annual	2012 Provisional	2012 Annual
EXPENDITURES					
School - Provincial	125,043,592	128,397,606	128,843,315	435,355	133,034,526
Metro Vancouver	4,027,539	4,036,130	4,038,900	57,185	4,063,014
GVTA	28,906,718	29,693,210	29,734,480	99,300	30,299,169
B C Assessment	4,208,364	4,359,468	4,051,905	4,095	4,574,843
Municipal Finance Authority	11,671	12,865	12,870	-	14,017
Sewer Utility	24,858,485	26,954,121	26,655,770	26,655,770	26,655,770
Water Utility	25,097,360	28,065,065	27,410,630	27,410,630	27,410,630
Hastings Street BIA	220,726	230,773	230,770	230,770	230,770
North Road BIA	148,786	148,784	148,785	148,785	148,785
Tourism Burnaby	706,034	651,364	550,000	550,000	550,000
Total Expenditures	213,229,276	222,549,387	221,677,425	55,591,890	226,981,524
REVENUE					
School - Provincial	(125,043,592)	(128,397,606)	(128,843,315)	(435,355)	(133,034,526)
Metro Vancouver	(4,027,539)	(4,036,130)	(4,038,900)	(57,185)	(4,063,014)
GVTA	(28,906,718)	(29,693,210)	(29,734,480)	(99,300)	(30,299,169)
B C Assessment	(4,208,364)	(4,359,468)	(4,051,905)	(4,095)	(4,574,843)
Municipal Finance Authority	(11,671)	(12,865)	(12,870)	-	(14,017)
Sewer Utility	(24,858,485)	(26,954,121)	(26,655,770)	(26,655,770)	(26,655,770)
Water Utility	(25,097,360)	(28,065,065)	(27,410,630)	(27,410,630)	(27,410,630)
Hastings Street BIA	(220,726)	(230,773)	(230,770)	(230,770)	(230,770)
North Road BIA	(148,786)	(148,784)	(148,785)	(148,785)	(148,785)
Tourism Burnaby	(706,034)	(651,364)	(550,000)	(550,000)	(550,000)
Total Revenue	(213,229,276)	(222,549,387)	(221,677,425)	(55,591,890)	(226,981,524)

8 CONSOLIDATED REVENUE & EXPENDITURE

The comparability of the data in the accompanying consolidated financial statements are in accordance with generally accepted accounting principles established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

Consolidated Financial Statements

Station Square Metrotown

Kingsway and McKay Ave. | **www.beediegroup.ca/properties/station-square-metrotown**

Redevelopment of 11.8 acre site, including commercial space, offices and five residential towers.

REVENUE AND EXPENDITURE SUMMARY

	2010 Actual	2011 Actual	2011 Annual	2012 Provisional	2012 Annual
REVENUE					
Taxes	(241,379,577)	(255,312,837)	(253,860,805)	(268,630,790)	(267,961,765)
Grants in Lieu of Taxes	(4,386,451)	(4,401,106)	(4,598,385)	(4,634,805)	(4,422,605)
Sales of Services	(40,135,256)	(41,856,127)	(41,733,448)	(41,616,681)	(41,554,829)
Other Revenue From Own Sources	(71,358,432)	(73,805,320)	(61,060,783)	(65,265,812)	(66,115,097)
Unconditional Transfers From Senior Governments	(2,689,853)	(3,982,039)	(2,820,800)	(2,824,550)	(3,973,530)
Conditional Transfers From Senior Governments	(10,951,059)	(16,987,815)	(10,140,398)	(10,249,480)	(10,399,480)
Conditional Transfers From Regional & Local Government	(4,954,517)	(7,841,031)	(5,371,813)	(5,113,813)	(5,097,188)
Transfers from Restricted Funds	(1,547,156)	(2,830,629)	(3,000,000)	(2,300,000)	(8,215,000)
Adjustment to Equity - Asset Adjustments	(52,961,897)	-	-	-	-
Total Revenue	**(430,364,198)**	**(407,016,904)**	**(382,586,432)**	**(400,635,931)**	**(407,739,494)**
EXPENDITURES					
General Government Services	41,990,250	44,693,236	53,127,246	61,264,419	60,628,441
Protective Services	85,255,015	89,553,255	87,984,935	90,813,109	91,100,632
Transportation Services	46,758,445	45,311,592	45,194,364	45,937,445	44,691,720
Environmental Health Services	65,486,333	70,247,020	69,829,958	72,893,818	74,873,964
Environmental Development Services	4,501,589	4,637,120	5,343,257	5,383,785	5,306,100
Recreation and Cultural Services	66,524,372	71,830,327	70,928,301	72,415,385	74,339,538
Total Expenditures	**310,516,004**	**326,272,550**	**332,408,061**	**348,707,961**	**350,940,395**
Net Change in Equity Balance	**(119,848,194)**	**(80,744,354)**	**(50,178,371)**	**(51,927,970)**	**(56,799,099)**

DETAILS - REVENUE

Code		2010 Actual	2011 Actual	2011 Annual	2012 Provisional	2012 Annual
	REVENUE					
11000	**TAXES**					
100	Taxes - Real Property	(187,582,725)	(196,238,719)	(195,963,140)	(206,061,695)	(205,392,670)
220	Special Assessments - Local Improvements	(681,562)	(940,287)	(678,945)	(678,945)	(678,945)
240/290/940	Utilities	(53,056,879)	(58,091,570)	(57,151,775)	(61,823,205)	(61,823,205)
990	Special Levies - Other	(58,411)	(42,262)	(66,945)	(66,945)	(66,945)
		(241,379,577)	(255,312,837)	(253,860,805)	(268,630,790)	(267,961,765)
12000	**GRANTS IN LIEU OF TAXES**					
100	Federal Government	(137,775)	(132,382)	(147,280)	(139,480)	(135,010)
200	Federal Government Agencies	(58,851)	(61,507)	(61,795)	(75,125)	(62,000)
400	Provincial Government Agencies	(3,989,825)	(4,019,238)	(4,189,310)	(4,220,200)	(4,048,905)
900	Other	(200,000)	(187,979)	(200,000)	(200,000)	(176,690)
		(4,386,451)	(4,401,106)	(4,598,385)	(4,634,805)	(4,422,605)
14000	**SALES OF SERVICES**					
100	General Government Services	(202,543)	(200,974)	(220,000)	(226,800)	(223,800)
200	Protective Services	(499,224)	(475,219)	(534,538)	(534,538)	(486,038)
350	Parking	(1,362,078)	(1,394,360)	(1,351,000)	(1,401,000)	(1,401,000)
410/430	Utilities - Solid Waste	(19,692,766)	(20,022,308)	(20,634,640)	(19,719,730)	(19,719,730)
700	Recreation and Cultural Services	(18,378,645)	(19,763,266)	(18,993,270)	(19,734,613)	(19,724,261)
		(40,135,256)	(41,856,127)	(41,733,448)	(41,616,681)	(41,554,829)
15000	**OTHER REVENUE FROM OWN SERVICES**					
100	Licences and Permits	(12,239,224)	(13,638,161)	(11,553,988)	(12,086,657)	(12,271,224)
200	Fines	(499,514)	(677,676)	(486,000)	(634,500)	(644,500)
300	Rentals	(8,421,193)	(8,893,386)	(9,151,501)	(8,958,011)	(9,102,746)
500	Return on Investments	(30,240,709)	(31,201,804)	(28,730,810)	(30,622,000)	(29,872,627)
600	Penalties and Interest on Taxes	(1,094,426)	(1,156,415)	(929,000)	(925,000)	(1,137,200)
900	Miscellaneous	(18,863,366)	(18,237,878)	(10,209,484)	(12,039,644)	(13,086,800)
		(71,358,432)	(73,805,320)	(61,060,783)	(65,265,812)	(66,115,097)
	UNCONDITIONAL TRANSFERS FROM SENIOR GOVERNMENTS					
16200	Provincial	(2,689,853)	(3,982,039)	(2,820,800)	(2,824,550)	(3,973,530)
17000	**CONDITIONAL TRANSFERS FROM SENIOR GOVERNMENTS**					
100	Federal	(130,950)	(1,050,863)	(100,260)	(100,260)	(100,260)
500	Provincial	(10,820,109)	(15,936,952)	(10,040,138)	(10,149,220)	(10,299,220)
		(10,951,059)	(16,987,815)	(10,140,398)	(10,249,480)	(10,399,480)
18000	**CONDITIONAL TRANSFERS FROM REGIONAL AND LOCAL GOVERNMENTS**					
300	School District	(111,100)	(97,551)	(37,145)	(37,145)	(20,520)
400	Other Government	1,687	(226,385)	(15,500)	(15,500)	(15,500)
600	Greater Vancouver Transit Authority	(4,845,104)	(7,517,095)	(5,319,168)	(5,061,168)	(5,061,168)
		(4,954,517)	(7,841,031)	(5,371,813)	(5,113,813)	(5,097,188)
19000	**TRANSFERS FROM RESTRICTED FUNDS**					
390	Transfer from Restricted Reserve	(1,547,156)	(2,830,629)	(3,000,000)	(2,300,000)	(8,215,000)
320	Transfer From Other Reserves	-	-	-	-	-
		(1,547,156)	(2,830,629)	(3,000,000)	(2,300,000)	(8,215,000)
	TOTAL REVENUE & NON-CASH ITEM	(377,402,301)	(407,016,904)	(382,586,432)	(400,635,931)	(407,739,494)

DETAILS - EXPENDITURE

Code		2010 Actual	2011 Actual	2011 Annual	2012 Provisional	2012 Annual
	EXPENDITURE					
21000	**GENERAL GOVERNMENT SERVICES**					
100	Legislative	1,217,762	1,263,200	1,185,505	1,202,221	1,248,437
200	General Administration	30,451,383	32,304,531	32,786,935	33,452,724	33,691,837
900	Other General Government Services	10,321,066	11,125,505	19,151,306	26,605,974	25,684,667
28110	Interest on Short Term Borrowings	39	-	3,500	3,500	3,500
		41,990,250	44,693,236	53,127,246	61,264,419	60,628,441
22000	**PROTECTIVE SERVICES**					
100	Police Protection	43,773,373	47,872,976	46,179,315	48,407,632	48,711,653
300	Corrections	432,820	411,088	374,337	375,396	375,396
400	Fire Protection	34,578,861	34,651,429	34,200,081	34,716,332	34,737,511
500	Flood Control	-	-	-	-	-
900	Other Protection	6,222,365	6,369,714	6,925,022	7,003,099	6,966,860
25740	Youth Services	247,596	248,048	306,180	310,650	309,212
		85,255,015	89,553,255	87,984,935	90,813,109	91,100,632
23000	**TRANSPORTATION SERVICES**					
100	General Engineering Administration	8,528,717	8,510,327	7,818,450	8,139,906	7,981,986
230	Roads and Streets	24,768,574	23,144,988	24,426,402	24,442,912	23,293,272
240	Boulevards	1,596,432	1,570,585	1,240,493	1,310,493	1,310,493
250	Street Lighting	3,610,540	3,479,726	3,270,705	3,310,705	3,283,950
260	Traffic Services	6,281,855	6,366,438	6,259,146	6,372,261	6,460,851
270	Municipal Road Network/GVTA	1,972,327	2,239,528	2,179,168	2,361,168	2,361,168
		46,758,445	45,311,592	45,194,364	45,937,445	44,691,720
24000	**ENVIRONMENTAL HEALTH SERVICES**					
110/140/190	Waterworks	29,040,195	31,726,276	32,392,713	32,794,979	34,372,439
200	Sewage	7,272,089	7,779,898	8,037,400	8,654,820	9,057,506
320/330	Garbage Collection and Disposal	11,923,900	12,775,886	11,464,145	12,268,994	12,268,994
400	GVS & DD Levy	16,689,800	17,453,636	17,246,595	18,459,090	18,459,090
900	Other Environmental Health	560,349	511,324	689,105	715,935	715,935
		65,486,333	70,247,020	69,829,958	72,893,818	74,873,964
26000	**ENVIRONMENT DEVELOPMENT SERVICES**					
100	Environment Planning and Zoning	4,284,591	4,598,394	5,233,457	5,273,985	5,196,300
200	Community Development	216,998	38,726	109,800	109,800	109,800
		4,501,589	4,637,120	5,343,257	5,383,785	5,306,100
27000	**RECREATION AND CULTURAL SERVICES**					
100/150	Recreation Facilities	52,917,700	57,300,821	56,547,861	58,091,743	59,313,135
200	Cultural Buildings and Facilities	13,606,672	14,529,506	14,380,440	14,323,642	15,026,403
		66,524,372	71,830,327	70,928,301	72,415,385	74,339,538
	TOTAL EXPENDITURE	310,516,004	326,272,550	332,408,061	348,707,961	350,940,395
	NET CHANGE IN EQUITY BALANCE	(66,886,297)	(80,744,354)	(50,178,371)	(51,927,970)	(56,799,099)

9 CAPITAL PROGRAM

The Capital Program includes projects to support new developments, to serve a growing population, provide new amenities, promote social and environmental sustainability, and continue infrastructure renewal.

Supporting sustainable growth

CAPITAL PROGRAM POLICY

Unlike the Operating Plan, the Capital Program is unrelated to a taxing bylaw. Authority to contribute monies for capital expenditures raised from general revenue comes from the adoption of the Operating Plan. Major capital work can only proceed with final approval of Council by acceptance of tenders, passage of loan authorization bylaws, passage of construction bylaws, authorization of work orders, etc. Exceptions are budgeted expenditures which are less than $250,000 funded from replacement reserves or general revenue funds, which are approved by the appropriate level of authority. Council has delegated to the Parks, Recreation and Culture Commission and the Library Board the authority to authorize expenditures for those capital works not funded by a reserve bylaw and included in the annual portion of the Capital Program.

The 2012 estimates are as accurate as reasonably possible at the time this budget was prepared. The subsequent years' estimates may be increasingly less accurate and are included as an indication of priority. All estimates include applicable taxes and the costs net of the unrecoverable portion of the Harmonized Sales Tax.

City reserves continue to remain healthy, although they are projected to decrease in 2012. The growth in reserves arises mainly from tax contributions for depreciation, investment income and land sales and is offset by withdrawals for capital projects.

Burnaby continues to attract new commercial and residential development, despite challenges in the overall economy. The City has advanced capital projects to support this new development, to serve a growing population, provide new amenities, to promote social and environmental sustainability, and continue infrastructure renewal.

FIVE YEAR CAPITAL EXPENDITURE ESTIMATES

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
Capital expenditures ($000)					
Roads	19,082	20,565	19,630	18,230	19,680
Park Facilities and Development	50,151	27,055	29,555	27,600	18,820
Parkland Acquisition (Incl. Deer Lake Park)	8,000	2,000	2,000	2,000	2,000
Vehicles and Equipment	14,492	24,036	18,492	15,868	14,881
Land Assembly and Development	8,529	9,000	9,500	9,500	10,000
Sanitary Sewer	14,863	14,000	12,000	12,000	12,500
Waterworks	16,023	15,500	14,500	15,000	15,500
Municipal Buildings	27,234	32,372	21,013	22,567	18,775
Other	15,202	16,530	11,125	11,375	6,925
Total Capital Expenditures	**173,575**	**161,058**	**137,815**	**134,140**	**119,081**

FUNDING SOURCES

There are numerous sources of funding used to finance the capital projects identified in the City's five year Capital Program. The City uses a fund basis of accounting, however, the financial statements must be reported on a consolidated basis. The differences are simply two ways of reporting similar information. For example, interest income from capital reserve balances is recognized as a current year funding source on a consolidated basis, whereas on a fund basis, interest income is credited to the reserve and the reserve is identified as the funding source. Both formats are discussed to enable the alignment of the budget with the City's annual audited financial statements.

CONSOLIDATED BASIS

Net financial assets contributed to capital programs are provided from the following sources (in 000s):

	2011 Actual	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
Capital Revenues						
General Revenue Fund Contributions	45,413	46,228	48,428	50,628	52,828	55,028
Utility Funds Contribution	25,020	28,804	29,500	26,500	31,725	31,825
Investment Income	23,108	23,173	21,117	19,106	18,048	17,455
Development Cost Charges	2,824	8,000	2,300	2,000	2,000	2,000
Density Bonus	-	215	-	-	-	-
Gaming Fund Proceeds	9,432	9,500	9,500	9,500	9,500	9,500
Private Funds, Grants & Others	10,787	7,991	1,000	1,000	1,000	1,000
Proceeds from the Sale of Assets	5,103	5,200	5,700	6,200	6,200	6,700
Total Capital Revenue	**121,686**	**129,111**	**117,545**	**114,934**	**121,301**	**123,507**
Total Capital Expenditures	**(102,886)**	**(173,575)**	**(161,058)**	**(137,815)**	**(134,140)**	**(119,081)**
Increase (Decrease) in Capital Reserves	**18,800**	**(44,464)**	**(43,513)**	**(22,881)**	**(12,839)**	**4,426**

FUND BASIS

CAPITAL RESERVES & FUNDS

Capital reserves and funds comprise the major funding source for capital projects.

CAPITAL WORKS MACHINERY AND EQUIPMENT RESERVE

This is the main discretionary source of internal financing for capital works. The Capital Works Machinery and Equipment Reserve is made up of two separate capital reserves, the Capital Works Financing Fund and the Corporate and Tax Sale Land Fund, often referred to as Burnaby's discretionary reserves. The main sources of funding for these reserves are interest earned on the fund and the proceeds from land sales.

LOCAL IMPROVEMENT FUND

Since 1989, local area service work has been financed from internal capital reserves rather than external borrowing. The Local Improvement Fund serves as the source of funding for these works. The funding for the Local Improvement Fund is obtained from taxpayers who have had local area service work performed; interest is earned on the fund and transferred from other reserves if additional funds are required. Local area service works are repaid by taxpayers as follows: streets over 15 years at 8.55%, street lighting over 10 years at 7.70% and lanes and traffic calming measures over 5 years at 6.95%. The interest rates charged for new local area service works are reviewed annually and updated based on current economic conditions.

PARKLAND ACQUISITION LEVY

The reserve was established to fund the purchase of an identified inventory of properties for parkland. The funding for the reserve is provided from levies on residential construction and interest earned on the fund balance.

GAMING FUNDS RESERVES

These reserves are designated for environmental, heritage, arts and cultural, safety and security or newly proposed yard works related projects recommended by the Finance and Civic Development Committee of Council. Funding for the reserve is provided by the Provincial government based on a 10% share of the net proceeds of gaming from the casino located within the municipality.

DENSITY BONUS FUND

The reserve was established as a cash-in-lieu deposits allocated for the provision of specific amenities that benefit the community. Normally, the bonus density is a system of exchange where the developer is allowed to increase density in return for provision of the amenity or special housing. Cash-in-lieu for the development of a specified amenity is only collected when it is impractical to provide the amenity at the time of development. The adoption of a Community Benefit Bonus Density Program has proven to be very successful. In 2010, Council advanced an amendment to the Burnaby Zoning Bylaw to provide for a Supplementary Community Benefit Bonus Density Policy. The overall objective is to allow for the accommodation of increased residential densities in the four Town Centres consistent with the goals of the City's Official Community Plan and other strategies such as the Economic Development Strategy.

OTHER DEVELOPMENT COST CHARGES RESERVES

There have been several Development Cost Charges Reserves created to finance specific capital works from levies on development in the surrounding area. They are:

- Canada Way Pedestrian Overpass Levy
- Edmonds Grade-Separated Crossing Levy
- Hastings Street Parking Facilities Levy
- Metrotown Amenity Levy
- Metrotown Parking Facilities Levy
- Metrotown Pedestrian Linkages Levy

REPLACEMENT RESERVES

These reserves are designated for the replacement of existing assets. The funding for these reserves are depreciation contributions from the Annual Operating Budget, interest income and asset sale proceeds.

OTHER RESERVES

There are a number of relatively small reserves that have been created over the years, some of which are restricted in their use by provincial statute. These reserves and their use are currently under review and a recommendation of their disposition will be made to Council in the future.

PRIVATE FUNDS

Funds provided by City taxpayers for specific capital projects including items such as sewer connections.

LIBRARY FUNDS

These funds were established for the replacement of existing library vehicles and equipment and general purposes which are determined by the Library Board.

Funding for the reserves are provided through the Library's annual operating budget, private funds and interest income on reserve balances.

CAPITAL PROGRAM HIGHLIGHTS

The 2012 capital budget provides for a capital expenditure program of $173,575,107. The following are highlights of the projects included in the capital program.

Edmonds Aquatic Centre: The total project cost for the design and construction of this new recreation centre is estimated at $50.0 million. The budget for 2012 is $30.1 million.

Burnaby Central School Track & Field Facility: The total cost for the design and construction of this new recreational facility is $4.9 million. The 2012 budget is $3.8 million.

Burnaby Lake Sports Complex West: The total cost for the design and construction of this new artificial turf field is $2.5 million. The 2012 budget is $1.1 million.

Animal Shelter: The total cost for the design and construction of this new facility is estimated at $4.5 million. The budget for 2012 is $0.5 million. The shelter was built in 1969 with an addition constructed in 1983. Replacement of the facility is required due to the aging structure and fixtures and to modernize the facility to current standards of animal care and public service.

Energy Conservation Projects: Replacement of aging building components and HVAC equipment at various city facilities to reduce energy consumption, greenhouse gas emissions, carbon tax, life cycle cost, and service disruptions. The 2012 budget includes $1.1 million for energy conservation projects at various city facilities.

Still Creek Works Yard Development: Implementation of the construction phase of the new works yard facility that on completion will enhance the city's recycling programs and parks maintenance operations. The budget for 2012 is $13.5 million.

Waterworks: Ongoing annual watermain renewal program that includes the replacement of 11 kilometers of asbestos cement watermains and completion of the new Curtis/Duthie water pump station. The 2012 budget includes $16.0 million for waterworks projects.

Sanitary Sewer: Ongoing annual program of sewer upgrades comprising of 4.5 kilometres of sanitary sewers in the Gilley/Walker area. Completion of the sewer separation in the Capitol Hill area with the replacement of approximately 1 kilometre of combined sewers. Hydraulic upgrades to 800 metres of sanitary sewers to accommodate future growth in the Metrotown Centre area. The 2012 budget includes $14.9 million for sanitary sewer projects.

Bus Shelter Program: Implementation of a new bus shelter program that includes the purchase, installation, and management bus shelters at high use locations. The 2012 budget includes $1.0 million for this project.

Streetscape Beautification Projects: The 2012 budget includes $0.75 million for streetscape beautification projects.

Stream Protection and Improvements: Construction of bank and channel protection measures to minimize erosion in John Matthews Creek during periods of heavy rainfall. The 2012 budget includes $1.3 million for this project.

Roadworks: The 2012 budget includes $2.9 million for road improvements on Edmonds from Kingsway to Canada Way that will provide safer traffic operations and improved crossing for pedestrians.

Pavement Overlay Program: This program extends the pavement life and provides safer traveled surface for road users. This ongoing program has a 2012 budget of $2.6 million for the Major Roads Network and $3.2 million for City roads.

In addition to these major works there is also a continuation of other transportation improvements throughout the community,a a replacement program for City vehicles and equipment and the phased replacement of the City's business systems.

2012 – 2016 CAPITAL PROGRAM SUMMARY

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
EXPENDITURES					
City Manager					
Fire	3,338,940	5,395,000	4,485,000	4,465,000	4,950,000
Police	3,406,514	25,000	250,000		
Library	1,714,865	3,220,090	1,843,760	1,493,760	1,638,430
Clerks	43,045				
Contingency	500,000	500,000	500,000	500,000	500,000
	9,003,364	**9,140,090**	**7,078,760**	**6,458,760**	**7,088,430**
Engineering					
Roads (Various)	9,092,473	11,255,000	10,130,000	11,180,000	10,680,000
Traffic Management	3,860,600	2,630,000	3,220,000	3,250,000	2,850,000
Major Roads	6,128,768	6,680,000	6,280,000	3,800,000	6,150,000
Waterworks	16,022,795	15,500,000	14,500,000	15,000,000	15,500,000
Sanitary Sewer	14,863,318	14,000,000	12,000,000	12,000,000	12,500,000
Storm Sewer	5,115,138	6,380,000	2,975,000	4,725,000	3,825,000
Vehicles and Equipment	2,235,000	2,840,000	1,280,000	1,370,000	1,782,000
Local Area Services	4,192,045	2,175,000	2,175,000	2,175,000	2,175,000
City Buildings	21,282,617	30,171,500	17,762,750	20,367,000	15,775,000
Environmental Initiatives		50,000	50,000	50,000	50,000
Energy Conservation	1,110,000	300,000			
	83,902,754	**91,981,500**	**70,372,750**	**73,917,000**	**71,287,000**
Finance					
Facility Replacement & Capital Improvement	1,654,240	4,800,000	2,000,000	1,800,000	
Equipment Acquisition	2,243,222	4,015,325	3,489,325	2,349,325	1,674,270
Application Implementation	6,370,240	9,136,920	8,375,000	7,337,000	6,685,000
	10,267,702	**17,952,245**	**13,864,325**	**11,486,325**	**8,359,270**
Planning & Building					
Community Plan Implementation	1,285,000	525,000	375,000	375,000	375,000
Urban Trails	843,820	750,000	2,000,000	1,000,000	
Bicycle Program	500,000	1,050,000	1,050,000	750,000	
Land Assembly	5,000,000	5,500,000	6,000,000	6,000,000	6,500,000
Land Development	3,487,560	3,500,000	3,500,000	3,500,000	3,500,000
City Hall/Buildings	300,000				
	11,416,380	**11,325,000**	**12,925,000**	**11,625,000**	**10,375,000**
Parks, Recreation & Cultural Services					
Vehicles	834,000	1,604,000	2,019,000	1,053,000	1,151,000
Property Acquisitions	8,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Regular Program	8,692,361	13,105,000	6,655,000	4,700,000	2,195,000
Major Program	41,458,546	13,950,000	22,900,000	22,900,000	16,625,000
	58,984,907	**30,659,000**	**33,574,000**	**30,653,000**	**21,971,000**
TOTAL CAPITAL EXPENDITURES	**173,575,107**	**161,057,835**	**137,814,835**	**134,140,085**	**119,080,700**
FUNDING SOURCES					
Capital Works, Machinery & Equipment Reserves	83,815,827	77,195,745	71,422,075	66,554,325	55,592,270
Local Improvement Reserve	4,192,045	2,175,000	2,175,000	2,175,000	2,175,000
Vehicle Equipment Replacement Reserves	3,639,000	7,512,000	4,549,000	4,427,000	4,560,000
General Replacement Fund	17,392,547	13,825,090	10,818,760	8,358,760	8,928,430
Utilities & Utility Replacement Fund	28,804,113	29,500,000	26,500,000	31,725,000	31,825,000
Gaming	19,525,418	27,550,000	19,350,000	17,900,000	13,000,000
DCC & Density	8,215,000	2,300,000	2,000,000	2,000,000	2,000,000
Private funds	2,082,000				
Others	5,909,158	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL CAPITAL FUNDING SOURCES	**173,575,107**	**161,057,835**	**137,814,835**	**134,140,085**	**119,080,700**

2012 – 2016 CAPITAL PROGRAM SUMMARY

CITY MANAGER

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
CAPITAL EXPENDITURES					
FIRE					
BUILDINGS					
Fire Station #1 - Sperling & Canada Way					
Renovation & Upgrade	1,852,073				
Fire Station #3 - Marlborough & Bennett					
Training Room Renovation	40,000				
Fire Station #4 - Duthie & Montecito Drive					
Replacement (Design & Construction)		2,000,000	3,000,000	2,000,000	
Equipment & Furnishings				200,000	
Fire Station #5 - Hastings & Carleton					
Replacement of Apparatus Floor	100,000				
Fire Station #6 - Brighton					
Gender Separation	29,239				
Fire Station #7 - Canada Way & Gilmore Diversion					
Design and Construction	173,059				
Fire Station #8 - Big Bend					
Design and Construction					3,000,000
VEHICLES	555,000	3,010,000	1,070,000	1,900,000	1,500,000
EQUIPMENT	589,569	385,000	415,000	365,000	450,000
SUBTOTAL	**3,338,940**	**5,395,000**	**4,485,000**	**4,465,000**	**4,950,000**
POLICE					
BUILDINGS	3,356,514		250,000		
VEHICLES	50,000	25,000			
SUBTOTAL	**3,406,514**	**25,000**	**250,000**		
LIBRARY					
BUILDINGS	100,000	200,000			
VEHICLES	100,000				
MATERIALS	1,514,865	1,370,090	1,493,760	1,493,760	1,617,430
EQUIPMENT		1,650,000	350,000		21,000
SUBTOTAL	**1,714,865**	**3,220,090**	**1,843,760**	**1,493,760**	**1,638,430**
CLERKS	**43,045**				
CONTINGENCY					
ANNUAL PROVISION	500,000	500,000	500,000	500,000	500,000
TOTAL CITY MANAGER	**9,003,364**	**9,140,090**	**7,078,760**	**6,458,760**	**7,088,430**
FUNDING SOURCES					
Capital Works, Machinery & Equipment Reserves	5,530,249	3,850,000	3,660,000	2,200,000	3,060,000
Vehicle Equipment Replacement Reserves	705,000	3,035,000	1,070,000	1,900,000	1,500,000
General Replacement fund	2,726,440	2,255,090	2,348,760	2,358,760	2,528,430
Gaming	41,675				
TOTAL CAPITAL FUNDING SOURCES	**9,003,364**	**9,140,090**	**7,078,760**	**6,458,760**	**7,088,430**

2012 CAPITAL PROGRAM DETAILS

CITY MANAGER

PROJECT / DESCRIPTION	2012 Budget	FUNDING SOURCES					
		Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
FIRE							
BUILDINGS							
Fire Station #1 - Sperling & Canada Way							
Renovation & Upgrade	1,852,073	1,852,073					
Fire Station #3 - Marlborough & Bennett							
Training Room Renovation	40,000	40,000					
Fire Station #5 - Hastings & Carleton							
Replacement of Apparatus Floor	100,000	100,000					
Fire Station #6 - Brighton							
Gender Separation	29,239	29,239					
Fire Station #7 - Canada Way & Gilmore Diversion							
Design and Construction	173,059	173,059					
VEHICLES							
Replace Command Unit (Unit 7302)	450,000		450,000				
Replace Arson Van (Unit 7206)	80,000		80,000				
6 x 6 All Terrain Vehicle	25,000		25,000				
EQUIPMENT							
Scott Air Bottles	50,000			50,000			
Rescue Equipment	40,000			40,000			
Turn Out gear replacement	150,000			150,000			
Turn Out Boots replacement	30,000			30,000			
Dispatch Program (Priority Dispatch)	35,000	35,000					
Replace Fire Hose 2012-2016	30,000			30,000			
Replace Department VHF & UHF Radios	100,000			100,000			
Replace Appliances (Station 3)	40,000			40,000			
Replace Dispatch Phone recording system	40,000			40,000			
Self-contained breathing apparatus communication	25,000			25,000			
Forcible Entry Training Simulator	10,000			10,000			
Turn Out gear replacement	25,401			25,401			
Replace Fire Hose 2011	14,168			14,168			
SUBTOTAL	**3,338,940**	**2,229,371**	**555,000**	**554,569**			
POLICE							
BUILDINGS							
Exhibit Renewal Project	57,013			57,013			
Operational Communications Centre upgrade	1,000,000	1,000,000					
Men's Locker Rooms	858,623	800,000		58,623			
Records Section Reorganization/Renovation	100,000	100,000					
Justice Building Cell Block Retrofit Upgrade	1,300,878	1,300,878					
Front Counter Furniture & Locker Replacement	20,000			20,000			
Cell Block Booking Area Counter Renovation	20,000			20,000			
VEHICLES							
Replace Auxiliary Police Program Van (Unit 9003)	25,000		25,000				
Replace Court Liaison Car (Unit 9017)	25,000		25,000				
SUBTOTAL	**3,406,514**	**3,200,878**	**50,000**	**155,636**			

2012 CAPITAL PROGRAM DETAILS

CITY MANAGER

PROJECT / DESCRIPTION	2012 Budget	FUNDING SOURCES					
		Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
LIBRARY							
BUILDINGS							
Metrotown - Functional Assessment / Redesign	100,000	100,000					
VEHICLES							
Replace Home Service Van	50,000		50,000				
Replace Ford Delivery Van (Administration)	50,000		50,000				
Library materials	1,514,865			1,514,865			
SUBTOTAL	**1,714,865**	**100,000**	**100,000**	**1,514,865**			
CLERKS							
Oral History Digitization (Archives)	41,675				41,675		
City Archives High Density Storage	1,370			1,370			
SUBTOTAL	**43,045**			**1,370**	**41,675**		
CONTINGENCY							
ANNUAL PROVISION	500,000			500,000			
TOTAL CITY MANAGER	**9,003,364**	**5,530,249**	**705,000**	**2,726,440**	**41,675**		

2012 – 2016 CAPITAL PROGRAM SUMMARY

ENGINEERING

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
CAPITAL EXPENDITURES					
ROADS (VARIOUS)					
STREET AND LANE REHABILITATION	5,942,000	5,810,000	6,310,000	6,810,000	7,310,000
SPECIAL ROAD PROJECTS	626,693	2,200,000	2,200,000	2,200,000	2,200,000
STRUCTURES	2,493,780	3,225,000	1,600,000	2,150,000	1,150,000
RIGHT-OF-WAY ACQUISITIONS	30,000	20,000	20,000	20,000	20,000
SUBTOTAL	**9,092,473**	**11,255,000**	**10,130,000**	**11,180,000**	**10,680,000**
TRAFFIC MANAGEMENT					
PEDESTRIANS AND TRANSIT	1,150,000	600,000	600,000	600,000	100,000
TRAFFIC SIGNALS	1,199,600	500,000	440,000	500,000	500,000
PARKING MANAGEMENT	196,000		30,000		100,000
TRAFFIC CALMING		50,000	50,000	50,000	50,000
STREET LIGHTING	715,000	1,100,000	2,100,000	2,100,000	2,100,000
BURNABY HEIGHTS / CAPITOL HILL TRAFFIC IMPTS	600,000	380,000			
SUBTOTAL	**3,860,600**	**2,630,000**	**3,220,000**	**3,250,000**	**2,850,000**
MAJOR ROADS					
BOUNDARY ROAD		50,000	750,000		50,000
BRENTWOOD		100,000			
BROADWAY				40,000	800,000
CANADA WAY			30,000	500,000	
CARIBOO	150,000	1,500,000			
DOUGLAS	1,000,000				
DOVER STREET				80,000	1,500,000
EDMONDS STREET	2,868,768	80,000	1,000,000		100,000
FIRST AVENUE					20,000
GILMORE - DAWSON / STILL CREEK		50,000	880,000	800,000	
HOLDOM AVENUE					100,000
KINGSWAY	200,000	50,000	1,300,000	80,000	1,500,000
LOUGHEED HIGHWAY	900,000	100,000	500,000	900,000	500,000
MARINE WAY			20,000	400,000	
METROTOWN	100,000				
NELSON AVENUE			100,000	750,000	
NORTH FRASER WAY	750,000	1,850,000			
PHILLIPS AVENUE					80,000
ROYAL OAK				200,000	650,000
RUMBLE STREET				50,000	850,000
STILL CREEK DRIVE EXTENSION	80,000	1,600,000	1,700,000		
WINSTON / GOVERNMENT ROAD	80,000	1,300,000			
SUBTOTAL	**6,128,768**	**6,680,000**	**6,280,000**	**3,800,000**	**6,150,000**
WATERWORKS					
WATERMAIN RENEWAL PROGRAM	12,099,150	13,000,000	12,000,000	12,500,000	13,000,000
PUMP STATION, RESERVOIRS, PRV's and SCADA	3,289,895	1,000,000	1,000,000	1,000,000	1,000,000
SYSTEM STUDIES and SPECIAL PROJECTS	100,000	500,000	500,000	500,000	500,000
SERVICES CONNECTIONS	533,750	1,000,000	1,000,000	1,000,000	1,000,000
SUBTOTAL	**16,022,795**	**15,500,000**	**14,500,000**	**15,000,000**	**15,500,000**

2012 – 2016 CAPITAL PROGRAM SUMMARY

ENGINEERING

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
CAPITAL EXPENDITURES					
SANITARY SEWER					
SANITARY MAINS	11,070,000	11,000,000	9,000,000	9,000,000	9,500,000
PUMP STATIONS AND SCADA	2,959,568	1,500,000	1,500,000	1,500,000	1,500,000
ENGINEERING SERVICES and SPECIAL PROJECTS	300,000	1,000,000	1,000,000	1,000,000	1,000,000
SANITARY CONNECTIONS	533,750	500,000	500,000	500,000	500,000
SUBTOTAL	**14,863,318**	**14,000,000**	**12,000,000**	**12,000,000**	**12,500,000**
STORM SEWER					
STORM SYSTEM IMPROVEMENTS	2,716,914	700,000	1,000,000	1,000,000	1,000,000
PUMP STATIONS	70,000	50,000	50,000	50,000	50,000
STORM WATER MANAGEMENT	265,000	1,700,000	1,200,000	2,200,000	1,200,000
DYKING and SPECIAL PROJECTS	1,743,424	3,630,000	425,000	1,175,000	1,275,000
STORM CONNECTIONS	319,800	300,000	300,000	300,000	300,000
SUBTOTAL	**5,115,138**	**6,380,000**	**2,975,000**	**4,725,000**	**3,825,000**
VEHICLES AND EQUIPMENT					
REPLACEMENT VEHICLES	2,035,000	2,840,000	1,280,000	1,370,000	1,782,000
EQUIPMENT	200,000				
SUBTOTAL	**2,235,000**	**2,840,000**	**1,280,000**	**1,370,000**	**1,782,000**
LOCAL AREA SERVICES					
STREET / SIDEWALKS	4,005,000	2,000,000	2,000,000	2,000,000	2,000,000
LIGHTING	111,045	100,000	100,000	100,000	100,000
LANES	60,000	50,000	50,000	50,000	50,000
TRAFFIC CALMING - LAS	16,000	25,000	25,000	25,000	25,000
SUBTOTAL	**4,192,045**	**2,175,000**	**2,175,000**	**2,175,000**	**2,175,000**
CITY BUILDINGS					
CITY HALL	2,500,000			500,000	450,000
HERITAGE & CULTURAL BUILDINGS	693,300	185,000	125,000	155,000	60,000
JUSTICE BUILDING (RCMP)	642,300	25,000		480,000	300,000
LIBRARY	199,300	50,000	25,000		600,000
OTHER CITY BUILDINGS	828,617	463,500	825,250	547,000	450,000
PARKS & RECREATION	2,379,100	4,448,000	787,500	2,185,000	915,000
SERVICE CENTRE	14,000,000	25,000,000	16,000,000	16,000,000	13,000,000
WEST BUILDING	40,000			500,000	
SUBTOTAL	**21,282,617**	**30,171,500**	**17,762,750**	**20,367,000**	**15,775,000**
ENVIRONMENTAL INITIATIVES		50,000	50,000	50,000	50,000
ENERGY PERFORMANCE PROGRAMS	1,110,000	300,000			
TOTAL ENGINEERING	**83,902,754**	**91,981,500**	**70,372,750**	**73,917,000**	**71,287,000**
FUNDING SOURCES					
Capital Works, Machinery & Equipment Reserves	16,971,819	19,736,500	15,042,750	15,597,000	15,105,000
Local Improvement Reserve	4,192,045	2,175,000	2,175,000	2,175,000	2,175,000
Vehicle Equipment Replacement Reserves	2,035,000	2,840,000	1,280,000	1,370,000	1,782,000
General Replacement Fund	6,892,615	11,280,000	8,375,000	5,900,000	6,400,000
Utilities & Utility Replacement Fund	28,804,113	29,500,000	26,500,000	31,725,000	31,825,000
Gaming	17,387,914	25,450,000	16,000,000	16,150,000	13,000,000
Private Funds	2,082,000				
Others	5,537,248	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL CAPITAL FUNDING SOURCES	**83,902,754**	**91,981,500**	**70,372,750**	**73,917,000**	**71,287,000**

2012 CAPITAL PROGRAM DETAILS

ENGINEERING

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
ROADS (VARIOUS)							
STREET AND LANE REHABILITATION							
Pavement Rehab (MRN Roads)	2,550,000					2,550,000	C
MRN Roads - Other Rehabilitation	200,000					200,000	C
Overlay Program (City Roads)	3,192,000			3,192,000			
SPECIAL ROAD PROJECTS							
Coordinated with Private Development	50,000	50,000					
Interim Sidewalks	38,693	38,693					
Alternate Street Design Watling, Waverly to Jubilee	538,000				538,000		
STRUCTURES							
Stormont Bridge [R18] - Seismic Retrofit	1,680,000			840,000		840,000	C
Stormont Bridge [R19] - Seismic Retrofit (Design)	99,930			49,965		49,965	C
General Rehabilitation - Various Locations	369,850			369,850			
Still Creek Dr.-Bridge Approach Replacement (W)	204,000			204,000			
Overpass lighting	140,000				140,000		
RIGHT-OF-WAY ACQUISITIONS							
To acquire small portions of property for future use	30,000	30,000					
SUBTOTAL	**9,092,473**	**118,693**		**4,655,815**	**678,000**	**3,639,965**	
TRAFFIC MANAGEMENT							
PEDESTRIANS AND TRANSIT							
Bus Shelter Program	1,000,000	1,000,000					
Transit Related Road Infrastructure Program	150,000	75,000				75,000	C
TRAFFIC SIGNALS							
Emergency Vehicle Pre-emption System	20,000				20,000		
Uninterrupted power supply for traffic signal	234,800	124,800				110,000	C
Traffic Signals - Cabinet Replacement Program	240,000			240,000			
LED Traffic Signal Replacement Program	300,000	100,000		200,000			
Traffic Control Devices (2012 Program)	105,000	105,000					
2012 Signal Construction	199,800	199,800					
Miscellaneous Traffic Mgmt projects 2012	100,000			100,000			
PARKING MANAGEMENT							
Computerized Parking Enforcement System	121,000	121,000					
Parking Meter Equipment	75,000			75,000			
STREET LIGHTING							
Streetlight Pole Replacement Program 2010	109,000	109,000					
Streetlight Pole Replacement Program 2011	356,000	356,000					
Streetlight Pole Replacement Program 2012	250,000			250,000			
BURNABY HEIGHTS / CAPITOL HILL TRAFFIC IMPT							
Speed Signs	50,000	50,000					
Curb Bulges	180,000	180,000					
Crosswalks	100,000	100,000					
LASP Sidewalks	50,000	50,000					
LASP Speed Humps	20,000	20,000					
Intersection Improvements	200,000	200,000					
SUBTOTAL	**3,860,600**	**2,790,600**		**865,000**	**20,000**	**185,000**	

2012 CAPITAL PROGRAM DETAILS

ENGINEERING

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
MAJOR ROADS							
CARIBOO							
Stormont and Gaglardi Way	150,000	150,000					
DOUGLAS							
Still Creek to Goring	1,000,000	1,000,000					
EDMONDS STREET							
Kingsway to Canada Way	2,868,768	2,868,768					
KINGSWAY							
Kingsway Corridor Signal Optimization	200,000	100,000				100,000	C
LOUGHEED HIGHWAY							
Street Light Upgrading [Douglas to Sperling]	600,000	300,000				300,000	C
Sidewalk Improvements [Douglas east of Holdom]	300,000	150,000				150,000	C
METROTOWN							
Traffic Study	100,000	100,000					
NORTH FRASER WAY							
Byrne to Abbotsford (City's Share)	750,000	750,000					
STILL CREEK DRIVE EXTENSION							
Eastbrook to Beta	80,000	80,000					
WINSTON / GOVERNMENT ROAD							
Cariboo/Stormont Intersection Improvements	80,000	80,000					
SUBTOTAL	**6,128,768**	**5,578,768**				**550,000**	
WATERWORKS							
WATERMAIN RENEWAL PROGRAM	12,099,150			12,099,150			
PUMP STATION, RESERVOIRS, PRV's and SCADA							
Kingsgate Pump Stations Upgrade	210,000			210,000			
Curtis-Duthie Pump Stations Upgrade	2,273,395			191,395		2,082,000	B
Pump stations - miscellaneous	25,000			25,000			
Reservoirs	100,000			100,000			
Meters	150,000			150,000			
PRV Upgrade	166,500			166,500			
SCADA	365,000			365,000			
SYSTEM STUDIES and SPECIAL PROJECTS							
Drinking Water Monitoring Program	100,000			100,000			
SERVICES CONNECTIONS							
2011 Service Connections	25,000			25,000			
2012 Water services	508,750			508,750			
SUBTOTAL	**16,022,795**			**13,940,795**		**2,082,000**	
SANITARY SEWER							
SANITARY MAINS							
2011 Sanitary Main	4,700,000			4,700,000			
System Hydraulic Improvements	990,000			990,000			
Combined Sewer Separation Related	3,120,000			3,120,000			
Coordinated Works	635,000			635,000			
Trenchless Technology	350,000			350,000			
Emergency Replacement	275,000			275,000			
Engineering Design Services	1,000,000			1,000,000			

2012 CAPITAL PROGRAM DETAILS

ENGINEERING

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
PUMP STATIONS AND SCADA							
Pump Station Upgrades - Various Locations							
- Gilmore Pump Station (PS project)	1,743,018			1,743,018			
- Douglas (ROW, etc)	130,000			130,000			
- Wiggins	100,000			100,000			
- Goring	175,000			175,000			
- Bridge PS upgrade	536,550			536,550			
- Barnett (Electrical)	50,000			50,000			
- Miscellaneous	150,000			150,000			
- SCADA System Upgrade	75,000			75,000			
ENGINEERING SERVICES & SPECIAL PROJECTS							
Special project - model development	50,000			50,000			
Liquid Waste Management Plan (LWMP) Initiatives	250,000			250,000			
SANITARY CONNECTIONS							
New Service Connections 2011	25,000			25,000			
New Service Connections	508,750			508,750			
SUBTOTAL	**14,863,318**			**14,863,318**			
STORM SEWER							
STORM SYSTEM IMPROVEMENTS							
System Rehabilitation and Replacement Program:							
Culvert Inspection and Rehab Program [2011]	302,000	302,000					
Culvert Inspection and Rehab Program [2012]	100,000			100,000			
Annual Storm Rehab Program [2012]	400,000			400,000			
Marine Way: 9th St and Willard-Culvert & Ditch	232,000			232,000			
Stream Protection and Improvements							
John Mattews Creek Investigation/Rehab	1,314,914				1,314,914		
Storm Main BL12424 New Haven SD05-52	268,000	268,000					
Cost Shared with Private Development							
2012 Program	100,000			100,000			
PUMP STATIONS							
SCADA	20,000			20,000			
Minor Unspecified - Various Locations	50,000			50,000			
STORM WATER MANAGEMENT							
Kaymar Stormwater ISMP	20,000				20,000		
Hedley Ave Capacity Improvement Feasibility Study	75,000				75,000		
Eagle Creek ISMP	170,000				170,000		
DYKING and SPECIAL PROJECTS							
Fraser River Foreshore Dyke - Reach 6 [Design]	1,743,424	581,141				1,162,283	C
STORM CONNECTIONS							
Connections - 2012	299,800			299,800			
Connections - 2011	20,000			20,000			
SUBTOTAL	**5,115,138**	**1,151,141**		**1,221,800**	**1,579,914**	**1,162,283**	

2012 CAPITAL PROGRAM DETAILS

ENGINEERING

Project / Description	2012 Budget	FUNDING SOURCES					
		Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
VEHICLES AND EQUIPMENT							
REPLACEMENT VEHICLES							
1 - Single Axle Dump [1008]	155,000		155,000				
1 - Front Loader [4001]	260,000		260,000				
1 - Mini Pickup 4X4 Ext Cab [1103]	30,000		30,000				
2 - 3/4 Ton Pickup 2WD Ext Cab [1072/86]	75,000		75,000				
1 - 1/2 Ton Crewcab 4WD P/U [1073]	55,000		55,000				
1 - Jitney [4004]	45,000		45,000				
2 - 1 Ton Van High Roof [1024/25]	120,000		120,000				
1 - 1 Ton Van w/Aerial Lift [245]	70,000		70,000				
2 - Cut Down Dump [1006, 1007]	180,000		180,000				
1 - Combo Sewer Flusher [1032]	400,000		400,000				
1 - Street Sweeper [1057]	265,000		265,000				
1 - CCTV Sewer Truck [1061]	330,000		330,000				
2 - Jitneys [4002 / 4003]	50,000		50,000				
EQUIPMENT							
1 - Fuel Management System Upgrade	50,000	50,000					
1 - Sander w / pre wet system	30,000			30,000			
120 - Digital Two Way Radio	120,000			120,000			
SUBTOTAL	**2,235,000**	**50,000**	**2,035,000**	**150,000**			
LOCAL AREA SERVICES							
STREET / SIDEWALKS (ECB, ECC)							
2011 Roads Program	80,000	80,000					
2012 Roads Program - Phase 1	1,765,000	1,765,000					
2012 Roads Program - Phase 2	2,160,000	2,160,000					
LIGHTING (ECD)							
2012 Lighting Program	100,000	100,000					
2011 Lighting Program	11,045	11,045					
LANES (ECA)							
2012 Lanes Program	60,000	60,000					
TRAFFIC CALMING (ECE)							
2011 Speed Humps Program	16,000	16,000					
SUBTOTAL	**4,192,045**	**4,192,045**					
CITY BUILDINGS							
CITY HALL							
Emergency Generator - Main Hall	2,500,000	2,500,000					
JUSTICE BUILDING (RCMP)							
Main Floor Heating Zone Control Improvements	75,000	75,000					
HVAC & Re-piping Upgrades & Re-roofing	135,300	135,300					
Re-roofing Upper East Section	432,000	432,000					
WEST BUILDING							
Re-caulking/flashing lower drum & skylight interface	40,000	40,000					
SERVICE CENTRE							
Works Yard Development [Still Creek]	13,500,000				13,500,000		
Service Centre Improvement [Laurel St]	500,000				500,000		

2012 CAPITAL PROGRAM DETAILS

ENGINEERING

Project / Description	2012 Budget	FUNDING SOURCES					
		Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
HERITAGE & CULTURAL BUILDINGS							
Townley Mansion (6110 Price Street)	100,000	100,000					
Barnet Lumber Co. (8007 Texaco Drive)	150,000	150,000					
Anderson House	130,000	130,000					
Hart House	95,000	95,000					
Hillcottage (6570 Deer Lake Ave)	50,000	50,000					
Mathers House	110,000	110,000					
Heritage and Cultural Buildings	58,300	58,300					
PARKS & RECREATION							
Allan Emmott Centre	155,000	155,000					
Bill Copeland Sports Centre	18,000	18,000					
Bonsor Pool	185,000	185,000					
Bonsor Recreation Complex	285,000	285,000					
Central Park Pitch & Putt	40,000	40,000					
Central Park pool	18,000	18,000					
Charles Rummel	20,000	20,000					
Eileen Dailly Pool	300,000	300,000					
Kensington Arena	200,000	200,000					
Kensington Pk- Outdoor Pool	125,000	125,000					
Kensington Pitch & Putt	20,000	20,000					
Riverway Golf Cr Driving Range	100,000	100,000					
Shadbolt Centre	30,000	30,000					
Tram Barn	25,000	25,000					
Wesburn Recreation Centre	20,000	20,000					
Buildings - Parks and Recreation	838,100	838,100					
LIBRARY							
McGill	31,000	31,000					
Buildings - Libraries	136,300	136,300					
Metrotown Library (Bob Prittie)	32,000	32,000					
OTHER CITY BUILDINGS							
Firehalls	10,000	10,000					
General Buildings	778,495	778,495					
Edmonds Resource Centre Capital Improvements	40,122	40,122					
SUBTOTAL	**21,282,617**	**7,282,617**			**14,000,000**		
ENERGY PERFORMANCE PROGRAMS							
Energy Conservation - various locations 2012	1,110,000				1,110,000		
SUBTOTAL	**1,110,000**				**1,110,000**		
TOTAL ENGINEERING	**83,902,754**	**21,163,864**	**2,035,000**	**35,696,728**	**17,387,914**	**7,619,248**	

2012 – 2016 CAPITAL PROGRAM SUMMARY

FINANCE

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
CAPITAL EXPENDITURES					
FACILITY REPLACEMENT & CAPITAL IMPROVEMENT					
ANIMAL SHELTER	500,000	4,000,000			
DEER LAKE CENTRE	1,154,240	800,000	2,000,000	1,800,000	
SUBTOTAL	**1,654,240**	**4,800,000**	**2,000,000**	**1,800,000**	
EQUIPMENT ACQUISITION					
IT INFRASTRUCTURE EQUIPMENT	1,993,222	3,765,325	3,229,325	2,124,325	1,474,270
OPERATIONAL EQUIPMENT	50,000	50,000	60,000		
VEHICLES	200,000	200,000	200,000	225,000	200,000
SUBTOTAL	**2,243,222**	**4,015,325**	**3,489,325**	**2,349,325**	**1,674,270**
APPLICATION IMPLEMENTATION					
ENTERPRISE APPLICATIONS SYSTEMS	5,352,870	7,575,000	6,990,000	6,557,000	6,020,000
DEPARTMENT SPECIFIC	757,370	796,920	920,000	240,000	265,000
TECHNOLOGY APPLICATION SYSTEMS	260,000	765,000	465,000	540,000	400,000
SUBTOTAL	**6,370,240**	**9,136,920**	**8,375,000**	**7,337,000**	**6,685,000**
TOTAL FINANCE	**10,267,702**	**17,952,245**	**13,864,325**	**11,486,325**	**8,359,270**
FUNDING SOURCES					
Capital Works, Machinery & Equipment Reserves	8,679,210	17,702,245	13,604,325	11,261,325	8,159,270
Vehicle Equipment Replacement Reserves	250,000	250,000	260,000	225,000	200,000
General Replacement Fund	1,338,492				
TOTAL CAPITAL FUNDING SOURCES	**10,267,702**	**17,952,245**	**13,864,325**	**11,486,325**	**8,359,270**

2012 CAPITAL PROGRAM DETAILS

FINANCE

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others [A] [B] [C]
FACILITY REPLACEMENT & CAPITAL IMPROVEMENT						
ANIMAL SHELTER						
Building Replacement	500,000	500,000				
DEER LAKE CENTRE						
Washroom Fixtures and partitions	250,000	250,000				
Common Area Upgrades	200,000	200,000				
Elevator Upgrades (2 in each building)	704,240	704,240				
SUBTOTAL	**1,654,240**	**1,654,240**				
EQUIPMENT ACQUISITION						
INFRASTRUCTURE REPLACEMENT						
Corporate Equipment for user departments						
- PC, Laptops & Other Computer Equipment	528,492			528,492		
- Point of Sale Terminal & Telephone Sets	15,000			15,000		
- Video Surveillance Camera Replacement	50,000			50,000		
Central Site Scheduled Replacements						
- Intel Server Upgrades & Replacements	280,000	180,000		100,000		
- SAN Upgrade	399,730	399,730				
- Firewall replacement	50,000			50,000		
- Central Site Network Upgrades	470,000			470,000		
- Telephone Server upgrade & Replacement						
Central Site Equipment - New Servers						
- Document Management	50,000	50,000				
- Content Server for AP Automation	50,000	50,000				
- Collaboration Environment	50,000	50,000				
- On-Line Services	50,000	50,000				
OFFICE EQUIPMENT						
Large Format Printer Repl unit 31	50,000		50,000			
VEHICLES						
Fleet Cars	200,000		200,000			
SUBTOTAL	**2,243,222**	**779,730**	**250,000**	**1,213,492**		
APPLICATION IMPLEMENTATION						
ENTERPRISE APPLICATIONS - FINANCE						
Report & Budget Restructuring Project	350,000	350,000				
Accounts Payable Automation Project	175,000	175,000				
Finance Optimization	50,000	50,000				
ENTERPRISE APPLICATIONS - REVENUE						
PSCD Additional Revenue Streams Project	393,000	393,000				
PSCD Project Optimization	51,000	51,000				
ENTERPRISE APPLICATIONS - PROCUREMENT						
Procurement Optimization Projects	50,000	50,000				
ENTERPRISE APPLICATIONS - REPORTING						
RE-FX BW Cube Project	25,000	25,000				
SAP BoBJ	100,000	100,000				

2012 CAPITAL PROGRAM DETAILS

FINANCE

Project / Description	2012 Budget	FUNDING SOURCES					
		Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others [A] [B] [C]	
ENTERPRISE APPLICATIONS - HR / PAYROLL							
Payroll Optimization Project 2012	90,000	90,000					
Collective Bargaining Project	131,000	131,000					
HR Optimization Project	81,000	81,000					
MSS & ESS Time, Attend., Record Update & Reporting	35,000	35,000					
ENTERPRISE APPLICATIONS - PROJECT							
Project System Optimization Project	50,000	50,000					
ASSET MANAGEMENT - ASSET ACCOUNTING							
Asset Accounting - Optimization	150,000	150,000					
ENTERPRISE APPLICATIONS - GIS							
GIS Infrastructure Project	110,000	110,000					
GIS Strategy	75,000	75,000					
ENTERPRISE APPLICATIONS - DOC. MANAGEMENT							
DMS Infrastructure Project	80,000	80,000					
Document Management Systems Strategy	75,000	75,000					
ENTERPRISE APPLICATIONS - PROPERTY							
Property Optimization Project	100,000	100,000					
LIPS Project	782,000	782,000					
Property Tax	50,000	50,000					
ENTERPRISE APPLICATIONS - MAINTENANCE							
Facilities Management Project	483,000	483,000					
ENTERPRISE APPLICATIONS - INFRASTRUCTURE							
Solution Manager Project	175,000	175,000					
Business Process Repository & Data Modeling Project	174,000	174,000					
ENTERPRISE APPLICATIONS - WEB BASED							
Web Portal Phase II Project	503,270	503,270					
Tax Payers OnLine Payments Project	400,000	400,000					
ENTERPRISE APPLICATIONS - UPGRADES							
ERP Upgrade Project	359,600	359,600					
Netweaver Upgrade Project (BW, Portal & PI) 2012	65,000	65,000					
Nakisa Upgrade 2014	190,000	190,000					
DEPARTMENT SPECIFIC - CLERKS							
Council Agendas	75,000	75,000					
Records Management (Quest)	20,000	20,000					
DEPARTMENT SPECIFIC - ENGINEERING							
Parking Enforcement System Upgrade (T2)	10,000	10,000					
SCADA System Upgrade	50,000	50,000					
Bylaw Enforcement System Upgrade	50,000	50,000					
Sewer Water Maintenance XPSWMM	40,000	40,000					
Orthophotos Digital Capture for Mapping	37,000	37,000					
ACT scheduling	10,000	10,000					
DEPARTMENT SPECIFIC - FINANCE							
Risk Management Door Lock System	30,000	30,000					
DEPARTMENT SPECIFIC - FIRE							
Fire mobile access	84,815	84,815					
Fire Records Management System (RMS) Replacement	145,555	145,555					

2012 CAPITAL PROGRAM DETAILS

FINANCE

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others [A] [B] [C]
BC Ambulance Link for Fire Dispatch	140,000	140,000				
DEPARTMENT SPECIFIC - HUMAN RESOURCES						
Corporate Imaging System Upgrade (LaserFiche)	25,000	25,000				
Training Wizard	5,000	5,000				
DEPARTMENT SPECIFIC - PARKS						
Facility Booking & Class Registration System Upgrade	15,000	15,000				
Theatre manager-online ticketing system	10,000	10,000				
Museum & Archives (InMagic) System Upgrades	5,000	5,000				
Maximizer Museum Customers	5,000	5,000				
TECHNOLOGY APPLICATION SYSTEMS						
Single Sign On - Desktop Application	30,000	30,000				
OIM Password Reset	30,000	30,000				
SCCM System Upgrade	25,000	25,000				
VMWare Production	50,000	50,000				
Fuel Card - Fuel Management System	125,000			125,000		
SUBTOTAL	**6,370,240**	**6,245,240**		**125,000**		
TOTAL FINANCE	**10,267,702**	**8,679,210**	**250,000**	**1,338,492**		

2012 – 2016 CAPITAL PROGRAM SUMMARY

PLANNING & BUILDING

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
CAPITAL EXPENDITURES					
COMMUNITY PLAN IMPLEMENTATION					
Streetscape Beautification Projects	750,000				
Underground Wiring Projects	360,000	350,000	200,000	200,000	200,000
Civic Infrastructure Projects	175,000	175,000	175,000	175,000	175,000
SUBTOTAL	**1,285,000**	**525,000**	**375,000**	**375,000**	**375,000**
URBAN TRAILS					
Central Valley Greenway	343,820				
Fraser Foreshore Urban Trail (Casino Fund)			1,000,000		
Rezoning Cost-sharing Agreements	500,000	750,000	1,000,000	1,000,000	
SUBTOTAL	**843,820**	**750,000**	**2,000,000**	**1,000,000**	
BICYCLE PROGRAM					
Cycle Road Improvements		500,000	500,000		
Bike Route Enhancement		50,000	50,000		
Midtown Bikeway	100,000				
Rezoning Cost-sharing Agreements	400,000	500,000	500,000	750,000	
SUBTOTAL	**500,000**	**1,050,000**	**1,050,000**	**750,000**	
LAND ASSEMBLY AND DEVELOPMENT					
LAND ASSEMBLY	5,000,000	5,500,000	6,000,000	6,000,000	6,500,000
LAND DEVELOPMENT					
General Development	3,000,000	3,500,000	3,500,000	3,500,000	3,500,000
Land Development - Civic lands and projects	78,575				
Land Development - Cost Sharing Agreements	408,985				
SUBTOTAL	**8,487,560**	**9,000,000**	**9,500,000**	**9,500,000**	**10,000,000**
CITY HALL/BUILDINGS					
City Hall - Office Redevelopment Design	300,000				
SUBTOTAL	**300,000**				
TOTAL PLANNING AND BUILDING	**11,416,380**	**11,325,000**	**12,925,000**	**11,625,000**	**10,375,000**
FUNDING SOURCES					
Capital Works, Machinery & Equipment Reserves	9,113,575	9,525,000	9,875,000	9,875,000	10,375,000
Gaming	1,930,895	1,800,000	3,050,000	1,750,000	
Others	371,910				
TOTAL CAPITAL FUNDING SOURCES	**11,416,380**	**11,325,000**	**12,925,000**	**11,625,000**	**10,375,000**

2012 CAPITAL PROGRAM DETAILS

PLANNING & BUILDING

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC/Density Private Others	[A] [B] [C]
COMMUNITY PLAN IMPLEMENTATION							
Streetscape Beautification Projects	750,000				750,000		
Underground Wiring Projects	350,000	350,000					
Civic Infrastructure Projects	175,000	175,000					
U/G Wiring: Canada Way - Kensington to Deer Lake	10,000	10,000					
SUBTOTAL	**1,285,000**	**535,000**			**750,000**		
URBAN TRAILS							
Central Valley Greenway	343,820				171,910	171,910	C
Rezoning Cost-sharing Agreements	500,000				500,000		
SUBTOTAL	**843,820**				**671,910**	**171,910**	
BICYCLE PROGRAM							
Midtown Bikeway	100,000	100,000					
Rezoning Cost-sharing Agreements	400,000				400,000		
SUBTOTAL	**500,000**	**100,000**			**400,000**		
LAND ASSEMBLY AND DEVELOPMENT							
LAND ASSEMBLY							
Annual Estimate	5,000,000	5,000,000					
LAND DEVELOPMENT							
General Development							
Annual Estimate	3,000,000	3,000,000					
Land Development - Civic lands and projects							
Fire Hall #8 Site Study	78,575	78,575					
Land Development - Cost Sharing Agreements							
Multi-sport Centre Kensington (RZ#05-27)	250,000	250,000					
Wall & Gate Relocation Mathers Estate	158,985				108,985	50,000	C
SUBTOTAL	**8,487,560**	**8,328,575**			**108,985**	**50,000**	
CITY HALL/BUILDINGS							
City Hall - Office Redevelopment Design	300,000	150,000				150,000	C
SUBTOTAL	**300,000**	**150,000**				**150,000**	
TOTAL PLANNING & BUILDING	**11,416,380**	**9,113,575**			**1,930,895**	**371,910**	

2012 – 2016 CAPITAL PROGRAM SUMMARY

PARKS, RECREATION & CULTURAL SERVICES

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
CAPITAL EXPENDITURES					
PROPERTY ACQUISITIONS	**8,000,000**	**2,000,000**	**2,000,000**	**2,000,000**	**2,000,000**
REGULAR PROGRAM					
AQUATICS	15,000				
ARENAS	152,625				
BILL COPELAND SPORTS COMPLEX		80,000			
BONSOR RECREATION CENTRE	745,000	3,050,000			
BRENTWOOD TOWN PARK		200,000			
BURNABY ART GALLERY	394,701	850,000	375,000	200,000	160,000
BURNABY LAKE PAVILION	100,000			500,000	
BURNABY LAKE SPORTS COMPLEX NORTH	2,520				
BURNABY LAKE SPORTS COMPLEX WEST / EAST			50,000		
BURNABY MOUNTAIN GOLF COURSE	205,000	295,000	200,000	390,000	200,000
BURNABY MOUNTAIN PARK	210,000				
BURNABY VILLAGE MUSEUM	550,000	510,000	350,000	25,000	
CAMERON PARK / CENTRE	360,000	250,000	250,000		
CENTRAL PARK PITCH & PUTT				75,000	
DAVID GREY PARK	175,000				
DEER LAKE PARK	380,000	300,000	175,000	175,000	
EILEEN DAILY POOL	165,000	650,000			
FRASER FORESHORE	175,000	50,000	50,000	50,000	
GEORGE LEAF PARK	46,491				
GEORGE MCLEAN PARK	100,000				
GREYSTONE PARK		150,000			
HARWOOD PARK			160,000		
HILDA PARK		160,000			
JIM LORIMER		300,000			
KENSINGTON PARK	150,000				
KENSINGTON PITCH & PUTT		30,000		225,000	200,000
NURSERY		450,000			
PARKS ADMIN OFFICE		70,000	10,000		
POWERHOUSE PARK		150,000			
RICHMOND PARK	88,831				
RIVERWAY GOLF COURSE	385,000	355,000	275,000	200,000	125,000
SHADBOLT CENTRE	715,027	2,230,000	690,000	330,000	620,000
SIMON FRASER HILLS PARK	175,000				
STILL CREEK			50,000		
SWANGARD STADIUM			900,000		
TENNIS COURTS	180,000	180,000	180,000	180,000	
WEST SELLS PARK		160,000			
WESTRIDGE PARK			160,000	100,000	
WILLINGDON PARK		300,000	300,000		
YOUTH CENTRE					
GENERAL DEVELOPMENT	3,222,166	2,335,000	2,480,000	2,250,000	890,000
SUBTOTAL	**8,692,361**	**13,105,000**	**6,655,000**	**4,700,000**	**2,195,000**

2012 – 2016 CAPITAL PROGRAM SUMMARY

PARKS, RECREATION & CULTURAL SERVICES

	2012 Budget	2013 Budget	2014 Budget	2015 Budget	2016 Budget
CAPITAL EXPENDITURES					
MAJOR PROGRAM					
BARNET MARINE PARK		300,000	300,000	300,000	300,000
BILL COPELAND SPORTS COMPLEX	173,653				
BURNABY CENTRAL SCHOOL	3,840,000				
BURNABY LAKE	100,000	100,000			
BURNABY LAKE SPORTS COMPLEX - NORTH			150,000	150,000	325,000
BURNABY LAKE SPORTS COMPLEX - WEST	1,100,000	1,400,000			
BURNABY MOUNTAIN GOLF COURSE	30,000				
BURNABY MOUNTAIN PARK	370,847				
BURNABY VILLAGE MUSEUM	207,915	400,000	2,000,000		
BYRNE CREEK SCHOOL				950,000	
CAMERON PARK / CENTRE		700,000	3,500,000	3,500,000	
CARIBOO PARK			950,000		
CENTRAL PARK	1,408,493	1,500,000	1,500,000	1,500,000	
CG BROWN POOL	350,000	2,500,000	11,000,000	11,000,000	
CONFEDERTION PARK	250,000	500,000	500,000	500,000	
EDMONDS COMMUNITY CENTRE	30,130,893	3,000,000			
EILEEN DAILY POOL				3,000,000	15,000,000
KENSINGTON PITCH & PUTT	50,000	300,000	1,500,000	1,500,000	250,000
RICHMOND PARK REDEVELOPMENT	1,250,000	1,500,000	750,000	500,000	
RIVERWAY GOLF COURSE	650,000				
ROAD AND PARKING LOT PAVEMENT PROGRAM	725,000	1,750,000			
SPORTSFIELD RENOVATION	750,000		750,000		750,000
250 N. WILLINGDON	71,745				
SUBTOTAL	**41,458,546**	**13,950,000**	**22,900,000**	**22,900,000**	**16,625,000**
VEHICLES AND EQUIPMENT					
NEW VEHICLES	185,000	233,000	80,000	121,000	73,000
REPLACEMENT VEHICLES	599,000	1,321,000	1,889,000	882,000	1,028,000
CUSTOMERIZATION COST	50,000	50,000	50,000	50,000	50,000
SUBTOTAL	**834,000**	**1,604,000**	**2,019,000**	**1,053,000**	**1,151,000**
TOTAL PARKS	**58,984,907**	**30,659,000**	**33,574,000**	**30,653,000**	**21,971,000**
FUNDING SOURCES					
Capital Works, Machinery & Equipment Reserves	43,520,973	26,382,000	29,240,000	27,621,000	18,893,000
Vehicle Equipment Replacement Reserves	649,000	1,387,000	1,939,000	932,000	1,078,000
General Replacement Fund	6,435,000	290,000	95,000	100,000	
Gaming	164,934	300,000	300,000		
DCC & Density	8,215,000	2,300,000	2,000,000	2,000,000	2,000,000
TOTAL CAPITAL FUNDING SOURCES	**58,984,907**	**30,659,000**	**33,574,000**	**30,653,000**	**21,971,000**

2012 CAPITAL PROGRAM DETAILS

PARKS, RECREATION & CULTURAL SERVICES

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC Density Private Others	[A] [B] [C]
PROPERTY ACQUISITIONS	8,000,000					8,000,000	A
REGULAR PROGRAM							
AQUATICS							
Electric valve emergency closure system	15,000	15,000					
ARENAS							
Zamboni Bay Ventilation System - 3 Rinks	152,625	152,625					
BONSOR RECREATION CENTRE							
Aquatic Changeroom Improvements	300,000	300,000					
Seniors Space FFE	215,000					215,000	A
Seniors Space Design & Construction	150,000			150,000			
Signage Program	80,000	80,000					
BURNABY ART GALLERY							
Exterior Upgrades	40,000			40,000			
Interior Fit Outs	25,000			25,000			
Public Art - Edmonds	162,414				162,414		
New HVAC system	92,287	92,287					
Third floor studio spaces/offices/storage	75,000	75,000					
BURNABY LAKE PAVILION							
Kitchen renovations	50,000			50,000			
Washroom renovations	50,000	50,000					
BURNABY LAKE SPORTS COMPLEX NORTH							
Environmental site remediation	2,520				2,520		
BURNABY MOUNTAIN GOLF COURSE							
Cartpath paving, trap redevelopment, trees, irrigation	205,000	205,000					
BURNABY MOUNTAIN PARK							
Playground replacement	175,000			175,000			
Relocate North Road Washroom	35,000	35,000					
BURNABY VILLAGE MUSEUM							
Exhibit Phase 1 - 3 Aging Village Exhibits	75,000	75,000					
Carousel walkway trellis replacement	150,000			150,000			
ICP Kitchen Betterment	40,000	40,000					
Carousel - Carpets, paint, fit outs	100,000			100,000			
Interior Fit Outs	35,000			35,000			
Blacksmith Building Storage	35,000	35,000					
Elworth lawn drainage	30,000	30,000					
Carousel sister gear	50,000			50,000			
Replace, upgrade & create new signage / wayfinding	35,000			35,000			
CAMERON PARK / CENTRE							
Park Development 2011-2016	250,000	250,000					
Facility Improvement/Interior Fitouts	110,000	110,000					
DAVID GREY PARK							
Playground design and development	175,000	175,000					
DEER LAKE PARK							
Bioswale Filtration Pond Upgrade	125,000	125,000					
Trail & boardwalk, inc Brantford/Strawson Connector	255,000	255,000					
EILEEN DAILY POOL							
Entrance Vestibule	30,000			30,000			
Replacement of leisure pool water play features	40,000			40,000			
Replacement of ozone system with UV system	50,000			50,000			
Office Construction	45,000	45,000					

2012 CAPITAL PROGRAM DETAILS

PARKS, RECREATION & CULTURAL SERVICES

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC Density Private Others [A] [B] [C]
FRASER FORESHORE						
Culvert and Trail Flooding	125,000			125,000		
Development	50,000	50,000				
GEORGE LEAF PARK						
Playground design and development	46,491	46,491				
GEORGE MCLEAN PARK						
Continued development	100,000	100,000				
KENSINGTON PARK						
Field Drainage	150,000	150,000				
RICHMOND PARK						
Redevelopment	88,831	88,831				
RIVERWAY GOLF COURSE						
Driving range fence extension, tee, trap & green reno	385,000	385,000				
SHADBOLT CENTRE						
Shadbolt Carpet Replacement and Improvements	230,000			230,000		
Carriage House Design and Construction	50,000	50,000				
Encores counter upgrade	50,000			50,000		
Theatre - lighting, sound, video, staging & seating	205,027	105,027		100,000		
Equipment replacement program	100,000			100,000		
Exterior Signs	40,000			40,000		
Interior Fit Outs	40,000			40,000		
SIMON FRASER HILLS PARK						
Playground replacement	175,000			175,000		
Renovations - 2012-2016	180,000			180,000		
GENERAL DEVELOPMENT						
Accessibility Improvements	50,000	50,000				
Dogs off leash Improvements	125,000	125,000				
Entry Signs 2012-2016	97,916	47,916		50,000		
Environmental Upgrades 2012-2016	100,000	100,000				
Field Houses / Gates - Replace key system	50,000			50,000		
Exterior Signs - Eileen Dailly Pool & Bonsor Complex	38,849	38,849				
Food Services equipment replacement 2011	37,012	37,012				
Food Services equipment replacement 2012-2016	160,000			160,000		
Graffiti Wrap Program - Kiosks and Control Panels	25,000	25,000				
Lacrosse Boxes - Refurbishment / Replacement	150,000			150,000		
Parks Trail System Betterment	100,000	100,000				
Park Fencing and Support Structure Repl	135,000			135,000		
Park Maintenance - Minor equipment replacement	75,000			75,000		
Park Road Recap Program-Various Locations 2011	83,820	83,820				
Park Road Recap Program-Various 2012-2016	225,000			225,000		
Picnic Tables & Benches - Replacement 2012-2016	90,000			90,000		
Playgrounds - Upgrade to CSA standards 2012-2016	160,000	160,000				
Recreation Centre Equipment	34,844	34,844				
Recreation Centre Equipment	195,000			195,000		
Safety & Security - Various Centres 2012-2016	25,000	25,000				
Trails - Replace Bridges & Stairs in Parks - 2012-2016	80,000			80,000		
Wading Pools - Resurface decks	452,980	452,980				
Wading pools & spray parks - renos & replacement	350,000			350,000		
Water Conservation Devices 2012-2016	100,000	100,000				
Minor Development Contingency - park improvement	131,745	131,745				
Minor Development Contingency - park improvement	150,000	150,000				
SUBTOTAL	**8,692,361**	**4,782,427**		**3,530,000**	**164,934**	**215,000**

2012 CAPITAL PROGRAM DETAILS

PARKS, RECREATION & CULTURAL SERVICES

Project / Description	2012 Budget	FUNDING SOURCES: Capital Reserves	Vehicle Equipment Replacement Reserves	General Replacement / Utilities & Utility Replacement	Gaming	DCC Density Private Others [A] [B] [C]
MAJOR PROGRAM						
BILL COPELAND SPORTS COMPLEX						
Wood flooring	173,653	173,653				
BURNABY CENTRAL SCHOOL						
Track & Field Facility	3,840,000	3,840,000				
BURNABY LAKE						
Rejuvenation Project / Dredging of Lake 2010	100,000	100,000				
BURNABY LAKE SPORTS COMPLEX - WEST						
Design and replace artificial turf field	1,100,000			1,100,000		
BURNABY MOUNTAIN GOLF COURSE						
Driving Range Facility Design & Construction	30,000			30,000		
BURNABY MOUNTAIN PARK						
Management Plan - Phased Development	35,847	35,847				
Management Plan 2012 inc North Rd Washroom	335,000	335,000				
BURNABY VILLAGE MUSEUM						
Development - 2 year	207,915	207,915				
CENTRAL PARK						
Management Plan - Design & Build	62,365	62,365				
Management Plan - Continued	1,000,000	1,000,000				
Development of northeast triangle	346,128	346,128				
CG BROWN POOL						
Feasibility Study / Design & Construction	350,000	350,000				
CONFEDERATION PARK						
Design and development	250,000			250,000		
EASTBURN POOL/REC CENTRE						
Feasibility Study and Design, Construction	30,130,893	30,130,893				
KENSINGTON PITCH & PUTT						
Design & Construct executive course	50,000			50,000		
RICHMOND PARK REDEVELOPMENT						
Plaza, Playground, Water Park, etc.	1,250,000	1,250,000				
RIVERWAY GOLF COURSE						
Clubhouse - Phased Design and Construction	650,000	650,000				
ROAD AND PARKING LOT PAVEMENT PROGRAM						
Pavilion Road, Rugby Lot, Golf Course	725,000			725,000		
SPORTSFIELD RENOVATION						
Sportsfield Renovation program 2012-2016	750,000			750,000		
250 N. WILLINGDON						
Demolition and landscape	71,745	71,745				
SUBTOTAL	**40,636,801**	**38,481,801**		**2,155,000**		
VEHICLES AND EQUIPMENT						
1 - Crane Truck (new)	150,000	150,000				
1 - Trailer Mounted Boom (new)	35,000	35,000				
1 - 4 X 4 Truckster (509)	43,000		43,000			
1 - 4 X 4 Utility Tractor (Unit 2012)	77,000		77,000			
2 - 5 Gang Mowers (Units 2086, 2087)	144,000		144,000			
1 - 11 Blade Greens Mower (Unit 2093)	48,000		48,000			
1 - 2 Ton Dump (Unit 2096)	73,000		73,000			
4 - 60" Riding Mowers (Unit 2178, 2179, 2180, 2181)	72,000		72,000			
2 - Turf Sweepers (393, 394)	72,000		72,000			
1 - 72" Riding Mower (2182)	30,000		30,000			
1 - 4 X 4 Mini Pickups (2184)	28,000		28,000			
2 - Golf Carts (2643, 2644)	12,000		12,000			
Customization costs	50,000		50,000			
SUBTOTAL	**834,000**	**185,000**	**649,000**			
TOTAL PARKS, RECREATION & CULTURAL SERVICES	**58,984,907**	**43,520,973**	**649,000**	**6,435,000**	**164,934**	**8,215,000**